

# President Chain Store Corp.

2912TT

# 2017 9M Financial Results

# Financial Highlights

## ◆ Historical revenue and profit

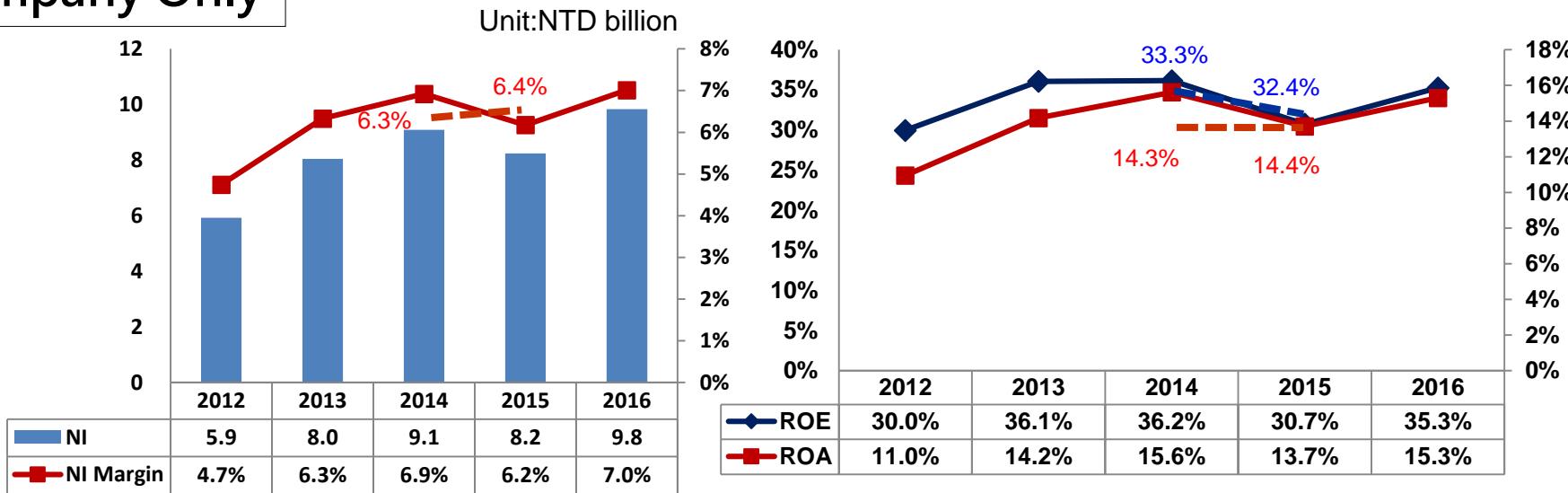
Unit:NTD billion

	2012	2013	2014 (adjusted)	2015	2016	2016 V.S. 2015	2017 9M	2017 9M V.S. 2016 9M
Revenue (Company Only)	124.8	126.9	131.3	133.4	140.1	5.1%	108.6	3.4%
Revenue (Consolidated)	192.6	200.6	200.4	205.5	215.4	4.8%	165.5	2.5%
Net Profit	5.9	8.0	9.1	8.2	9.8	19.4%	8.6	9.7%
EPS (NT\$)	5.69	7.73	8.74	7.92	9.46	1.54	8.29	0.73

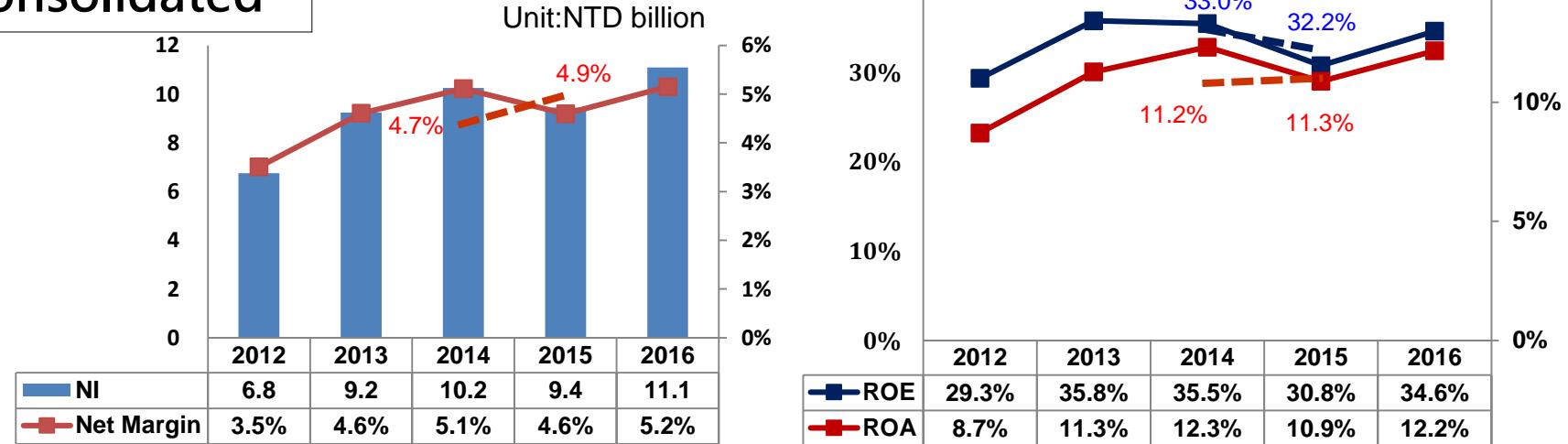
Note : Numbers in 2014 are adjusted based on the updated IFRS for joint-venture subsidiaries.

# Profitability Trend

## Company Only

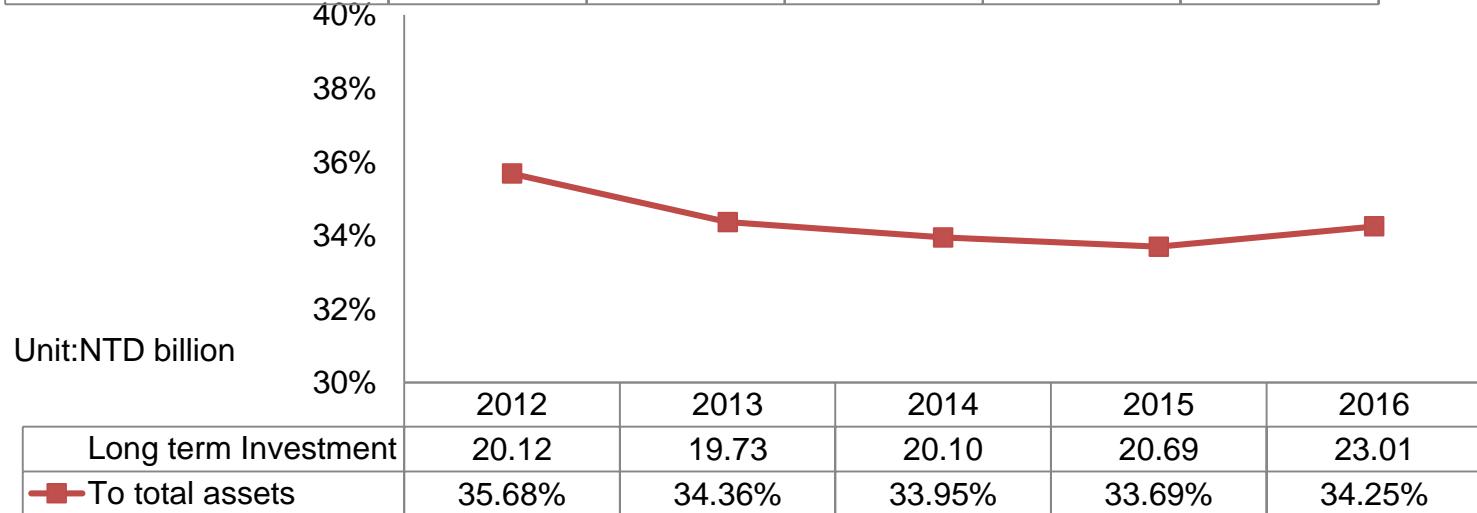
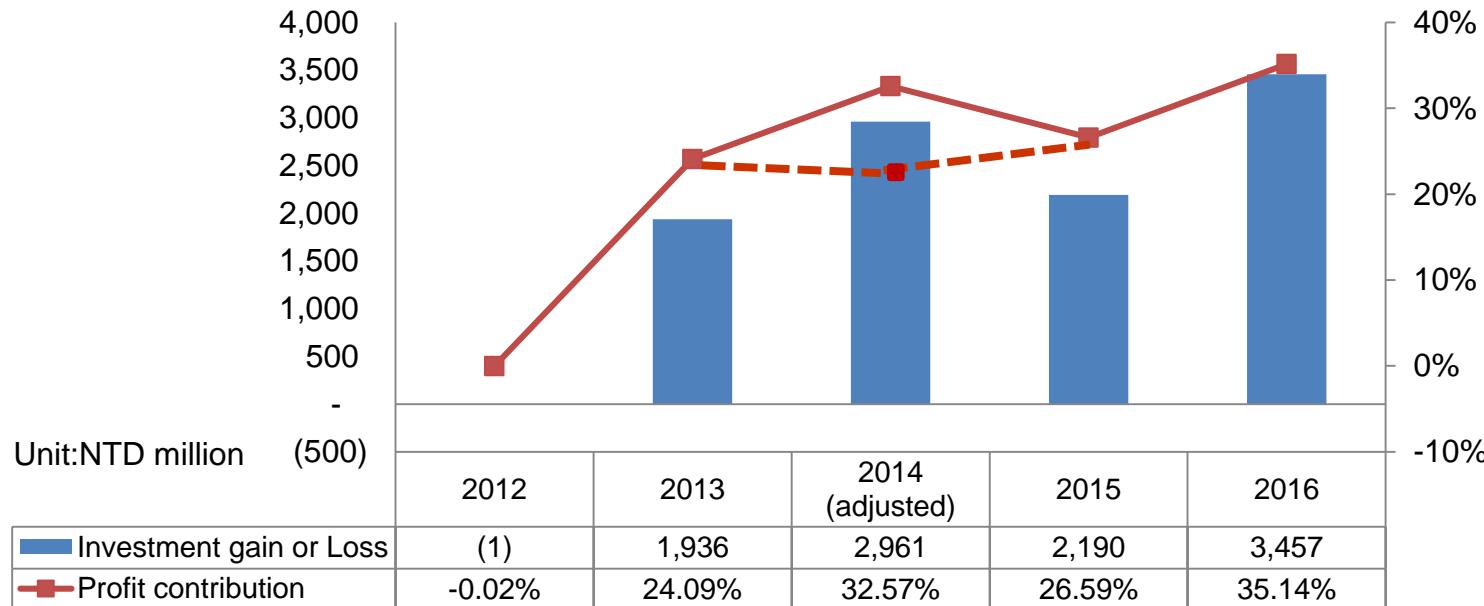


## Consolidated



Note : Numbers in 2014 and 2015 are adjusted on MUJI disposal gain and profit-sharing program respectively for like-for-like comparison. °

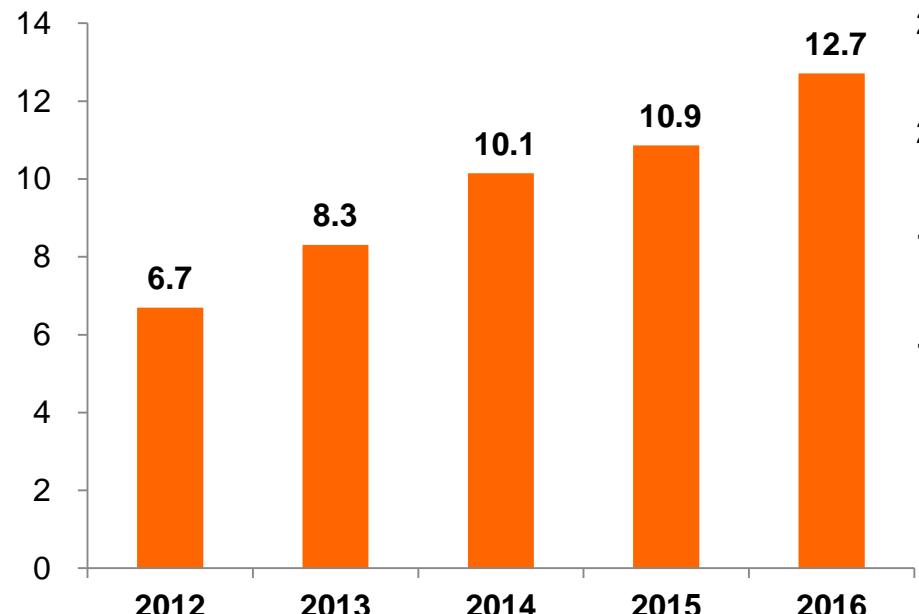
# Subsidiaries Contribution Trend



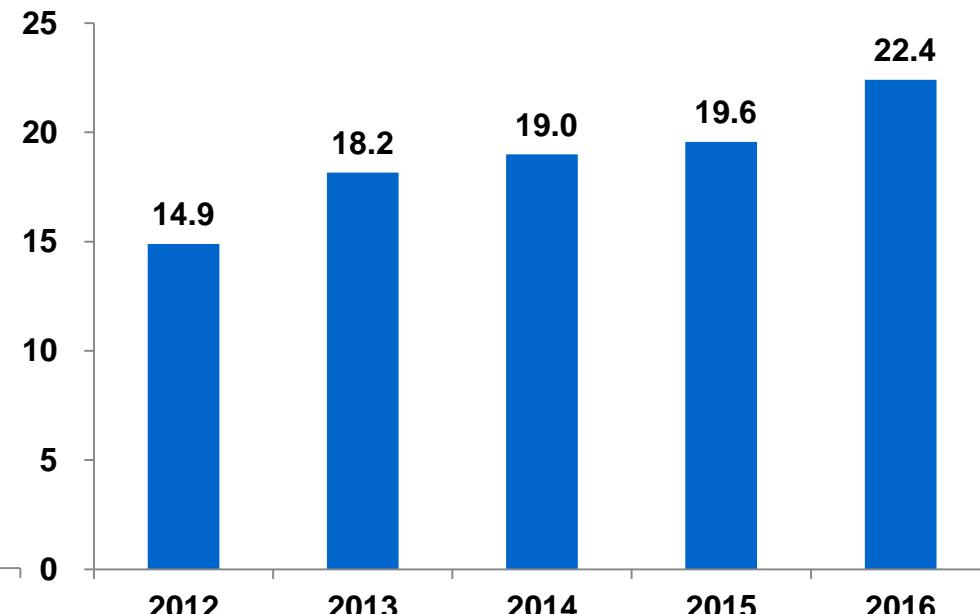
# Cash Flow Trend

Unit:NTD billion

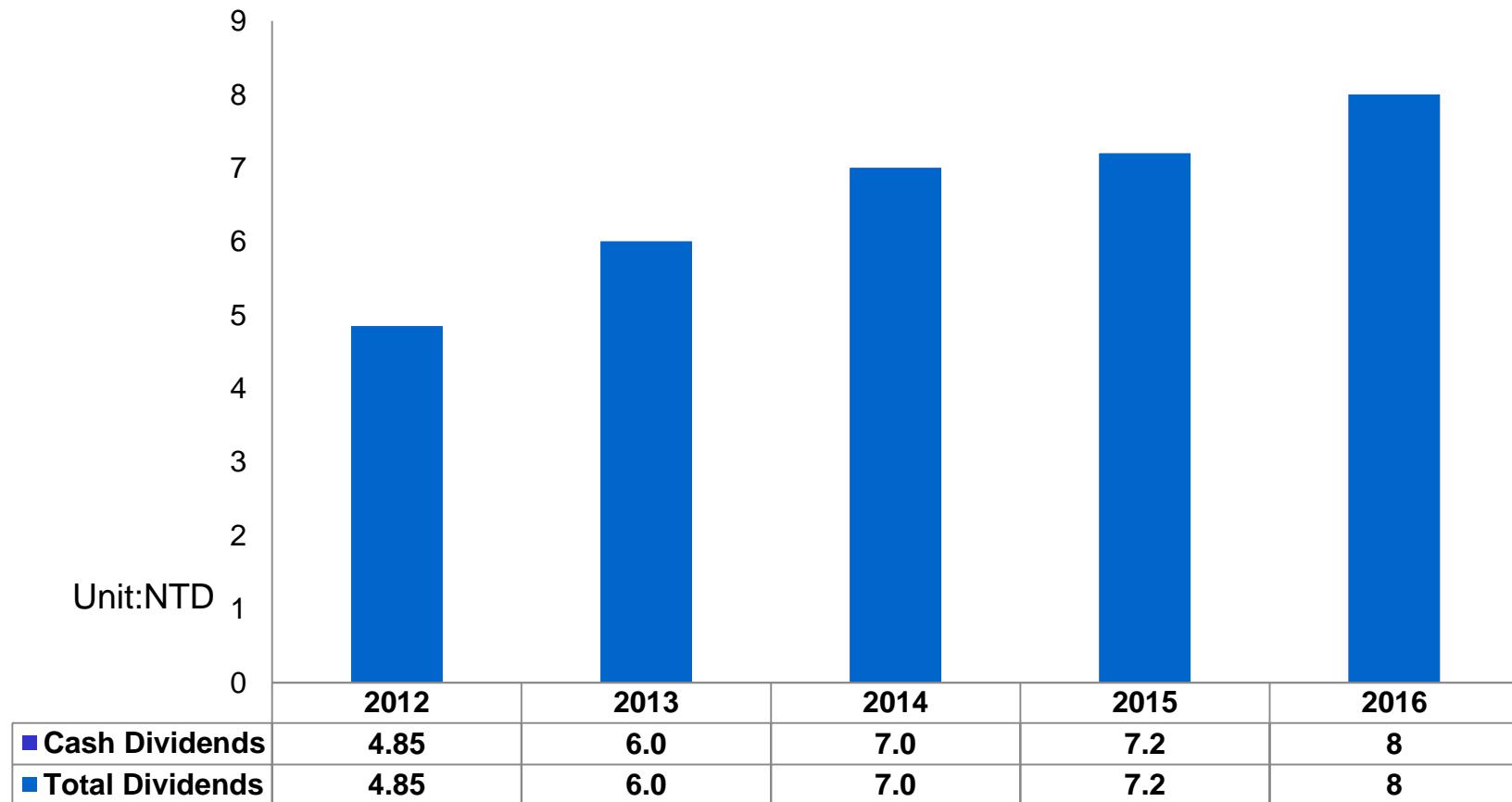
Net Cash(Company only)



Net Cash(Consolidated)

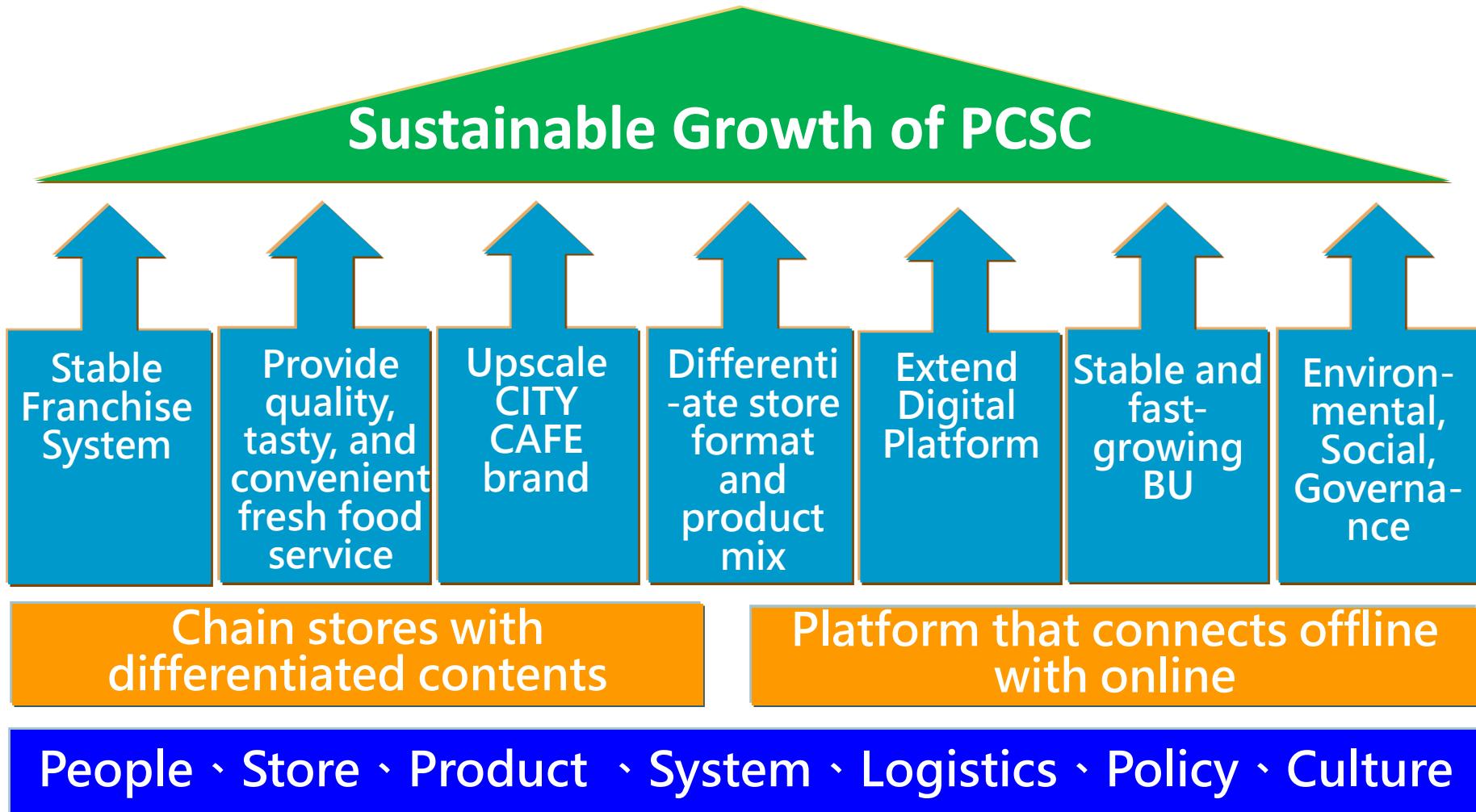


# Cash Dividend Trend



# 2017 Outlook

# 7 Strategies for Sustainable Growth

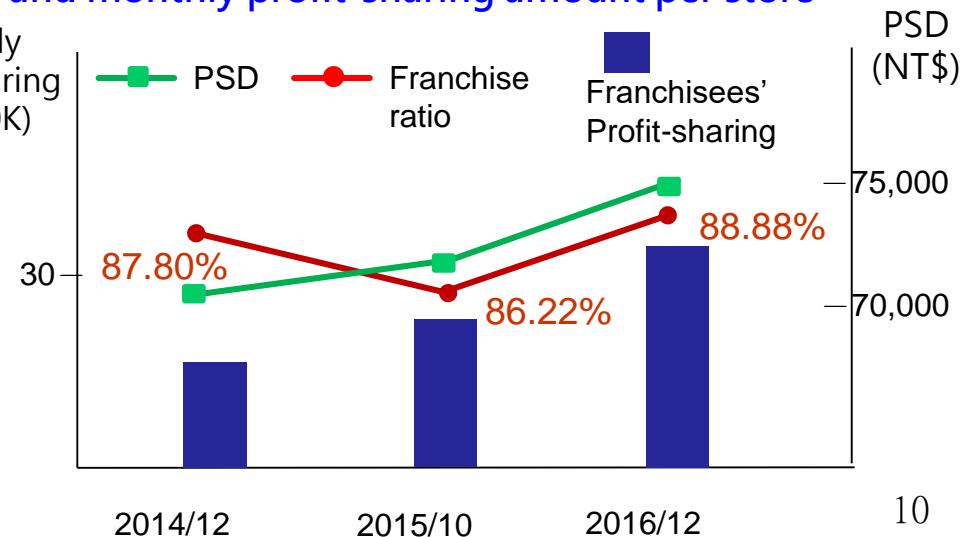


# Stable Franchise System

- Persistent store profitability growth relies on store-by-store and item-by-item management.
- Improve store operational efficiency by system upgrade and labor-saving devices.
- Introduce better franchise system to increase franchisees profitability and franchise ratio.
- Support franchisees to face the change of Labor Law, especially in recruitment and work schedule arrangement.



Trends of franchise ratio, per store daily sales(PSD) and monthly profit-sharing amount per store



# Provide Quality, Tasty, and Convenient Fresh Food Service

## Food Safety

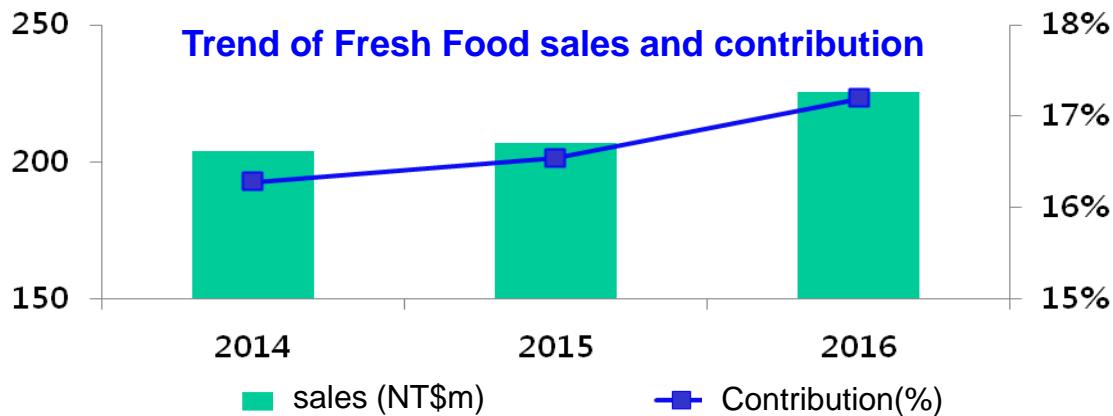
- Continue to strengthen traceability mechanism by origin management, system upgrade, suppliers evaluation , self-testing ability, etc..

## Infrastructure

- Integrate 18°C and 4°C fresh food:
  1. More variety, better taste , and lower wastage.
  2. Improve efficiency of store layout and delivery.

## Premium Quality

- Upgrade value and taste of products through new materials and technique.
- Experiential marketing is a good way to communicate.



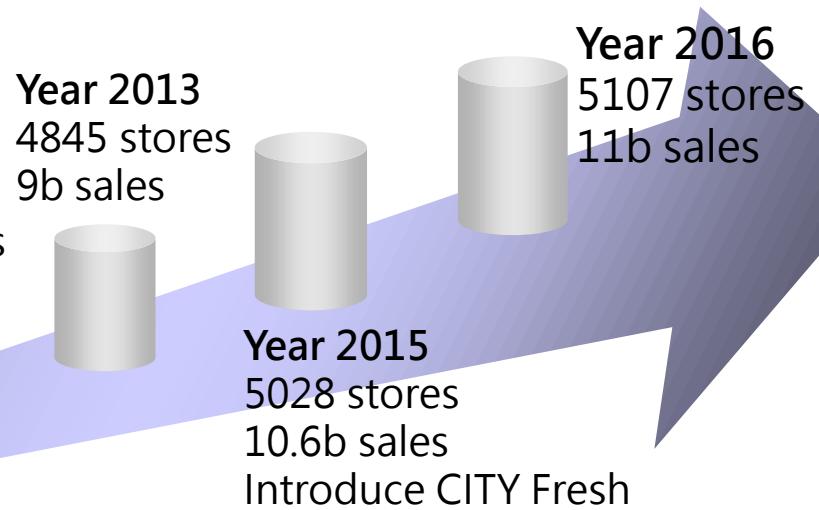
# Upscale CITY CAFE Brand

## Upgrade CITY CAFE quality

- CITY CAFE continues to deliver strong growth.
- Grow CITY CAFE brand by upgrading coffee bean quality, developing coffee masters, and strengthening marketing campaign.

## Introduce new product

- Introduce new product line to generate new growth drivers.
- Speed up the roll-out of CITY Fresh Tea.
- Improve store service efficiency by optimizing procedures.



# Diversify Store Format

- Bigger format stores account for 71% of total store number, 40 square meters stores account for 31%.
- More experiential, entertaining, educational stores will be rolled out in an efficient and systematic way.

A 7-ELEVEN store designed by OPEN! family to generate joyful atmosphere.



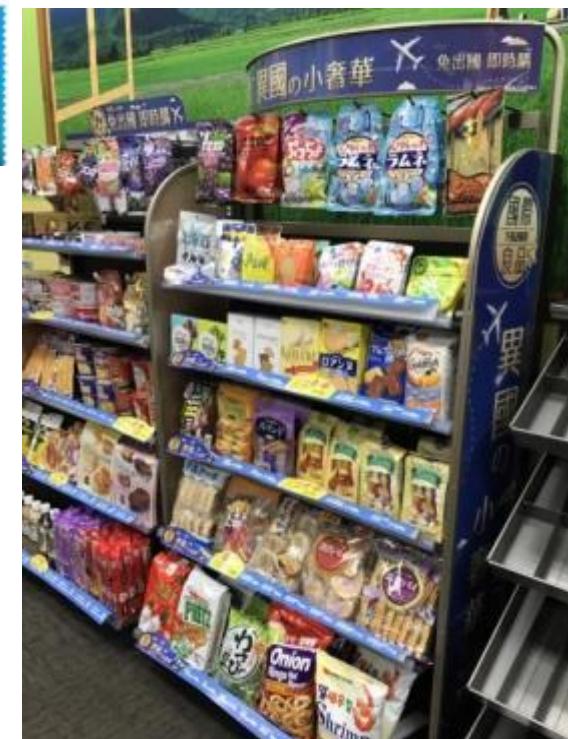
# Diversify Store Format(continued)

A 7-ELEVEN store with reading room and flexible space brings comfortable and joyful atmosphere .



# Differentiate Product Mix

- Private-labeled brands, iseLect and UNIDESIGN, bring new choices for customers.
- Selective and premium international products are introduced to enrich product mix.
- Exclusive and quality brands products make 7-ELEVEN always a fresh shopping place.



# Extend Digital Platform

## Rewards

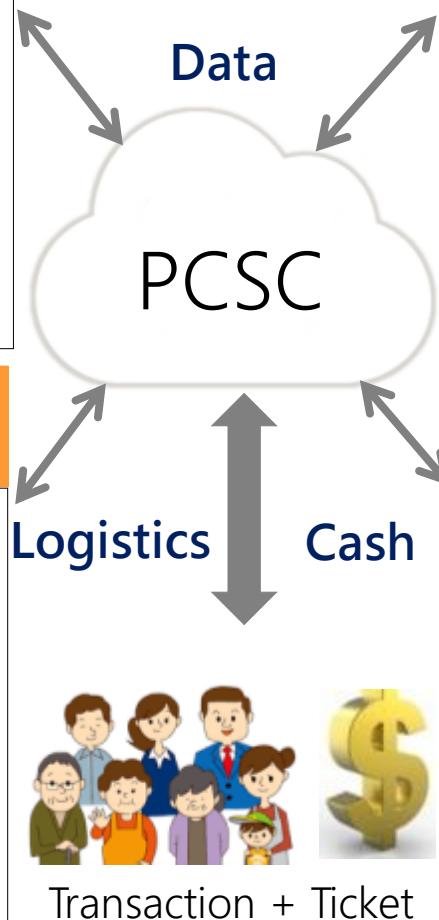


1. The membership of OPENPOINT grew 85%.
2. Growth drivers :
  - ① Continuous growth of membership.
  - ② Strengthen i-gift platform.

## Delivering and Pick-up



1. Total transactions exceeded 100m, and in-store pick-up is the main contributor.
2. Growth drivers :
  - ① Strengthen logistics infra to further expand capability .
  - ② More connections with other EC platforms.



## Payment

1. The new card issuance and active cards grew significantly.
2. More customers use icashH to shop at 7-ELEVEN.
3. Growth drivers :  
More card holders with higher payment/Mobile service.



## Multi-media Application

1. Total transactions of ibon/ ibon APP exceeded 200 m.
2. Growth drivers :
  - ① Enhance mobile service.
  - ② Increase service items.

# Stable and Fast-Growing Subsidiaries

## ■ Develop subsidiaries that deliver stable growth :

16 subsidiaries with over NT\$100 million net profit in 2016, including Cosmed Takkyubin, Books.com, Cold-Chain and Wisdom etc..

## ■ Grow overseas markets :

1. Philippine 7-ELEVEN achieved 2,000 stores, and Shanghai Starbucks will reach 1,500 stores in 2017.
2. Shanghai 7-ELEVEN reached store-level BEP, and will further strengthen business model .



7-COFFEE(Shanghai 7-ELEVEN)



City Blends (Philippine 7-ELEVEN)



Disney Store (Shanghai Starbucks)

# Environmental, Social and Governance

■ Happiness, Gung Ho, and sustainability, the concept of our ESG are built in our operational strategies.

## Happiness

■ We value well-being of franchisees and employees.



## Gung Ho

- NT\$100M/per year was invested in food safety mechanisms.
- CSR is included in the suppliers evaluation.
- We are a community center that brings trust, convenience, and happiness to our neighbors.

## Sustainability

We continue to....

- reduce energy usage intensity of our stores.
- procure more Green Mark and energy-saving products and equipments.



# Q&A