

PRESIDENT CHAIN STORE CORP.
PARENT COMPANY ONLY
FINANCIAL STATEMENTS AND INDEPENDENT
AUDITORS' REPORT
DECEMBER 31, 2021 AND 2020

For the convenience of readers and for information purpose only, the auditors' report and the accompanying financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. In the event of any discrepancy between the English version and the original Chinese version or any differences in the interpretation of the two versions, the Chinese-language auditors' report and financial statements shall prevail.

PRESIDENT CHAIN STORE CORP.
PARENT COMPANY ONLY
FINANCIAL STATEMENTS AND INDEPENDENT AUDITORS' REPORT
DECEMBER 31, 2021 AND 2020
CONTENTS

<u>Items</u>	<u>Page/Reference</u>
1. Cover	1
2. Contents	2 ~ 3
3. Independent auditors' report	4 ~ 9
4. Parent company only balance sheets	10 ~ 11
5. Parent company only statements of comprehensive income	12
6. Parent company only statements of changes in equity	13
7. Parent company only statements of cash flows	14 ~ 15
8. Notes to the parent company only financial statements	16 ~ 62
(1) History and organization	16
(2) The date of authorization for issuance of the parent company only financial statements and procedures for authorization	16
(3) Application of new standards, amendments and interpretations	16 ~ 18
(4) Summary of significant accounting policies	18 ~ 27
(5) Critical accounting judgements, estimates and key sources of assumption uncertainty	27
(6) Details of significant accounts	27 ~ 49
(7) Related party transactions	50 ~ 53
(8) Pledged assets	53

Items	<u>Page/Reference</u>
(9) Significant contingent liabilities and unrecognized contract commitments	53
(10) Significant disaster loss	53
(11) Significant events after the balance sheet date	54
(12) Others	53 ~ 61
(13) Supplementary disclosures	61 ~ 62
(14) Segment information	62
9. Contents of statement of major accounting items	
Statement of cash and cash equivalents	Statement 1
Statement of inventories	Statement 2
Statement of changes in financial assets at fair value through other comprehensive income – non-current	Statement 3
Statement of changes in financial assets at fair value through profit or loss- non-current	Statement 4
Statement of changes in investments accounted for using equity method	Statement 5
Statement of changes in property, plant and equipment	Statement 6
Statement of changes in right-of use assets	Statement 7
Statement of short-term borrowings	Statement 8
Statement of lease liabilities	Statement 9
Statement of operating revenue	Statement 10
Statement of operating costs	Statement 11
Statement of selling expenses	Statement 12
Statement of employee benefit, depreciation and amortization by function	Statement 13

INDEPENDENT AUDITORS' REPORT TRANSLATED FROM CHINESE

To the Board of Directors and Stockholders of President Chain Store Corp.

Opinion

We have audited the accompanying parent company only balance sheets of President Chain Store Corp. as of December 31, 2021 and 2020, and the related parent company only statements of comprehensive income, of changes in equity, and of cash flows for the years then ended, and the notes to the parent company only financial statements, including a summary of significant accounting policies.

In our opinion, based on our audits and the reports of other auditors (please refer to the *Other matters* section), the accompanying parent company only financial statements present fairly, in all material respects, the parent company only financial position of President Chain Store Corp. as of December 31, 2021 and 2020, and its parent company only financial performance and its parent company only cash flows for the years then ended, in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers.

Basis for opinion

We conducted our audits in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and generally accepted auditing standards in the Republic of China. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the parent company only financial statements* section of our report. We are independent of the Company in accordance with the Norm of Professional Ethics for Certified Public Accountants in the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. Based on our audits and the reports of other auditors, we believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the parent company only financial statements for the year ended December 31, 2021. These matters were addressed in the context of our audit of the parent company only financial statements as a whole, and in forming our opinion thereon, we do not provide a separate opinion on these matters.

Key audit matters for the Company's parent company only financial statements for the year ended December 31, 2021 are stated as follows:

Completeness and accuracy of retail sales revenue

Description

Please refer to Notes 4(23) and 6(22) to the parent company only financial statements for the accounting policy and the details of accounting relating to this key audit matter.

Retail sales revenue is generated by point-of-sale (POS) terminals, which record the merchandise name, quantity, sales price and total sales amount of each transaction using pre-established merchandise master file data (including merchandise name, cost of inventory, retail price, sales promotions, etc.). After the daily closing process, each store manager uploads the sales information to the ERP (enterprise resource planning) system, which summarizes all sales and automatically generates sales revenue journal entries. Each store manager also prepares a daily cash report to record the sales information and payment methods (including cash, gift certificates, credit cards and electronic payment devices, etc.) and the cash deposited to the bank.

As retail sales revenue comprises numerous small amount transactions and highly relies on the POS and ERP systems, the process of summarizing and recording sales revenue by these systems is important with regard to the completeness and accuracy of the retail sales revenue, and thus has been identified as a key audit matter.

How our audit addressed the matter

Our key audit procedures performed in respect of the above included the following:

1. Inspected whether additions and changes to the merchandise master file data had been properly approved and supported by relevant documents;
2. Inspected whether approved additions and changes to the merchandise master file data had been correctly entered in the merchandise master file;
3. Inspected whether merchandise master file data had been periodically transferred to POS terminals in stores;
4. Inspected whether sales information in POS terminals was periodically and completely transferred to the ERP system and automatically generated sales revenue journal entries;
5. Inspected manual sales revenue journal entries and relevant documents;
6. Inspected daily cash reports and relevant documents; and
7. Inspected whether cash deposit amounts recorded in daily cash reports were in agreement with bank remittance amounts.

Cost-to-retail ratio of retail inventory method

Description

Please refer to Notes 4(11) and 6(3) to the parent company only financial statements for the accounting policy and the details of accounting relating to this key audit matter.

As there are various kinds of merchandise, the retail inventory method is used to calculate the cost of inventory and the cost of goods sold. The retail inventory method uses the ratio of the cost of goods purchased to their retail value (known as cost-to-retail ratio) to calculate the cost of inventory and the cost of goods sold. The calculation of the cost-to-retail ratio highly relies on the goods purchased both at cost and retail price, and thus has been identified as a key audit matter.

How our audit addressed the matter

Our key audit procedures performed in respect of the above included the following:

1. Interviewed management to understand the calculation of the cost-to-retail ratio under the retail inventory method, and inspected whether it had been consistently applied in the comparative periods of the financial statements;
2. Inspected whether additions and changes to the merchandise master file data (including merchandise name, cost of inventory, retail price, sales promotions, etc.) had been properly approved and the data correctly entered in the merchandise master file;
3. Inspected whether the cost and retail price of inventory purchased as per delivery receipts were in agreement with POS purchase records after acceptance of the inventory;
4. Inspected whether the POS records for the cost and retail price of inventory purchased were periodically and completely transferred to the ERP system and ascertain whether the records could not be changed manually; and
5. Calculated the cost-to-retail ratio to verify its accuracy.

Other matter –Using the work of other auditors

We did not audit the financial statements of certain investments accounted for using equity method which were audited by other auditors. Therefore, our opinion expressed herein, insofar as it relates to the amounts included in respect of these subsidiaries, associates and joint ventures, and the information on investees disclosed in Note 13, is based solely on the reports of the other auditors. The balance of these investments accounted for using equity method amounted to NT\$2,154,739 thousand and NT\$2,327,307 thousand, constituting 1.5% and 1.6% of parent company only total assets as at December 31, 2021 and 2020, respectively, and the related total comprehensive net income (including

share of profit of subsidiaries, associates and joint ventures accounted for using equity method and share of other comprehensive income of subsidiaries, associates and joint ventures accounted for using equity method) amounted to (NT\$79,073) thousand and (NT\$134,437) thousand, representing (0.9%) and (1.5%) of parent company only total comprehensive net income for the years then ended, respectively.

Responsibilities of management and those charged with governance for the parent company only financial statements

Management is responsible for the preparation and fair presentation of the parent company only financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers, and for such internal controls as management determines is necessary to enable the preparation of parent company only financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the parent company only financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the audit committee, are responsible for overseeing the financial reporting process of the Company.

Auditor's responsibilities for the audit of the parent company only financial statements

Our objectives are to obtain reasonable assurance about whether the parent company only financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with the generally accepted auditing standards in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these parent company only financial statements.

As part of an audit in accordance with the generally accepted auditing standards in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement in the parent company only financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
2. Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal controls of the Company.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the parent company only financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the parent company only financial statements, including the disclosures, and whether the parent company only financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the parent company only financial statements. We are responsible for the direction, supervision and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the parent company only financial statements for the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless the law or regulations preclude public disclosure about the matter, or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Yi-Chang, Liang

Se-Kai, Lin

For and on behalf of PricewaterhouseCoopers, Taiwan
24 February, 2022

The accompanying parent company only financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying parent company only financial statements and independent auditors' report are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.

As the financial statements are the responsibility of the management, PricewaterhouseCoopers cannot accept any liability for the use of, or reliance on, the English translation or for any errors or misunderstandings that may derive from the translation.

PRESIDENT CHAIN STORE CORP.
PARENT COMPANY ONLY BALANCE SHEETS
(Expressed in thousands of New Taiwan dollars)

Assets			December 31, 2021		December 31, 2020	
			AMOUNT	%	AMOUNT	%
Current assets						
1100	Cash and cash equivalents	6(1)	\$ 10,719,621	7	\$ 10,997,277	8
1170	Accounts receivable, net	6(2)	733,144	1	592,746	1
1200	Other receivables	7(3)	4,320,660	3	3,052,702	2
130X	Inventories	6(3)	9,980,315	7	8,891,933	6
1410	Prepayments		362,335	-	131,058	-
1470	Other current assets		1,379,752	1	1,608,083	1
11XX	Total current assets		27,495,827	19	25,273,799	18
Non-current assets						
1510	Financial assets at fair value through profit or loss – non-current	6(4)	85,480	-	85,523	-
1517	Financial assets at fair value through other comprehensive income -non-current	6(5)	1,165,909	1	959,827	1
1550	Investments accounted for using equity method	6(6)	46,935,745	32	49,110,865	35
1600	Property, plant and equipment	6(7)	13,907,351	9	12,233,732	9
1755	Right-of-use assets	6(8) and 7(3)	52,636,229	36	50,276,653	35
1760	Investment property, net	6(10)	1,548,182	1	1,183,875	1
1780	Intangible assets	6(11)	290,720	-	162,265	-
1840	Deferred income tax assets	6(29)	778,010	1	715,841	-
1900	Other non-current assets	6(12)	1,599,523	1	1,501,570	1
15XX	Total non-current assets		118,947,149	81	116,230,151	82
1XXX	Total assets		\$ 146,442,976	100	\$ 141,503,950	100

(Continued)

PRESIDENT CHAIN STORE CORP.
PARENT COMPANY ONLY BALANCE SHEETS
(Expressed in thousands of New Taiwan dollars)

Liabilities and Equity		Notes	December 31, 2021		December 31, 2020	
			AMOUNT	%	AMOUNT	%
Current liabilities						
2100	Short-term borrowings	6(13)	\$ 3,500,000	2	\$ 3,100,000	2
2110	Short-term notes and bills payable	6(14)	-	-	3,399,147	3
2130	Contract liabilities – current	6(22)	4,762,325	3	3,199,068	2
2150	Notes payable		1,213,443	1	886,303	1
2160	Notes payable – related parties	7(3)	6,145,475	4	4,569,926	3
2170	Accounts payable		1,889,771	1	1,481,068	1
2180	Accounts payable – related parties	7(3)	9,664,135	7	9,135,473	7
2200	Other payables	6(15)	18,885,165	13	15,594,702	11
2230	Current income tax liabilities	6(29)	626,645	1	1,012,668	1
2280	Lease liabilities – current	7(3)	9,046,183	6	7,566,006	5
2300	Other current liabilities	6(16)	1,739,156	1	1,680,553	1
21XX	Total current liabilities		57,472,298	39	51,624,914	37
Non-current liabilities						
2527	Contract liabilities – non-current	6(22)	201,663	-	334,445	-
2570	Deferred income tax liabilities	6(29)	3,567,607	3	3,926,397	3
2580	Lease liabilities – non-current	7(3)	44,423,203	30	43,283,311	31
2640	Net defined benefit liability	6(17)				
	– non-current		2,698,132	2	2,868,592	2
2645	Guarantee deposit received		3,197,650	2	2,964,161	2
2670	Other non-current liabilities		719,415	1	481,939	-
25XX	Total non-current liabilities		54,807,670	38	53,858,845	38
2XXX	Total liabilities		112,279,968	77	105,483,759	75
Equity						
	Share capital	6(18)				
3110	Share capital – common stock		10,396,223	7	10,396,223	7
	Capital surplus	6(19)				
3200	Capital surplus		86,222	-	47,628	-
	Retained earnings	6(20)				
3310	Legal reserve		15,379,788	10	14,369,228	10
3320	Special reserve		1,332,621	1	380,187	-
3350	Unappropriated retained earnings		8,889,669	6	12,159,546	9
	Other equity	6(21)				
3400	Other equity interest		(1,921,515)	(1)	(1,332,621)	(1)
3XXX	Total equity		34,163,008	23	36,020,191	25
3X2X	Total liabilities and equity		\$ 146,442,976	100	\$ 141,503,950	100

The accompanying notes are an integral part of these parent company only financial statements.

Chairman: Lo, Chih-Hsien

President: Huang, Jui-Tien

Accounting Manager: Lee, Johnyih

PRESIDENT CHAIN STORE CORP.
PARENT COMPANY ONLY STATEMENTS OF COMPREHENSIVE INCOME
(Expressed in thousands of New Taiwan dollars, except for earnings per share amounts)

		Year ended December 31			
		2021		2020	
Items	Notes	AMOUNT	%	AMOUNT	%
4000 Operating revenue	6(22) and 7(3)	\$ 168,010,130	100	\$ 168,147,856	100
5000 Operating costs	6(3)(27) and 7(3)	(111,722,341)	(66)	(111,590,813)	(67)
5900 Gross profit		<u>56,287,789</u>	<u>34</u>	<u>56,557,043</u>	<u>33</u>
Operating expenses	6(27)(28)				
6100 Selling expenses		(46,623,860)	(28)	(44,926,938)	(27)
6200 General and administrative expenses		(3,866,297)	(2)	(4,111,400)	(2)
6450 Expected credit losses	12(2)	-	-	(28)	-
6000 Total operating expenses		<u>(50,490,157)</u>	<u>(30)</u>	<u>(49,038,366)</u>	<u>(29)</u>
6900 Operating profit		<u>5,797,632</u>	<u>4</u>	<u>7,518,677</u>	<u>4</u>
Non-operating income and expenses	7(3)				
7100 Interest income	6(23)	22,263	-	32,588	-
7010 Other income	6(24)	1,512,580	1	1,421,455	1
7020 Other gains and losses	6(25)	54,885	-	43,872	-
7050 Finance costs	6(26)	(404,229)	-	(394,400)	-
7070 Share of profit of subsidiaries, associates and joint ventures accounted for using equity method	6(6)	<u>2,838,228</u>	<u>1</u>	<u>3,092,323</u>	<u>2</u>
7000 Total non-operating income and expenses		<u>4,023,727</u>	<u>2</u>	<u>4,195,838</u>	<u>3</u>
7900 Profit before income tax		<u>9,821,359</u>	<u>6</u>	<u>11,714,515</u>	<u>7</u>
7950 Income tax expense	6(29)	(959,740)	(1)	(1,476,353)	(1)
8200 Profit for the year		<u>\$ 8,861,619</u>	<u>5</u>	<u>\$ 10,238,162</u>	<u>6</u>
Other comprehensive (loss) income					
8311 Gain (loss) on remeasurement of defined benefit plan	6(17)	\$ 93,166	-	(\$ 116,127)	-
8316 Unrealized gain on valuation of equity instruments at fair value through other comprehensive income	6(5)(21)	206,082	-	152,712	-
8330 Share of other comprehensive gain (loss) of subsidiaries, associates and joint ventures accounted for using equity method, components of other comprehensive income that will not be reclassified to profit or loss		86,479	-	(43,489)	-
8349 Income tax related to components of other comprehensive income that will not be reclassified to profit or loss	6(29)	(11,538)	-	25,690	-
8310 Components of other comprehensive income that will not be reclassified to profit or loss		<u>374,189</u>	<u>-</u>	<u>18,786</u>	<u>-</u>
8361 Financial statements translation differences of foreign operations	6(21)	(793,912)	-	(1,093,603)	(1)
8380 Share of other comprehensive loss of subsidiaries, associates and joint ventures accounted for using equity method, components of other comprehensive income that will be reclassified to profit or loss		(10,187)	-	(11,382)	-
8360 Components of other comprehensive loss that will be reclassified to profit or loss		(804,099)	-	(1,104,985)	(1)
8300 Total other comprehensive loss for the year		<u>(\$ 429,910)</u>	<u>-</u>	<u>(\$ 1,086,199)</u>	<u>(1)</u>
8500 Total comprehensive income for the year		<u>\$ 8,431,709</u>	<u>5</u>	<u>\$ 9,151,963</u>	<u>5</u>
9750 Basic earnings per share	6(30)	<u>\$ 8.52</u>		<u>\$ 9.85</u>	
9850 Diluted earnings per share	6(30)	<u>\$ 8.51</u>		<u>\$ 9.83</u>	

The accompanying notes are an integral part of these parent company only financial statements.

Chairman: Lo, Chih-Hsien

President: Huang, Jui-Tien

Accounting Manager: Lee, Johnyih

PRESIDENT CHAIN STORE CORP.
PARENT COMPANY ONLY STATEMENTS OF CHANGES IN EQUITY
(Expressed in thousands of New Taiwan dollars)

		Retained earnings				Other equity interest			
	Notes	Share capital - common stock	Capital surplus	Legal reserve	Special reserve	Unappropriated retained earnings	Financial statements translation differences of foreign operations	Unrealised gains (losses) from financial assets measured at fair value through other comprehensive income	Total equity
<u>For the year ended December 31, 2020</u>									
Balance at January 1, 2020		\$ 10,396,223	\$ 46,884	\$ 13,314,081	\$ -	\$ 12,845,880	(\$ 869,908)	\$ 489,721	\$ 36,222,881
Profit for the year		-	-	-	-	10,238,162	-	-	10,238,162
Other comprehensive income (loss) for the year	6(21)	-	-	-	-	(133,765)	(1,103,360)	150,926	(1,086,199)
Total comprehensive income(loss) for the year		-	-	-	-	10,104,397	(1,103,360)	150,926	9,151,963
Distribution of 2019 earnings:	6(20)								
Legal reserve		-	-	1,055,147	-	(1,055,147)	-	-	-
Special reserve		-	-	-	380,187	(380,187)	-	-	-
Cash dividends		-	-	-	-	(9,356,600)	-	-	(9,356,600)
Overdue unclaimed cash dividend transferred to capital surplus		-	744	-	-	-	-	-	744
Disposal of equity instruments designated at fair value through other comprehensive income of associates		-	-	-	-	1,203	-	-	1,203
Balance at December 31, 2020		<u>\$ 10,396,223</u>	<u>\$ 47,628</u>	<u>\$ 14,369,228</u>	<u>\$ 380,187</u>	<u>\$ 12,159,546</u>	<u>(\$ 1,973,268)</u>	<u>\$ 640,647</u>	<u>\$ 36,020,191</u>
<u>For the year ended December 31, 2021</u>									
Balance at January 1, 2021		\$ 10,396,223	\$ 47,628	\$ 14,369,228	\$ 380,187	\$ 12,159,546	(\$ 1,973,268)	\$ 640,647	\$ 36,020,191
Profit for the year		-	-	-	-	8,861,619	-	-	8,861,619
Other comprehensive income (loss) for the year	6(21)	-	-	-	-	158,984	(803,627)	214,733	(429,910)
Total comprehensive income(loss) for the year		-	-	-	-	9,020,603	(803,627)	214,733	8,431,709
Distribution of 2020 earnings:	6(20)								
Legal reserve		-	-	1,010,560	-	(1,010,560)	-	-	-
Special reserve		-	-	-	952,434	(952,434)	-	-	-
Cash dividends		-	-	-	-	(9,356,600)	-	-	(9,356,600)
Overdue unclaimed cash dividend transferred to capital surplus		-	774	-	-	-	-	-	774
Acquisition of additional equity interest in a subsidiary		-	-	-	-	(969,812)	-	-	(969,812)
Adjustment to capital surplus due to associates' adjustment of capital surplus		-	57	-	-	-	-	-	57
Adjustment to capital surplus due to non-proportional investment accounted for using equity method		-	37,763	-	-	-	-	-	37,763
Disposal of equity instruments designated at fair value through other comprehensive income of associates		-	-	-	-	(1,074)	-	-	(1,074)
Balance at December 31, 2021		<u>\$ 10,396,223</u>	<u>\$ 86,222</u>	<u>\$ 15,379,788</u>	<u>\$ 1,332,621</u>	<u>\$ 8,889,669</u>	<u>(\$ 2,776,895)</u>	<u>\$ 855,380</u>	<u>\$ 34,163,008</u>

The accompanying notes are an integral part of these parent company only financial statements.

Chairman: Lo, Chih-Hsien

President: Huang, Jui-Tien

Accounting Manager: Lee, Johnyih

PRESIDENT CHAIN STORE CORP.
PARENT COMPANY ONLY STATEMENTS OF CASH FLOWS
(Expressed in thousands of New Taiwan dollars)

		For the years ended December 31	
	Notes	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES			
Profit before income tax for the year		\$ 9,821,359	\$ 11,714,515
Adjustments to reconcile before income tax to net cash provided by operating activities			
Income and expenses having no effect on cash flows			
Gain on valuation of financial assets at fair value through profit or loss	(1,950)	-
Expected credit losses	12(2)	-	28
Depreciation expense	6(7)(8)(27)	10,984,730	9,972,207
Amortization expense	6(11)(27)	67,301	25,898
Depreciation on investment property	6(10)	6,452	7,068
Finance costs	6(26)	404,229	394,400
Share of profit of subsidiaries, associates and joint ventures accounted for using equity method	6(6)	(2,838,228)	(3,092,323)
Loss (gain) on disposal of property, plant and equipment	6(25)	3,085	(37,206)
Gain on disposal of investment property	6(25)	(22,549)	(2,682)
Gain from lease modification	6(8)(25)	(70,238)	(56,083)
Interest income	6(23)	(22,263)	(32,588)
Dividend income	6(24)	(82,168)	(61,961)
Other income recognized from rent concessions	6(8)	(32,852)	(25,700)
Changes in operating assets and liabilities			
Net changes in assets relating to operating activities			
Financial assets at fair value through profit or loss		380	-
Accounts receivable	(140,398)	(1,119)
Other receivables	(1,268,379)	(777,941)
Inventories	(1,088,382)	(855,567)
Prepayments	(231,277)	(4,084)
Other current assets		228,331	(214,380)
Other non-current assets	(4,610)	10,325
Net changes in liabilities relating to operating activities			
Contract liabilities - current		1,563,257	1,591,098
Accounts payable		937,365	864,067
Notes payable		1,902,689	6,376
Other payables		3,208,874	(1,421,431)
Other current liabilities		58,603	187,986
Contract liabilities - non-current	(132,782)	118,161
Net defined benefit liability	(77,294)	(17,209)
Other non-current liabilities		184,864	(4,898)
Cash inflow generated from operations		23,358,149	18,286,957
Interest received		22,684	31,994
Income tax paid	6(29)	(1,778,260)	(1,357,688)
Interest paid	(393,668)	(383,229)
Dividends received		3,547,793	3,013,689
Net cash flows from operating activities		24,756,698	19,591,723

(Continued)

PRESIDENT CHAIN STORE CORP.
PARENT COMPANY ONLY STATEMENTS OF CASH FLOWS
(Expressed in thousands of New Taiwan dollars)

	Notes	<u>For the years ended December 31</u>	
		<u>2021</u>	<u>2020</u>
<u>CASH FLOWS FROM INVESTING ACTIVITIES</u>			
Acquisition of investments accounted for using equity method	6(6) and 7(3)	(\$ 102,963)	\$ -
Acquisition of property, plant and equipment	6(31)	(4,634,046)	(4,470,949)
Proceeds from disposal of property, plant and equipment		98,384	104,835
Return of capital from financial assets at fair value through profit or loss		1,613	42
Acquisition of investment property	6(10)	(375,938)	-
Proceeds from disposal of investment property	6(10)	38,554	15,423
Increase in guarantee deposits paid		(93,343)	(118,668)
Acquisition of intangible assets	6(11)	(195,756)	(103,435)
Net cash flows used in investing activities		(5,263,495)	(4,572,752)
<u>CASH FLOWS FROM FINANCING ACTIVITIES</u>			
Increase (decrease) in short-term borrowings	6(32)	400,000	(1,900,000)
Decrease (increase) in short-term notes and bills payable	6(32)	(3,399,147)	3,399,147
Payments of lease liabilities	6(32)	(7,648,601)	(7,096,154)
Increase in guarantee deposits received	6(32)	233,489	234,035
Payment of cash dividends	6(20)(32)	(9,356,600)	(9,356,600)
Net cash flows used in financing activities		(19,770,859)	(14,719,572)
Net (decrease) increase in cash and cash equivalents		(277,656)	299,399
Cash and cash equivalents at beginning of year		10,997,277	10,697,878
Cash and cash equivalents at end of year		<u>\$ 10,719,621</u>	<u>\$ 10,997,277</u>

The accompanying notes are an integral part of these parent company only financial statements.

PRESIDENT CHAIN STORE CORP.
NOTES TO THE PARENT COMPANY ONLY FINANCIAL STATEMENTS
DECEMBER 31, 2021 AND 2020
(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

1. HISTORY AND ORGANISATION

- (1) President Chain Store Corporation (the “Company”) was established on June 10, 1987. The Company is primarily engaged in the investment and operation of convenience store chains. Business items included sales of food, beverages, coffee, daily commodities, cosmetics and health care products. The common shares of the Company have been listed on the Taiwan Stock Exchange since August 22, 1997.
- (2) The Company’s ultimate parent company is Uni-President Enterprises Corp., which holds 45.4% equity interest in the Company.

2. THE DATE OF AUTHORISATION FOR ISSUANCE OF THE PARENT COMPANY ONLY FINANCIAL STATEMENTS AND PROCEDURES FOR AUTHORISATION

These parent company only financial statements were authorized for issuance by the Board of Directors on February 24, 2022.

3. APPLICATION OF NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS

- (1) Effect of the adoption of new issuances of or amendments to International Financial Reporting Standards (“IFRS”) as endorsed by the Financial Supervisory Commission (“FSC”).

New standards, interpretations and amendments endorsed by FSC effective from 2021 are as follows:

<u>New Standards, Interpretations and Amendments</u>	<u>Effective date by International Accounting Standards Board</u>
Amendments to IFRS 4, ‘Extension of the temporary exemption from applying IFRS 9’	January 1, 2021
Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4 and IFRS 16, ‘Interest Rate Benchmark Reform— Phase 2’	January 1, 2021
Amendment to IFRS 16, ‘Covid-19-related rent concessions beyond 30 June 2021’	April 1, 2021(Note)

Note : Earlier application from January 1, 2021 is allowed by FSC.

The above standards and interpretations have no significant impact to the Company’s financial condition and financial performance based on the Company’s assessment.

(2) Effect of new issuances of or amendments to IFRSs as endorsed by the FSC but not yet adopted by the Company

New standards, interpretations and amendments endorsed by the FSC effective from 2022 are as follows:

New Standards, Interpretations and Amendments	Effective date by International Accounting Standards Board
Amendments to IFRS 3, 'Reference to the conceptual framework'	January 1, 2022
Amendments to IAS 16, 'Property, plant and equipment: proceeds before intended use'	January 1, 2022
Amendments to IAS 37, 'Onerous contracts— cost of fulfilling a contract'	January 1, 2022
Annual improvements to IFRS Standards 2018–2020	January 1, 2022

The above standards and interpretations have no significant impact to the Company's financial condition and financial performance based on the Company's assessment.

(3) IFRSs issued by IASB but not yet endorsed by the FSC

New standards, interpretations and amendments issued by IASB but not yet included in the IFRSs as endorsed by the FSC are as follows:

New Standards, Interpretations and Amendments	Effective date by International Accounting Standards Board
Amendments to IFRS 10 and IAS 28, 'Sale or contribution of assets between an investor and its associate or joint venture'	To be determined by International Accounting Standards Board
IFRS 17, 'Insurance contracts'	January 1, 2023
Amendments to IFRS 17, 'Insurance contracts'	January 1, 2023
Amendment to IFRS 17, 'Initial application of IFRS 17 and IFRS 9 – comparative information'	January 1, 2023
Amendments to IAS 1, 'Classification of liabilities as current or non-current'	January 1, 2023
Amendments to IAS 1, 'Disclosure of accounting policies'	January 1, 2023
Amendments to IAS 8, 'Definition of accounting estimates'	January 1, 2023
Amendments to IAS 12, 'Deferred tax related to assets and liabilities arising from a single transaction'	January 1, 2023

Except for the following, the above standards and interpretations have no significant impact to the Company's financial condition and financial performance based on the Company's assessment.

Amendments to IAS 12, 'Deferred tax related to assets and liabilities arising from a single transaction'

The amendments require an entity to recognise deferred tax on particular transactions that, on initial recognition, give rise to equal amounts of taxable and deductible temporary differences.

Upon adoption, the Company expects to recognise a deferred tax asset and liability for all deductible and taxable temporary differences associated with decommissioning liabilities and its corresponding

right-of-use assets retrospectively as of January 1, 2022. The potential impacts of these amendments will be retroactively adjusted as of January 1, 2022.

4. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies in the preparation of these parent company only financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

(1) Compliance statement

The parent company only financial statements have been prepared in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers.

(2) Basis of preparation

A. Except for the following items, the parent company only financial statements have been prepared under the historical cost convention:

- (a) Financial assets at fair value through profit or loss.
- (b) Financial assets at fair value through other comprehensive income.
- (c) Defined benefit liabilities recognized based on the net amount of pension fund assets less the present value of defined benefit obligations.

B. The preparation of financial statements, in conformity with IFRSs, requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the parent company only financial statements are disclosed in Note 5.

(3) Foreign currency translation

Items included in the financial statements of the Company are measured using the currency of the primary economic environment in which the Company operates (the "functional currency"). The parent company only financial statements are presented in New Taiwan Dollars, which is the Company's functional currency.

A. Foreign currency transactions and balances

- (a) Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions are recognized in profit or loss in the period in which they arise.
- (b) Monetary assets and liabilities denominated in foreign currencies at the period end are re-translated at the exchange rates prevailing at the balance sheet date. Exchange differences arising upon re-translation at the balance sheet date are recognized in profit or loss.
- (c) Non-monetary assets and liabilities denominated in foreign currencies held at fair value through profit or loss are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognized in profit or loss. Non-monetary assets and liabilities denominated in foreign currencies held at fair value through other comprehensive income are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognized in other comprehensive income. However, non-monetary assets and liabilities denominated in foreign currencies that are not measured at fair

value are translated using the historical exchange rates at the dates of the initial transactions.

- (d) All foreign exchange gains and losses are presented in parent company only the statement of comprehensive income within 'other gains and losses'.

B. Translation of foreign operations

- (a) The operating results and financial position of all the group entities, associates and jointly arrangements that have a functional currency different from the presentation currency are translated into the presentation currency as follows:
 - i. Assets and liabilities for each balance sheet presented are translated at the closing exchange rate at the date of that balance sheet;
 - ii. Income and expenses for each statement of comprehensive income are translated at average exchange rates of that period; and
 - iii. All resulting exchange differences are recognized in other comprehensive income.
- (b) When the foreign operation partially disposed of or sold is an associate or jointly arrangements, exchange differences that were recorded in other comprehensive income are proportionately reclassified to profit or loss as part of the gain or loss on sale. In addition, if the Company retains partial interest in the former foreign associate or jointly arrangements after losing significant influence over the former foreign associate, or losing joint control of the former jointly arrangements, such transactions should be accounted for as disposal of all interest in these foreign operations.
- (c) When the foreign operation partially disposed of or sold is a subsidiary, cumulative exchange differences that were recorded in other comprehensive income are proportionately transferred to the non-controlling interest in this foreign operation. In addition, even when the Company retains partial interest in the former foreign subsidiary after losing control of the former foreign subsidiary, such transactions should be accounted for as disposal of all interest in the foreign operation.

(4) Classification of current and non-current items

- A. Assets that meet one of the following criteria are classified as current assets; otherwise they are classified as non-current assets:
 - (a) Assets arising from operating activities that are expected to be realized, or are intended to be sold or consumed within the normal operating cycle;
 - (b) Assets held mainly for trading purposes;
 - (c) Assets that are expected to be realized within 12 months from the balance sheet date;
 - (d) Cash and cash equivalents, excluding restricted cash and cash equivalents and those that are to be exchanged or used to settle liabilities more than 12 months after the balance sheet date.
- B. Liabilities that meet one of the following criteria are classified as current liabilities; otherwise they are classified as non-current liabilities:
 - (a) Liabilities that are expected to be settled within the normal operating cycle;
 - (b) Liabilities arising mainly from trading activities;
 - (c) Liabilities that are to be settled within 12 months from the balance sheet date;
 - (d) Liabilities for which the repayment date cannot be extended unconditionally to more than 12 months after the balance sheet date. Terms of a liability that could, at the option of the

counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

(5) Cash equivalents

Cash equivalents refer to short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. Time deposits that meet the definition above and are held for the purpose of meeting short-term cash commitments in operations (including time deposits with contract period of less than 12 months) are classified as cash equivalents.

(6) Financial assets at fair value through profit or loss

- A. Financial assets at fair value through profit or loss are financial assets that are not measured at amortized cost or fair value through other comprehensive income.
- B. On a regular way purchase or sale basis, financial assets at fair value through profit or loss are recognized and derecognized using settlement date accounting.
- C. At initial recognition, the Company measures the financial assets at fair value and recognizes the transaction costs in profit or loss. The Company subsequently measures the financial assets at fair value, and recognizes the gain or loss in profit or loss.
- D. The Company recognizes the dividend income when the right to receive payment is established, future economic benefits associated with the dividend will flow to the Company and the amount of the dividend can be measured reliably.

(7) Financial assets at fair value through other comprehensive income

- A. Financial assets at fair value through other comprehensive income comprise equity securities which are not held for trading, and for which the Company has made an irrevocable election at initial recognition to recognize changes in fair value in other comprehensive income and debt instruments which meet all of the following criteria:
 - (a) The objective of the Company's business model is achieved both by collecting contractual cash flows and selling financial assets; and
 - (b) The assets' contractual cash flows represent solely payments of principal and interest.
- B. On a regular way purchase or sale basis, financial assets at fair value through other comprehensive income are recognized and derecognized using settlement date accounting.
- C. At initial recognition, the Company measures the financial assets at fair value plus transaction costs. The Company subsequently measures the financial assets at fair value:

The changes in fair value of equity investments that were recognized in other comprehensive income are reclassified to retained earnings and are not reclassified to profit or loss following the derecognition of the investment. Dividends are recognized as revenue when the right to receive payment is established, future economic benefits associated with the dividend will flow to the Company and the amount of the dividend can be measured reliably.

(8) Accounts and notes receivable

- A. Accounts and notes receivable entitle the Company a legal right to receive consideration in exchange for transferred goods or rendered services.
- B. The short-term accounts and notes receivable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

(9) Impairment of financial assets

For financial assets measured at amortized cost, at each reporting date, the Company recognizes the impairment provision for 12 months expected credit losses if there has not been a significant increase in credit risk since initial recognition or recognizes the impairment provision for the lifetime expected credit losses (ECLs) if such credit risk has increased since initial recognition after taking into consideration all reasonable and verifiable information that includes forecasts. On the other hand, for accounts receivable that do not contain a significant financing component, the Company recognizes the impairment provision for lifetime ECLs.

(10) Leasing arrangement (lessor) – operating leases

Lease income from an operating lease (net of any incentives given to the lessee) is recognized in profit or loss on a straight-line basis over the lease term.

(11) Inventories

- A. Purchases are initially recorded at cost. Cost is determined using the retail inventory method.
- B. Ending inventories are stated at the lower of cost and net realizable value, and the item by item approach is used in applying the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated cost of completion and applicable variable selling expenses.

(12) Investments accounted for using equity method - subsidiaries, associates and joint ventures

- A. Subsidiaries are all entities controlled by the Company. The Company controls an entity when the Company is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.
- B. Unrealized gains or losses resulting from inter-company transactions with subsidiaries are eliminated. Necessary adjustments are made to the accounting policies of subsidiaries, to be consistent with the accounting policies of the Company.
- C. The Company's share of its subsidiaries' post-acquisition profits or losses is recognized in profit or loss, and its share of post-acquisition movements in other comprehensive income is recognized in other comprehensive income. When the Company's share of losses in a subsidiary equals or exceeds its interest in the subsidiary, the Company continues to recognize its share in the subsidiary's loss proportionately.
- D. Changes in a parent's ownership interest in a subsidiary that do not result in the parent losing control of the subsidiary (transactions with non-controlling interests) are accounted for as equity transactions, i.e. transactions with owners in their capacity as owner. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognized directly in equity.
- E. When the Company loses control of a subsidiary, the Company remeasures any investment retained in the former subsidiary at its fair value. That fair value is regarded as the fair value on initial recognition of a financial asset or the cost on initial recognition of the associate or joint venture. Any difference between fair value and carrying amount is recognized in profit or loss. All amounts previously recognized in other comprehensive income in relation to the subsidiary are reclassified to profit or loss on the same basis as would be required if the related assets or liabilities were disposed of. That is, when the Company loses control of a subsidiary, all gains or losses previously recognized in other comprehensive income in relation to the subsidiary should

be reclassified from equity to profit or loss, if such gains or losses would be reclassified to profit or loss when the related assets or liabilities are disposed of.

- F. Associates are all entities over which the Company has significant influence but not control. In general, it is presumed that the investor has significant influence, if an investor holds, directly or indirectly 20 percent or more of the voting power of the investee. Investments in associates are accounted for using the equity method and are initially recognized at cost.
- G. The Company's share of its associates' post-acquisition profits or losses is recognized in profit or loss, and its share of post-acquisition movements in other comprehensive income is recognized in other comprehensive income. When the Company's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Company does not recognize further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.
- H. When changes in an associate's equity do not arise from profit or loss or other comprehensive income of the associate and such changes do not affect the Company's ownership percentage of the associate, the Company recognizes the Company's share of change in equity of the associate in 'capital surplus' in proportion to its ownership.
- I. Unrealized gains on transactions between the Company and its associates are eliminated to the extent of the Company's interest in the associates. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been adjusted where necessary to ensure consistency with the policies adopted by the Company.
- J. In the case that an associate issues new shares and the Company does not subscribe or acquire new shares proportionately, which results in a change in the Company's ownership percentage of the associate but maintains significant influence on the associate, then 'capital surplus' and 'investments accounted for using equity method' shall be adjusted for the increase or decrease of equity interest. If the above condition causes a decrease in the Company's ownership percentage of the associate, in addition to the above adjustment, the amounts previously recognized in other comprehensive income in relation to the associate are reclassified to profit or loss proportionately on the same basis as would be required if the relevant assets or liabilities were disposed of.
- K. Upon loss of significant influence over an associate, the Company remeasures any investment retained in the former associate at its fair value. Any difference between fair value and carrying amount is recognized in profit or loss.
- L. When the Company disposes its investment in an associate and loses significant influence over this associate, the amounts previously recognized in other comprehensive income in relation to the associate, are reclassified to profit or loss, on the same basis as would be required if the relevant assets or liabilities were disposed of. If it retains significant influence over this associate, the amounts previously recognized in other comprehensive income in relation to the associate are reclassified to profit or loss proportionately in accordance with the aforementioned approach.
- M. The Company accounts for its interest in a joint venture using equity method. Unrealized profits and losses arising from the transactions between the Company and its joint venture are eliminated to the extent of the Company's interest in the joint venture. The Company's share of its associates' post-acquisition profits or losses is recognized in profit or loss, and its share of post-acquisition movements in other comprehensive income is recognized in other comprehensive income. However, when the transaction provides evidence of a reduction in the net realizable value of

current assets or an impairment loss, all such losses shall be recognized immediately. When the Company's share of losses in a joint venture equals or exceeds its interest in the joint venture together with any other unsecured receivables, the Company does not recognize further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the joint venture.

- N. According to Rules Governing the Preparation of Financial Statements by Securities Issuers, profit for the year and other comprehensive income for the year reported in the parent company only financial statements, shall be equal to profit for the year and other comprehensive income attributable to owners of the parent reported in the consolidated financial statements, equity reported in the parent company only financial statements shall be equal to equity attributable to owners of parent reported in the consolidated financial statements.

(13) Property, plant and equipment

- A. Property, plant and equipment are initially recorded at cost.
- B. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognized. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.
- C. Property, plant and equipment are measured subsequently using the cost model. Land is not depreciated. Other property, plant and equipment apply cost model and are depreciated using the straight-line method to allocate their cost over their estimated useful lives. Each part of an item of property, plant, and equipment with a cost that is significant in relation to the total cost of the item must be depreciated separately.
- D. The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each financial year-end. If expectations for the assets' residual values and useful lives differ from previous estimates or the patterns of consumption of the assets' future economic benefits embodied in the assets have changed significantly, any change is accounted for as a change in estimate under IAS 8, 'Accounting Policies, Changes in Accounting Estimates and Errors', from the date of the change. The estimated useful lives of property, plant and equipment are as follows:

Buildings	50 years
Operating equipment	2~7 years
Leasehold improvements	7 years

(14) Leasing arrangements (lessee) — right-of-use assets/ lease liabilities

- A. Leases are recognized as a right-of-use asset and a corresponding lease liability at the date at which the leased asset is available for use by the Company. For short-term leases or leases of low-value assets, lease payments are recognized as an expense on a straight-line basis over the lease term.
- B. Lease liabilities include the net present value of the remaining lease payments at the commencement date, discounted using the incremental borrowing interest rate.
Lease payments are comprised of the following:
- (a) Fixed payments, less any lease incentives receivable;
 - (b) Variable lease payments that depend on an index or a rate; and
 - (c) Amounts expected to be payable by the lessee under residual value guarantees.

The Company subsequently measures the lease liability at amortized cost using the interest method and recognizes interest expense over the lease term. The lease liability is remeasured and the amount of remeasurement is recognized as an adjustment to the right-of-use asset when there are changes in the lease term or lease payments and such changes do not arise from contract modifications.

- C. At the commencement date, the right-of-use asset is stated at cost comprising the following:
- (a) The amount of the initial measurement of lease liability;
 - (b) Any lease payments made at or before the commencement date;
 - (c) Any initial direct costs incurred by the lessee; and
 - (d) An estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

The right-of-use asset is measured subsequently using the cost model and is depreciated from the commencement date to the earlier of the end of the asset's useful life or the end of the lease term. When the lease liability is remeasured, the amount of remeasurement is recognized as an adjustment to the right-of-use asset.

(15) Investment property

An investment property is stated initially at its cost and measured subsequently using the cost model. Except for land, investment property is depreciated on a straight-line basis over its estimated useful life of 50 years.

(16) Intangible assets

Computer software and copyright are stated at cost and amortized on a straight-line basis over its estimated useful life of 3 to 15 years.

(17) Impairment of non-financial assets

The Company assesses at each balance sheet date the recoverable amounts of those assets where there is an indication that they are impaired. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell or value in use. When the circumstances or reasons for recognizing impairment loss for an asset in prior years no longer exist or diminish, the impairment loss is reversed. The increased carrying amount due to reversal should not be more than what the depreciated or amortized historical cost would have been if the impairment had not been recognized.

(18) Borrowings

Borrowings comprise long-term and short-term bank borrowings. Borrowings are recognized initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortized cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognized in profit or loss over the period of the borrowings using the effective interest method.

(19) Notes and accounts payable

- A. Accounts payable are liabilities for purchases of raw materials, goods or services and notes payable are those resulting from operating and non-operating activities.
- B. The short-term notes and accounts payable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

(20) Provisions

The Company's provisions are presented in 'Other non-current liabilities'. Provisions are measured at the present value of the expenditures expected to be required to settle the obligation on the balance sheet date, which is discounted using pre-tax discount rate that reflects the current market assessments of the time value of money and the risks specific to the obligation. When discounting is used, the increase in the provision due to passage of time is recognized as interest expense. Provisions are not recognized for future operating losses.

(21) Employee benefits

A. Short-term employee benefits

Short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in respect of service rendered by employees in a period and should be recognized as expense in that period when the employees render service.

B. Pensions

(a) Defined contribution plan

For defined contribution plans, the contributions are recognized as pension expense when they are due on an accrual basis. Prepaid contributions are recognized as an asset to the extent of a cash refund or a reduction in the future payments.

(b) Defined benefit plan

- i. Net obligation under a defined benefit plan is defined as the present value of an amount of pension benefits that employees will receive on retirement for their services with the Company in current period or prior periods. The liability recognized in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the balance sheet date less the fair value of plan assets. The defined benefit net obligation is calculated annually by independent actuaries using the projected unit credit method. The rate used to discount is determined by using interest rates of government bonds (at the balance sheet date) of a currency and term consistent with the currency and term of the employment benefit obligations.
- ii. Remeasurements arising on defined benefit plans are recognized in other comprehensive income in the period in which they arise and are recorded as retained earnings.
- iii. Past service costs are recognized immediately in profit or loss.

C. Termination benefits

Termination benefits are employee benefits provided in exchange for the termination of employment as a result from either the Company's decision to terminate an employee's employment before the normal retirement date, or an employee's decision to accept an offer of redundancy benefits in exchange for the termination of employment. The Company recognizes expense when it can no longer withdraw an offer of termination benefits or it recognizes related restructuring costs, whichever is earlier. Benefits that are expected to be due more than 12 months after balance sheet date shall be discounted to their present value.

D. Employees' and directors' remuneration

Employees' remuneration and directors' remuneration are recognized as expense and liability, provided that such recognition is required under legal or constructive obligation and those amounts can be reliably estimated. Any difference between the resolved amounts and the

subsequently actual distributed amounts is accounted for as changes in estimates. If employee compensation is distributed by shares, the Company calculates the number of shares based on the closing price at the previous day of the board meeting resolution.

(22) Income tax

- A. The tax expense for the year comprises current and deferred tax. Tax is recognized in profit or loss, except to the extent that it relates to items recognized in other comprehensive income or items recognized directly in equity, in which cases the tax is recognized in other comprehensive income or equity.
- B. The current income tax expense is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company operates and generates taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in accordance with applicable tax regulations. It establishes provisions where appropriate based on the amounts expected to be paid to the tax authorities. An additional tax is levied on the unappropriated retained earnings and is recorded as income tax expense in the year the stockholders resolve to retain the earnings.
- C. Deferred tax is recognized, using the balance sheet liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the parent company only balance sheet. However, the deferred tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred tax is provided on temporary differences arising on investments in subsidiaries and associates, except where the timing of the reversal of the temporary difference is controlled by the Company and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred tax asset is realized or the deferred tax liability is settled.
- D. Deferred tax assets are recognized only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilized. At each balance sheet date, unrecognized and recognized deferred tax assets are reassessed.
- E. A deferred tax asset shall be recognized for the carry forward of unused tax credits resulting from acquisitions of equipment or technology, research and development expenditures and equity investments to the extent that it is possible that future taxable profit will be available against which the unused tax credits can be utilized.

(23) Revenue recognition

A. Sale of goods

- (a) The Company operates a chain of retail stores. Revenue from the sale of goods is recognized when the Company sells a product to the customer.
- (b) Payment of the transaction price is due immediately when the customer purchases the product. It is the Company's policy to sell its products to the end customer with a right of return. Therefore, a refund liability and a right to the returned goods (included in 'other current assets') are recognized for the products expected to be returned. Accumulated experience is used to estimate such returns using the expected value method. Because the number of products returned has been steady for years, it is highly probable that a significant reversal in the cumulative revenue recognized will not occur. The validity of this assumption

and the estimated amount of returns are reassessed at each reporting date.

- (c) The Company operates a loyalty program where retail customers accumulate points for purchases made which entitle them to discount on future purchases. The points provide a material right to customers that they would not receive without entering into a contract. Therefore, the promise to provide points to the customer is a separate performance obligation. The transaction price is allocated to the product and the points on a relative stand-alone selling price basis. The stand-alone selling price per point is estimated on the basis of the discount granted when the points are redeemed and on the basis of the likelihood of redemption, based on past experience. The stand-alone selling price of the product sold is estimated on the basis of the retail price. A contract liability is recognized for the transaction price which is allocated to the points and revenue is recognized when the points are redeemed or expire.

B. Sales of services

The Company provides delivery services. Revenue from delivering services is recognized when the services have been provided.

C. Financing components

The Company does not expect to have any contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. As a consequence, the Company does not adjust any of the transaction prices for the time value of money.

5. CRITICAL ACCOUNTING JUDGEMENTS, ESTIMATES AND KEY SOURCES OF ASSUMPTION UNCERTAINTY

The preparation of these parent company only financial statements requires management to make critical judgements in applying the Company's accounting policies and make critical assumptions and estimates concerning future events. Assumptions and estimates may differ from the actual results and are continually evaluated and adjusted based on historical experience and other factors. The Company has no such assumptions and estimates which may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

6. DETAILS OF SIGNIFICANT ACCOUNTS

(1) Cash and cash equivalents

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Petty cash in store	\$ 979,358	\$ 1,081,157
Checking accounts and demand deposits	9,440,263	6,216,162
Cash equivalents		
Time deposits	300,000	500,000
Short-term financial instruments	-	3,199,958
	<u>\$ 10,719,621</u>	<u>\$ 10,997,277</u>

A. The Company transacts with a variety of financial institutions, all with high credit quality, to disperse credit risk, so it considers the probability of counterparty default as remote.

B. The Company has no cash and cash equivalents pledged to others.

(2) Accounts receivable

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Accounts receivable	\$ 734,116	\$ 593,718
Less: Allowance for doubtful accounts	(972)	(972)
	<u>\$ 733,144</u>	<u>\$ 592,746</u>

A. The ageing analysis of accounts receivable is as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Not past due	\$ 723,365	\$ 593,044
Up to 90 days	10,042	645
91 to 120 days	127	-
Over 121 days	582	29
	<u>\$ 734,116</u>	<u>\$ 593,718</u>

The above ageing analysis was based on past due date.

B. As at December 31, 2021 and 2020, accounts receivable was all from contracts with customers. And as at January 1, 2020, the balance of receivables from contracts with customers amounted to \$591,655.

C. No accounts receivable of the Company was pledged to others.

D. As at December 31, 2021 and 2020, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the Company's accounts receivable were \$733,144 and \$592,746, respectively.

E. Information relating to credit risk is provided in Note 12(2).

(3) Inventories

	<u>December 31, 2021</u>		
	<u>Cost</u>	<u>Allowance for valuation loss</u>	<u>Book value</u>
Merchandise	<u>\$ 10,002,185</u>	<u>(\$ 21,870)</u>	<u>\$ 9,980,315</u>
	<u>December 31, 2020</u>		
	<u>Cost</u>	<u>Allowance for valuation loss</u>	<u>Book value</u>
Merchandise	<u>\$ 8,907,312</u>	<u>(\$ 15,379)</u>	<u>\$ 8,891,933</u>

The cost of inventories recognized as expense:

	<u>For the year ended December 31, 2021</u>	<u>For the year ended December 31, 2020</u>
Cost of goods sold	\$ 109,471,937	\$ 109,250,147
Loss on (gain on reversal) valuation of inventories	6,491 (27,455)
Spoilage	1,944,364	2,088,237
Others	299,549	279,884
	<u>\$ 111,722,341</u>	<u>\$ 111,590,813</u>

The Company reversed a previous inventory write-down because the Company sold and scrapped certain inventories which were previously provided with allowance during the year ended December 31, 2020.

(4) Financial assets at fair value through profit or loss – non-current

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Financial assets mandatorily measured at fair value through profit or loss		
<u>Non-current items:</u>		
Unlisted stocks	\$ 240,975	\$ 274,703
Valuation adjustment	(155,495)	(189,180)
	<u>\$ 85,480</u>	<u>\$ 85,523</u>

A. The Company recognized net gains of financial assets at fair value through profit or loss was \$20,244 and \$18,128 for the years ended December 31, 2021 and 2020, respectively.

B. No financial assets at fair value through profit or loss of the Company were pledged to others.

C. Information relating to credit risk is provided in Note 12(2).

(5) Financial assets at fair value through other comprehensive income - non-current

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>Equity instruments</u>		
Listed stocks	\$ 265,606	\$ 265,606
Unlisted stocks	4,348	4,348
	269,954	269,954
Valuation adjustment	895,955	689,873
	<u>\$ 1,165,909</u>	<u>\$ 959,827</u>

A. The Company has elected to classify the listed and unlisted stocks that are considered to be strategic investments and have steady dividend income as financial assets at fair value through other comprehensive income. The fair value of such investments amounted to \$1,165,909 and \$959,827 as at December 31, 2021 and 2020, respectively.

B. Amounts recognized in profit or loss and other comprehensive income (loss) in relation to the financial assets at fair value through other comprehensive income are listed below:

	<u>For the year ended December 31, 2021</u>	<u>For the year ended December 31, 2020</u>
<u>Equity instruments at fair value through other comprehensive income</u>		
Fair value change recognized in other comprehensive income	\$ 206,082	\$ 152,712
Dividend income recognized in profit or loss	\$ 63,494	\$ 43,833

C. As at December 31, 2021 and 2020, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the financial assets at fair value through other comprehensive income held by the Company was \$1,165,909 and \$959,827, respectively.

D. No financial assets at fair value through other comprehensive income of the Company were pledged to others.

E. Information relating to credit risk is provided in Note 12(2).

(6) Investments accounted for using the equity method

	2021	2020
At January 1	\$ 49,110,865	\$ 50,117,541
Addition of investments accounted for using equity method	102,963	-
Share of profit or loss of investments accounted for using equity method	2,838,228	3,092,323
Earnings distribution of investments accounted for using equity method	(3,465,625)	(2,951,728)
Changes in other equity items	(1,650,686)	(1,147,271)
At December 31	<u>\$ 46,935,745</u>	<u>\$ 49,110,865</u>

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>Subsidiaries</u>		
President Chain Store (BVI) Holdings Ltd.	\$ 23,075,419	\$ 25,102,119
Uni-Wonder Corp.	4,832,636	5,078,516
President Transnet Corp.	2,330,196	1,882,686
President Drugstore Business Corp.	1,458,917	1,445,303
Uni-President Cold-Chain Corp.	956,984	910,506
Mech-President Corp.	811,447	747,097
President Pharmaceutical Corp.	690,901	699,003
Uni-President Superior Commissary Corp.	544,724	526,475
Wisdom Distribution Service Corp.	543,055	516,295
President Information Corp.	513,555	499,116
ICASH Corp.	470,616	580,833
Uni-President Department Store Corp.	454,934	530,898
Books.com. Co., Ltd.	411,281	412,559
Q-ware Systems & Services Corp.	409,164	392,745
Duskin Serve Taiwan Co., Ltd.	220,426	208,040
Retail Support International Corp.	173,630	171,835
21 Century Co., Ltd.	144,394	131,869
President Collect Service Corp., etc.	256,267	353,329
	<u>38,298,546</u>	<u>40,189,224</u>

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>Associates</u>		
PresiCarre Corp.	\$ 5,077,087	\$ 5,434,309
President Fair Development Corp.	2,123,492	2,084,800
Uni-President Development Corp.	757,554	757,759
President International Development Corp.	447,310	445,096
Tung Ho Development Corp.	60,012	33,133
Uni-President Organics Corp.	47,293	42,447
President Technology Corp.	26,723	25,543
	<u>8,539,471</u>	<u>8,823,087</u>
<u>Joint ventures</u>		
Mister Donut Taiwan Co., Ltd.	\$ 97,728	\$ 98,554
	<u>\$ 46,935,745</u>	<u>\$ 49,110,865</u>

- A. Information about the subsidiaries of the Company is provided in Note 4(3), “Basis of preparation” of the consolidated financial statements as of and for the year ended December 31, 2021.
- B. The acquisition of additional shares in certain investments in associates or joint ventures are not significant to the Company. The details of the Company’s share of the operating results in the aforementioned investments are as follows:

- (a) The Company’s share of the operating results in all individually immaterial associates is summarized below:

	<u>For the year ended December 31, 2021</u>	<u>For the year ended December 31, 2020</u>
Total comprehensive income	<u>\$ 384,769</u>	<u>\$ 392,732</u>

- (b) The Company’s share of the operating results in all individually immaterial joint ventures is summarized below:

	<u>For the year ended December 31, 2021</u>	<u>For the year ended December 31, 2020</u>
Total comprehensive income	<u>\$ 9,304</u>	<u>\$ 11,256</u>

- C. No impairment loss was recognized on investments accounted for using equity method for the years ended December 31, 2021 and 2020.

(7) Property, plant and equipment

A. The details of property, plant and equipment are as follows:

	2021					
	Land	Buildings	Operating equipment	Leasehold improvements	Others	Total
<u>At January 1</u>						
Cost	\$ 1,545,466	\$ 968,199	\$ 15,991,485	\$ 9,652,347	\$ 14,808	\$ 28,172,305
Accumulated depreciation and impairment	(16,367)	(382,082)	(9,583,372)	(5,947,237)	(9,515)	(15,938,573)
	<u>\$ 1,529,099</u>	<u>\$ 586,117</u>	<u>\$ 6,408,113</u>	<u>\$ 3,705,110</u>	<u>\$ 5,293</u>	<u>\$ 12,233,732</u>
Opening net book amount as at January 1	\$ 1,529,099	\$ 586,117	\$ 6,408,113	\$ 3,705,110	\$ 5,293	\$ 12,233,732
Additions	-	-	2,792,246	1,907,678	13,595	4,713,519
Disposals	(4,199)	(3,735)	(12,176)	(81,359)	-	(101,469)
Transfer	(10,201)	(625)	-	1,280	(1,280)	(10,826)
Depreciation charge	-	(19,045)	(1,843,631)	(1,064,281)	(648)	(2,927,605)
Closing net book amount as at December 31	<u>\$ 1,514,699</u>	<u>\$ 562,712</u>	<u>\$ 7,344,552</u>	<u>\$ 4,468,428</u>	<u>\$ 16,960</u>	<u>\$ 13,907,351</u>
<u>At December 31</u>						
Cost	\$ 1,518,631	\$ 957,651	\$ 17,435,785	\$ 10,582,840	\$ 27,123	\$ 30,522,030
Accumulated depreciation and impairment	(3,932)	(394,939)	(10,091,233)	(6,114,412)	(10,163)	(16,614,679)
	<u>\$ 1,514,699</u>	<u>\$ 562,712</u>	<u>\$ 7,344,552</u>	<u>\$ 4,468,428</u>	<u>\$ 16,960</u>	<u>\$ 13,907,351</u>

	2020					
	Land	Buildings	Operating equipment	Leasehold improvements	Others	Total
<u>At January 1</u>						
Cost	\$ 1,545,466	\$ 968,199	\$ 14,367,788	\$ 8,649,472	\$ 26,594	\$ 25,557,519
Accumulated depreciation and impairment	(16,367)	(362,929)	(9,222,896)	(5,468,173)	(9,451)	(15,079,816)
	<u>\$ 1,529,099</u>	<u>\$ 605,270</u>	<u>\$ 5,144,892</u>	<u>\$ 3,181,299</u>	<u>\$ 17,143</u>	<u>\$ 10,477,703</u>
Opening net book amount as at January 1	\$ 1,529,099	\$ 605,270	\$ 5,144,892	\$ 3,181,299	\$ 17,143	\$ 10,477,703
Additions	-	-	2,811,974	1,538,959	2,613	4,353,546
Disposals	-	-	(12,630)	(54,999)	-	(67,629)
Transfer	-	-	-	13,806	(13,806)	-
Depreciation charge	-	(19,153)	(1,536,123)	(973,955)	(657)	(2,529,888)
Closing net book amount as at December 31	<u>\$ 1,529,099</u>	<u>\$ 586,117</u>	<u>\$ 6,408,113</u>	<u>\$ 3,705,110</u>	<u>\$ 5,293</u>	<u>\$ 12,233,732</u>
<u>At December 31</u>						
Cost	\$ 1,545,466	\$ 968,199	\$ 15,991,485	\$ 9,652,347	\$ 14,808	\$ 28,172,305
Accumulated depreciation and impairment	(16,367)	(382,082)	(9,583,372)	(5,947,237)	(9,515)	(15,938,573)
	\$ 1,529,099	\$ 586,117	\$ 6,408,113	\$ 3,705,110	\$ 5,293	\$ 12,233,732

B. No property, plant and equipment of the Company was pledged to others.

(8) Leasing arrangements – lessee

A. The Company leases various assets including buildings and equipment, etc. Rental contracts are typically made for periods of 1 to 20 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose covenants, but leased assets may not be used as security for borrowing purposes.

B. The carrying amount of right-of-use assets and the depreciation charge are as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
	<u>Carrying amount</u>	<u>Carrying amount</u>
Buildings	<u>\$ 52,636,229</u>	<u>\$ 50,276,653</u>

	<u>For the year ended December 31, 2021</u>	<u>For the year ended December 31, 2020</u>
	<u>Depreciation charge</u>	<u>Depreciation charge</u>
Buildings	<u>\$ 8,057,125</u>	<u>\$ 7,442,319</u>

C. For the years ended December 31, 2021 and 2020, the additions to right-of-use assets were \$12,021,149 and \$14,667,833, respectively.

D. The information on income and expense accounts relating to lease contracts is as follows:

	<u>For the year ended December 31, 2021</u>	<u>For the year ended December 31, 2020</u>
<u>Items affecting profit or loss</u>		
Interest expense on lease liabilities	\$ 355,278	\$ 338,828
Expense on variable lease payments	70,169	123,675
Gain on sublease of right-of-use assets	580,651	569,892
Gain from lease modification	70,238	56,083

E. For the years ended December 31, 2021 and 2020, the Company's total cash outflow for leases were \$8,074,048 and \$7,558,657, respectively.

F. Variable lease payments

(a) Some of the Company's lease contracts contain variable lease payment terms that are linked to sales generated from a store. For the above-mentioned stores, approximately 0.83% and 1.56% of lease payments for the years ended December 31, 2021 and 2020, respectively, are on the basis of variable payment terms and are accrued based on the sales amount. Variable payment terms are used for a variety of reasons. Various lease payments that depend on sales are recognized in profit or loss in the period in which the event or condition that triggers those payments occurs.

(b) A 1% increase in the aggregate sales amount of all stores with such variable lease contracts would increase total lease payments by approximately \$702 and \$1,237 for the years ended December 31, 2021 and 2020, respectively.

G. The Company's leases not yet commenced to which the leases are committed are business premises for the lessees, and the lease liabilities undiscounted amount at December 31, 2021 and 2020 are \$2,934,809 and \$2,436,677, respectively.

H. The Company has applied the practical expedient to "Covid-19-related rent concessions" and recognized the gain from changes in lease payments arising from the rent concessions amounting to \$32,852 and \$25,700, as other income for the years ended December 31, 2021 and 2020, respectively.

(9) Leasing arrangements – lessor

A. The Company leases various assets including land and buildings. Rental contracts are typically made for periods of 2 and 12 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

B. Information on profit in relation to lease contracts is as follows:

	For the year ended December 31, 2021	For the year ended December 31, 2020
Rental revenue	\$ 652,158	\$ 648,020
Rental revenue from variable lease payments	\$ 375,028	\$ 376,161

C. The maturity analysis of the undiscounted lease payments in the finance lease is as follows:

	December 31, 2021	December 31, 2020
Within 1 year	\$ 247,277	\$ 232,912
1~2 years	181,599	202,933
2~3 years	112,957	151,128
3~4 years	92,360	91,365
4~5 years	72,511	73,053
Over 5 years	194,265	189,870
	<u>\$ 900,969</u>	<u>\$ 941,261</u>

(10) Investment property

	2021		
	Land	Buildings	Total
At January 1	\$ 977,552	\$ 206,323	\$ 1,183,875
Additions	325,221	50,717	375,938
Disposals	(9,119)	(6,886)	(16,005)
Transfer	10,201	625	10,826
Depreciation charge	-	(6,452)	(6,452)
At December 31	<u>\$ 1,303,855</u>	<u>\$ 244,327</u>	<u>\$ 1,548,182</u>

	2020		
	Land	Buildings	Total
At January 1	\$ 981,540	\$ 222,144	\$ 1,203,684
Disposals	(3,988)	(8,753)	(12,741)
Depreciation charge	-	(7,068)	(7,068)
At December 31	<u>\$ 977,552</u>	<u>\$ 206,323</u>	<u>\$ 1,183,875</u>

A. Rental income from investment property and direct operating expenses arising from investment property are shown below:

	For the year ended December 31, 2021	For the year ended December 31, 2020
Rental income from investment property	<u>\$ 65,473</u>	<u>\$ 59,188</u>
Direct operating expenses arising from the investment property that generated rental income during the year	<u>\$ 20,414</u>	<u>\$ 20,210</u>

B. The fair value of the investment property held by the Company as at December 31, 2021 and 2020 ranged from \$3,042,152 to \$3,562,396, respectively, which was assessed based on recent settlement prices of similar and comparable properties, as well as the reports of independent appraisers. Valuations were made using the comparative approach and income approach which is categorized within Level 3 in fair value hierarchy. Key assumptions are the discount rate of 2.39% to 2.41% and the growth rate of 3%.

C. No investment property of the Company was pledged to others.

(11) Intangible assets

<u>Software and copyright</u>	2021	2020
At January 1	\$ 162,265	\$ 84,728
Additions	195,756	103,435
Amortization charge	(67,301)	(25,898)
At December 31	<u>\$ 290,720</u>	<u>\$ 162,265</u>

A. Amortization charge on intangible assets are recognized as operating expenses.

B. No intangible assets of the Company were pledged to others.

(12) Other non-current assets

	December 31, 2021	December 31, 2020
Guarantee deposits paid	\$ 1,585,004	\$ 1,491,661
Others	14,519	9,909
	<u>\$ 1,599,523</u>	<u>\$ 1,501,570</u>

(13) Short-term borrowings

Type of borrowings	December 31, 2021	Interest rate range	Collateral
Bank borrowings			
Credit loan	\$ <u>3,500,000</u>	0.38%~0.45%	None

Type of borrowings	December 31, 2020	Interest rate range	Collateral
Bank borrowings			
Credit loan	\$ <u>3,100,000</u>	0.49%	None

There was no capitalization of borrowing costs for the years ended December 31, 2021 and 2020, respectively. Relevant interest expenses on borrowings is recognized as “finance costs”.

(14) Short-term notes and bills payable

	December 31, 2020	Pledged or secured
Commercial paper payable	\$ 3,400,000	Please refer to the below for details.
Less: Unamortized discount	(853)	
	<u>\$ 3,399,147</u>	
Interest rate range	<u>0.408%</u>	

A. There was no commercial paper payable transaction as at December 31, 2021.

B. The above commercial papers were issued and secured by Sumitomo Mitsui Banking Corporation and International Bills Finance Corporation for short-term financing.

(15) Other payables

	December 31, 2021	December 31, 2020
Store collections	\$ 13,807,553	\$ 10,519,829
Wages, salaries and bonus payable	1,162,839	1,415,217
Incentive bonus payable to franchisees	1,017,454	934,922
Payables for acquisition of property, plant and equipment	852,044	772,571
Employees' compensation and remuneration for directors	608,033	725,237
Payables for system development and maintenance expenses	128,749	116,246
Payables for labor and health insurance	80,060	75,593
Rent payable	44,237	39,357
Others	1,184,196	995,730
	<u>\$ 18,885,165</u>	<u>\$ 15,594,702</u>

(16) Other current liabilities

	December 31, 2021	December 31, 2020
Advance receipts for gift certificates	\$ 1,507,848	\$ 1,525,934
Others	231,308	154,619
	<u>\$ 1,739,156</u>	<u>\$ 1,680,553</u>

(17) Pensions

A. The Company has a defined benefit pension plan in accordance with the Labor Standards Law, covering all regular employees' service years prior to the enforcement of the Labor Pension Act on July 1, 2005 and service years thereafter of employees who chose to continue to be subject to the pension mechanism under the Law. Under the defined benefit pension plan, two units are accrued for each year of service for the first 15 years and one unit for each additional year thereafter, subject to a maximum of 45 units. Pension benefits are based on the number of units accrued and the average monthly salaries and wages of the last 6 months prior to retirement. The Company contributes monthly an amount equal to 2.00% and 2.48% of the employees' monthly salaries and wages to the retirement fund deposited with Bank of Taiwan, the trustee, under the name of the independent retirement fund committee. Also, the Company would assess the balance in the aforementioned labor pension reserve account by December 31, every year. If the account balance is insufficient to pay the pension calculated by the aforementioned method of the employees expected to qualify for retirement in the following year, the Company will make contributions for the deficit by next March.

(a) The amounts recognized in the balance sheet are as follows:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Present value of defined benefit obligation	(\$ 3,955,125)	(\$ 4,200,437)
Fair value of plan assets	<u>1,256,993</u>	<u>1,331,845</u>
Net defined benefit liability	<u>(\$ 2,698,132)</u>	<u>(\$ 2,868,592)</u>

(b) Movements in net defined benefit liability are as follows:

	<u>2021</u>		
	<u>Present value of defined benefit obligation</u>	<u>Fair value of plan assets</u>	<u>Net defined benefit liability</u>
At January 1	(\$ 4,200,437)	\$ 1,331,845	(\$ 2,868,592)
Current service cost	(22,425)	-	(22,425)
Interest (expense) income	(12,470)	3,919	(8,551)
Past service cost	<u>396</u>	<u>-</u>	<u>396</u>
	<u>(4,234,936)</u>	<u>1,335,764</u>	<u>(2,899,172)</u>
Remeasurements:			
Return on plan assets (excluding amounts attributable to interest income or expense)	-	20,560	20,560
Change in demographic assumptions	(10,987)	-	(10,987)
Change in financial assumptions	111,587	-	111,587
Experience adjustments	<u>(27,994)</u>	<u>-</u>	<u>(27,994)</u>
	<u>72,606</u>	<u>20,560</u>	<u>93,166</u>
Pension fund contribution	-	98,696	98,696
Paid pension	<u>207,205</u>	<u>(198,027)</u>	<u>9,178</u>
At December 31	<u>(\$ 3,955,125)</u>	<u>\$ 1,256,993</u>	<u>(\$ 2,698,132)</u>

	2020		
	Present value of defined benefit obligation	Fair value of plan assets	Net defined benefit liability
At January 1	(\$ 4,193,734)	\$ 1,424,060	(\$ 2,769,674)
Current service cost	(26,417)	-	(26,417)
Interest (expense) income	(31,051)	10,455	(20,596)
Past service cost	(160)	-	(160)
	<u>(4,251,362)</u>	<u>1,434,515</u>	<u>(2,816,847)</u>
Remeasurements:			
Return on plan assets (excluding amounts attributable to interest income or expense)	-	49,031	49,031
Change in demographic assumptions	(1,199)	-	(1,199)
Change in financial assumptions	(213,584)	-	(213,584)
Experience adjustments	<u>49,625</u>	<u>-</u>	<u>49,625</u>
	<u>(165,158)</u>	<u>49,031</u>	<u>(116,127)</u>
Pension fund contribution	-	48,291	48,291
Paid pension	<u>216,083</u>	<u>(199,992)</u>	<u>16,091</u>
At December 31	<u>(\$ 4,200,437)</u>	<u>\$ 1,331,845</u>	<u>(\$ 2,868,592)</u>

(c) The Bank of Taiwan was commissioned to manage the Fund of the Company's defined benefit pension plan in accordance with the Fund's annual investment and utilization plan and the "Regulations for Revenues, Expenditures, Safeguard and Utilization of the Labor Retirement Fund" (Article 6: The scope of utilization for the Fund includes deposit in domestic or foreign financial institutions, investment in domestic or foreign listed, over-the-counter, or private placement equity securities, investment in domestic or foreign real estate securitization products, etc.). Relating condition of execution is supervised by Labor Funds Supervisory Committee. With regard to the utilization of the Fund, its minimum earnings in the annual distributions on the final financial statements shall be no less than the earnings attainable from the amounts accrued from two-year time deposits with the interest rates offered by local banks. If the earnings is less than aforementioned rates, government shall make payment for the deficit after being authorized by the Regulator. The Company has no right to participate in managing and operating that fund and hence the Company is unable to disclose the classification of plan asset fair value in accordance with IAS 19 paragraph 142. The composition of fair value of plan assets as of December 31, 2021 and 2020 is given in the Annual Labor Retirement Fund Utilization Report announced by the government.

(d) The principal actuarial assumptions used were as follows:

	For the year ended December 31, 2021	For the year ended December 31, 2020
Discount rate	<u>0.55%</u>	<u>0.30%</u>
Future salary increases	<u>3.00%</u>	<u>3.00%</u>

Assumptions regarding future mortality experience are set based on actuarial advice in

accordance with Taiwan Life Insurance Industry 5th Mortality Table. Because the main actuarial assumption changed, the present value of defined benefit obligation is affected. The analysis is as follows:

	Discount rate		Future salary increases	
	Increase	Decrease	Increase	Decrease
	0.25%	0.25%	0.25%	0.25%
<u>December 31, 2021</u>				
Effect on present value of defined benefit obligation	(\$ 108,545)	\$ 112,847	\$ 111,096	(\$ 107,483)
	Discount rate		Future salary increases	
	Increase	Decrease	Increase	Decrease
	0.25%	0.25%	0.25%	0.25%
<u>December 31, 2020</u>				
Effect on present value of defined benefit obligation	(\$ 120,403)	\$ 125,341	\$ 121,375	(\$ 117,277)

The sensitivity analysis above was arrived at based on one assumption which changed while the other conditions remained unchanged. In practice, more than one assumption may change all at once. The method of analysing sensitivity and the method of calculating net pension liability in the balance sheet are the same. The method and assumption used in the current sensitivity analysis are the same as prior year.

- (e) Expected contributions to the defined benefit pension plan of the Company for the year ending December 31, 2022 amount to \$40,265.
- (f) As of December 31, 2021, the weighted average duration of the retirement plan is 10 years. The analysis of timing of the future pension payment is as follows:

Within 1 year	\$ 110,461
1-2 year(s)	131,353
2-5 years	488,684
Over 5 years	3,456,418
	<u>\$ 4,186,916</u>

- B. Effective July 1, 2005, the Company has established a defined contribution pension plan (the “New Plan”) under the Labor Pension Act (the “Act”), covering all regular employees with R.O.C. nationality. Under the New Plan, the Company contributes monthly an amount based on 6% of the employees’ monthly salaries and wages to the employees’ individual pension accounts at the Bureau of Labor Insurance. The benefits accrued are paid monthly or in lump sum upon termination of employment. The pension costs under the Company’s defined contribution pension plan for the years ended December 31, 2021 and 2020 were \$219,931 and \$215,011, respectively.

(18) Share capital

As of December 31, 2021, the Company’s authorized capital was \$10,500,000, consisting of

1,050,000,000 shares of ordinary stock, and the paid-in capital was \$10,396,223 with a par value of \$10 (in dollars) per share. All proceeds from shares issued have been collected. The number of the Company's outstanding ordinary shares was both 1,039,622,255 shares as of December 31, 2021 and 2020.

(19) Capital surplus

In accordance with the Company Act of the Republic of China, any capital surplus arising from paid-in capital in excess of the par value on issuance of common stocks and donations can be used to cover accumulated deficit or to issue new stocks or cash to shareholders in proportion to their share ownership, provided that the Company has no accumulated deficit. Further, the Securities and Exchange Law of the Republic of China requires that the amount of capital surplus to be capitalized, as above, should not exceed 10% of paid-in capital each year. Capital surplus should not be used to cover accumulated deficit unless the legal reserve is insufficient.

(20) Retained earnings

- A. Under the Company's Articles of Incorporation, the current year's earnings, if any, must first be used to pay all taxes and offset prior years' operating losses, then 10% of the remaining amount is to be set aside as legal reserve. After setting aside or reversing a special reserve, in accordance with related laws, the remaining amount is distributable for the given period. The appropriation of the total distributable amount (that is, the distributable amount for the year along with accumulated unappropriated earnings from prior years) should be proposed by the Board of Directors and voted on by the shareholders at the shareholders' meeting. The dividends and bonus to be distributed to shareholders may be 50%-100% of the total distributable amount, and 50%-100% of dividends are to be distributed as cash dividends, and the remaining undistributed amount to be set aside as unappropriated retained earnings.
- B. Except for covering accumulated deficit or issuing new stocks or cash to shareholders in proportion to their share ownership, the legal reserve is not be used for any other purpose. The use of the legal reserve for the issuance of stocks or cash to shareholders in proportion to their share ownership is permitted, provided that the distribution of the reserve is limited to the portion in excess of 25% of the Company's paid-in capital.
- C. In accordance with the regulations, the Company shall set aside a special reserve for the debit balance on other equity items at the balance sheet date before distributing earnings. When the debit balance on other equity items is reversed subsequently, the reversed amount should be included in the distributable earnings.
- D. The appropriations for 2020 and 2019 were resolved by the shareholders on July 16, 2021 and June 17, 2020, respectively, as follows:

	2020		2019	
	Dividends per share		Dividends per share	
	Amount	(in dollars)	Amount	(in dollars)
Legal reserve	\$ 1,010,560		\$ 1,055,147	
Special reserve appropriated	952,434		380,187	
Cash dividends	9,356,600	\$ 9.00	9,356,600	\$ 9.00

E. The appropriations for 2021 as resolved by the Board of Directors on February 24, 2022 is as follows:

	2021	
	Amount	Dividends per share (in dollars)
Legal reserve	\$ 804,972	
Special reserve appropriated	588,894	
Cash dividends - Retained earnings	7,495,676	\$ 7.21
Cash dividends - Legal reserve	1,860,924	1.79

(21) Other equity items

	2021		
	Financial statements translation differences of foreign operations	Unrealized gains/(losses) on financial assets at fair value through other comprehensive income	Total
At January 1	(\$ 1,973,268)	\$ 640,647	(\$ 1,332,621)
Revaluation and transfer:			
–The Company	-	206,082	206,082
–Subsidiaries	-	-	-
–Associates	-	1,556	1,556
Revaluation - tax	-	7,095	7,095
Currency translation differences:			
–The Company	(793,912)	-	(793,912)
–Subsidiaries	(1,339)	-	(1,339)
–Associates	(8,376)	-	(8,376)
At December 31	(\$ 2,776,895)	\$ 855,380	(\$ 1,921,515)

	2020		
	Financial statements translation differences of foreign operations	Unrealized gains/(losses) on financial assets at fair value through other comprehensive income	Total
At January 1	(\$ 869,908)	\$ 489,721	(\$ 380,187)
Revaluation and transfer:			
–The Company	-	152,712	152,712
–Subsidiaries	-	-	-
–Associates	- (4,251) (4,251)
Revaluation - tax	-	2,465	2,465
Currency translation differences:			
–The Company	(1,093,603)	- (1,093,603)
–Subsidiaries	(340)	- (340)
–Associates	(9,417)	- (9,417)
At December 31	(\$ 1,973,268)	\$ 640,647	(\$ 1,332,621)

(22) Operating revenue

	For the year ended December 31, 2021	For the year ended December 31, 2020
Revenue from contracts with customers	\$ 168,010,130	\$ 168,147,856

A. Disaggregation of revenue from contracts with customers

The Company operates a chain of retail stores and derives revenue from the transfer of goods and services over time and at a point in time. The operating revenue is categorized based on goods or services recognition timing as follows:

	For the year ended December 31, 2021	For the year ended December 31, 2020
Timing of revenue recognition		
–At a point in time	\$ 167,181,670	\$ 167,324,002
–Over time	828,460	823,854
	\$ 168,010,130	\$ 168,147,856

B. Contract liabilities

(a) The Company has recognized the following revenue-related contract liabilities:

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Contract liabilities – advance receipts of gift payments	\$ 4,107,662	\$ 2,855,217
Contract liabilities – franchise fee	261,638	252,918
Contract liabilities – customer loyalty programs	464,411	334,445
Contract liabilities – others	130,277	90,933
	<u>\$ 4,963,988</u>	<u>\$ 3,533,513</u>

(b) Revenues recognized that were included in the contract liabilities balance at the beginning were \$2,052,616 and \$817,955 for the years ended December 31, 2021 and 2020, respectively.

(23) Interest income

	<u>For the year ended December 31, 2021</u>	<u>For the year ended December 31, 2020</u>
Interest income	\$ 22,263	\$ 32,588

(24) Other income

	<u>For the year ended December 31, 2021</u>	<u>For the year ended December 31, 2020</u>
Grants income	\$ 600,272	\$ 584,489
Rental revenue	199,156	196,889
Dividend income	82,168	61,961
Other income	630,984	578,116
	<u>\$ 1,512,580</u>	<u>\$ 1,421,455</u>

(25) Other gains and losses

	<u>For the year ended December 31, 2021</u>	<u>For the year ended December 31, 2020</u>
Gain from lease modification	\$ 70,238	\$ 56,083
Gain on disposal of investment property	22,549	2,682
(Loss) gain on disposal of property, plant and equipment	(3,085)	37,206
Others	(34,817)	(52,099)
	<u>\$ 54,885</u>	<u>\$ 43,872</u>

(26) Financial costs

	<u>For the year ended December 31, 2021</u>	<u>For the year ended December 31, 2020</u>
Interest expense	\$ 404,229	\$ 394,400

(27) Expenses by nature

	For the year ended December 31, 2021	For the year ended December 31, 2020
Net cost of goods sold	\$ 109,478,428	\$ 109,222,692
Incentive bonuses for franchisees	22,365,078	22,732,406
Depreciation and amortization	11,052,031	9,998,105
Employee benefit expenses	6,922,452	7,203,073
Utilities expense	2,515,838	2,263,752
Operating lease payments	70,169	123,675
Other costs and expenses	9,808,502	9,085,476
Total operating costs and operating expenses	<u>\$ 162,212,498</u>	<u>\$ 160,629,179</u>

(28) Employee benefit expense

	For the year ended December 31, 2021	For the year ended December 31, 2020
Wages and salaries	\$ 5,677,962	\$ 5,949,019
Labor and health insurance fees	521,308	484,022
Pension costs	250,511	262,184
Directors' remuneration	162,498	191,433
Other personnel expenses	310,173	316,415
	<u>\$ 6,922,452</u>	<u>\$ 7,203,073</u>

- A. According to the Articles of Incorporation of the Company, a ratio of distributable profit of the current year, after covering accumulated losses, shall be distributed as employees' compensation and directors' remuneration. The ratio shall not be lower than 2% for employees' compensation and shall not be higher than 2% for directors' remuneration.
- B. For the years ended December 31, 2021 and 2020, employees' compensation was accrued at \$455,764 and \$543,617, respectively; while directors' remuneration was accrued at \$152,269 and \$181,620, respectively.

The employees' compensation and directors' remuneration were estimated and accrued based on 4.37% and 1.46% of distributable profit of the current year for the year ended December 31, 2021. The employees' compensation and directors' remuneration as resolved by the Board of Directors were \$455,764 and \$152,269, respectively, and the employees' compensation will be distributed in the form of cash.

Employees' compensation and directors' remuneration for 2020 as resolved at the meeting of Board of Directors were in agreement with those amounts recognized in the 2020 financial statements.

Information about employees' compensation and directors' remuneration of the Company as resolved by the Board of Directors will be posted in the "Market Observation Post System" at the website of the Taiwan Stock Exchange.

(29) Income tax

A. Income tax expense

(a) Components of income tax expense:

	For the year ended December 31, 2021	For the year ended December 31, 2020
Current tax:		
Current tax on profits for the year	\$ 1,435,034	\$ 1,738,626
Over provision of prior year's income tax	(42,797)	(149,412)
Total current tax	1,392,237	1,589,214
Deferred tax:		
Origination and reversal of temporary differences	(432,497)	(112,861)
Income tax expense	<u>\$ 959,740</u>	<u>\$ 1,476,353</u>

(b) The income tax charge/(credit) relating to the components of other comprehensive income is as follows:

	For the year ended December 31, 2021	For the year ended December 31, 2020
Changes in fair value of financial assets at fair value through other comprehensive income	(\$ 7,095)	(\$ 2,465)
Remeasurement of defined benefit obligations	18,633	(23,225)
	<u>\$ 11,538</u>	<u>(\$ 25,690)</u>

B. Reconciliation between income tax expense and accounting profit

	For the year ended December 31, 2021	For the year ended December 31, 2020
Tax calculated based on profit before tax and statutory tax rate	\$ 1,964,272	\$ 2,342,903
Expenses disallowed by tax regulation	(335,278)	(61,047)
Tax on profit for using equity method by domestic subsidiaries	(626,067)	(656,029)
Over provision of prior year's income tax	(42,797)	(149,412)
Investment tax credit	(390)	(62)
Income tax expense	<u>\$ 959,740</u>	<u>\$ 1,476,353</u>

C. Amounts of deferred tax assets or liabilities as a result of temporary differences are as follows:

2021				
	January 1	Recognized in profit or loss	Recognized in other comprehensive income	December 31
<u>Deferred tax assets</u>				
Allowance for doubtful accounts	\$ 107	\$ -	\$ -	\$ 107
Unrealized expenses	95,971	53,705	-	149,676
Contract liabilities	67,078	25,993	-	93,071
Remeasurements of defined benefit obligation	530,830	-	(18,633)	512,197
Others	21,855	1,104	-	22,959
	<u>715,841</u>	<u>80,802</u>	<u>(18,633)</u>	<u>778,010</u>
<u>Deferred tax liabilities</u>				
Unrealized gain	(33,689)	(2,469)	7,095	(29,063)
Foreign investment income	(3,892,708)	354,164	-	(3,538,544)
	<u>(3,926,397)</u>	<u>351,695</u>	<u>7,095</u>	<u>(3,567,607)</u>
	<u>(\$ 3,210,556)</u>	<u>\$ 432,497</u>	<u>(\$ 11,538)</u>	<u>(\$ 2,789,597)</u>
2020				
	January 1	Recognized in profit or loss	Recognized in other comprehensive income	December 31
<u>Deferred tax assets</u>				
Allowance for doubtful accounts	\$ 199	(\$ 92)	\$ -	\$ 107
Unrealized expenses	221,464	(125,493)	-	95,971
Contract liabilities	43,446	23,632	-	67,078
Remeasurements of defined benefit obligation	507,605	-	23,225	530,830
Others	27,536	(5,681)	-	21,855
	<u>800,250</u>	<u>(107,634)</u>	<u>23,225</u>	<u>715,841</u>
<u>Deferred tax liabilities</u>				
Unrealized gain	(36,154)	-	2,465	(33,689)
Foreign investment income	(4,113,203)	220,495	-	(3,892,708)
	<u>(4,149,357)</u>	<u>220,495</u>	<u>2,465</u>	<u>(3,926,397)</u>
	<u>(\$ 3,349,107)</u>	<u>\$ 112,861</u>	<u>\$ 25,690</u>	<u>(\$ 3,210,556)</u>

D. The Company's income tax returns through 2019 have been assessed and approved by the Tax Authority.

(30) Earnings per share

For the year ended December 31, 2021			
	Amount after tax	Weighted average number of ordinary shares outstanding (shares in thousands)	Earnings per share (in dollars)
<u>Basic earnings per share</u>			
Profit attributable to ordinary shareholders of the parent	\$ 8,861,619	1,039,622	\$ 8.52
<u>Diluted earnings per share</u>			
Profit attributable to ordinary shareholders of the parent	\$ 8,861,619	1,039,622	
Assumed conversion of all dilutive potential ordinary shares			
Employees' compensation	-	2,004	
Shareholders of the parent plus assumed conversion of all dilutive potential ordinary shares	\$ 8,861,619	1,041,626	\$ 8.51

For the year ended December 31, 2020			
	Amount after tax	Weighted average number of ordinary shares outstanding (shares in thousands)	Earnings per share (in dollars)
<u>Basic earnings per share</u>			
Profit attributable to ordinary shareholders of the parent	\$ 10,238,162	1,039,622	\$ 9.85
<u>Diluted earnings per share</u>			
Profit attributable to ordinary shareholders of the parent	\$ 10,238,162	1,039,622	
Assumed conversion of all dilutive potential ordinary shares			
Employees' compensation	-	2,358	
Shareholders of the parent plus assumed conversion of all dilutive potential ordinary shares	\$ 10,238,162	1,041,980	\$ 9.83

(31) Supplemental cash flow information

Investing activities with partial cash payments

	For the year ended December 31, 2021	For the year ended December 31, 2020
Purchase of property, plant and equipment	\$ 4,713,519	\$ 4,353,546
Add: Opening balance of payable on equipment	772,571	889,974
Less: Ending balance of payable on equipment	(852,044)	(772,571)
Cash paid during the year	\$ 4,634,046	\$ 4,470,949

(32) Changes in liabilities from financing activities

	2021					
	Short-term borrowings	Short-term notes and bills payable	Dividend payable	Guarantee deposits received	Lease liabilities	Total liabilities from financing activities
At January 1	\$ 3,100,000	\$ 3,399,147	\$ -	\$ 2,964,161	\$ 50,849,317	\$ 60,312,625
Changes in cash flow from financing activities	400,000	(3,399,147)	(9,356,600)	233,489	(7,648,601)	(19,770,859)
Interest paid (Note)	-	-	-	-	(355,278)	(355,278)
Changes in other non-cash items	-	-	9,356,600	-	10,623,948	19,980,548
At December 31	<u>\$ 3,500,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,197,650</u>	<u>\$ 53,469,386</u>	<u>\$ 60,167,036</u>

Note: Presented in cash flows from operating activities.

	2020					
	Short-term borrowings	Short-term notes and bills payable	Dividend payable	Guarantee deposits received	Lease liabilities	Total liabilities from financing activities
At January 1	\$ 5,000,000	\$ -	\$ -	\$ 2,730,126	\$ 44,730,617	\$ 52,460,743
Changes in cash flow from financing activities	(1,900,000)	3,399,147	(9,356,600)	234,035	(7,096,154)	(14,719,572)
Interest paid (Note)	-	-	-	-	(338,828)	(338,828)
Changes in other non-cash items	-	-	9,356,600	-	13,553,682	22,910,282
At December 31	<u>\$ 3,100,000</u>	<u>\$ 3,399,147</u>	<u>\$ -</u>	<u>\$ 2,964,161</u>	<u>\$ 50,849,317</u>	<u>\$ 60,312,625</u>

Note: Presented in cash flows from operating activities.

7. RELATED PARTY TRANSACTIONS

(1) Parent and ultimate controlling party

The Company's ultimate parent company is Uni-President Enterprises Corp. which holds a 45.4% equity interest in the Company as of December 31, 2021.

(2) Names of related parties and relationship

<u>Names of related parties</u>	<u>Relationship with the Company</u>
Uni-President Enterprises Corp.	Ultimate parent company
21 Century Co., Ltd.	Subsidiary
Books.com. Co., Ltd.	"
Capital Marketing Consultant Corp.	"
Duskin Serve Taiwan Co., Ltd.	"
ICASH Corp.	"
President Chain Store (BVI) Holdings Ltd.	"
President Drugstore Business Corp.	"
Uni-President Department Store Corp.	"
President Information Corp.	"
President Logistics International Corp.	"
Uni-President Superior Commissary Corp.	"
President Pharmaceutical Corp.	"
President Transnet Corp.	"
Retail Support International Corp.	"
Uni-President Oven Bakery Corp.	"
Uni-President Cold-Chain Corp.	"
Q-ware Systems & Services Corp.	"
Wisdom Distribution Service Corp.	"
Uni-Wonder Corp.	"
Connection Labs Ltd.	"
Tung Ang Enterprises Corp.	Sister company
President Professional Baseball Team Corp.	"
Presco Netmarketing Inc.	"
Tait Marketing & Distribution Co., Ltd.	"
President Packaging Industrial Corp.	"
Lien Bo Corp.	"
Kai Ya Food Co., Ltd.	"
Uni-President Organics Corp.	Investee of the Company accounted for under the equity method
Mister Donut Taiwan Co., Ltd.	"
President Technology Corp.	"
Kuang Chuan Dairy Co., Ltd.	Investee of ultimate parent company accounted for under the equity method
Wei Lih Food Industrial Co., Ltd.	"
President Securities Corporation	"

(3) Significant related party transactions and balances

A. Operating revenue

	For the year ended December 31, 2021	For the year ended December 31, 2020
<u>Commission revenue from collection services</u>		
Subsidiaries	\$ 555,678	\$ 502,161
Sister companies	6,162,043	4,471,967
Associates	5	9
	<u>\$ 6,717,726</u>	<u>\$ 4,974,137</u>

B. Purchases (net of purchase rebate)

	For the year ended December 31, 2021	For the year ended December 31, 2020
Ultimate parent company	\$ 15,832,285	\$ 16,248,126
Subsidiaries	6,218,480	5,448,084
Sister companies	4,676,063	4,406,082
Associates	208,430	163,984
Other related parties	729,009	862,931
	<u>\$ 27,664,267</u>	<u>\$ 27,129,207</u>

(a) The purchases above is a net amount after deducting the replacement for defects and rebate.

(b) The Company's purchases from the related parties are priced in accordance with the agreed terms that are generally not different from general vendors. The payment terms are net 10-60 days from the end of the month when invoice is issued and is generally not different from the general vendors.

C. Non-operating income

	For the year ended December 31, 2021	For the year ended December 31, 2020
Ultimate parent company	\$ 42,202	\$ 39,005
Subsidiaries	1,019,264	947,365
Sister companies	6,543	6,121
Associates	20,083	20,046
Other related parties	59,791	39,696
	<u>\$ 1,147,883</u>	<u>\$ 1,052,233</u>

D. Receivables (payables) from related parties

<u>Other receivables</u>	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Ultimate parent company	\$ 169,945	\$ 204,204
Subsidiaries	2,333,143	1,701,554
Sister companies	301,833	198,598
Associates	17,956	4,235
Other related parties	1	119
	<u>\$ 2,822,878</u>	<u>\$ 2,108,710</u>

<u>Notes payable and accounts payable</u>	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Ultimate parent company	\$ 435,215	\$ 425,203
Subsidiaries	15,266,508	13,216,850
Sister companies	26,567	38,247
Associates	80,890	24,196
Other related parties	430	903
	<u>\$ 15,809,610</u>	<u>\$ 13,705,399</u>

Payables to related parties mainly arise from purchase transactions. Payables bear no interest.

E. Leasing arrangements — lessee

- (a) The Company holds various lease agreements with related parties based on the market price.
The leases were paid on a monthly basis.

(b) Acquisition of right-of-use assets

	<u>For the year ended December 31, 2021</u>	<u>For the year ended December 31, 2020</u>
Subsidiaries	\$ 8,314	\$ 7,636
Associates	-	43,535
Other related parties	26,178	11,686
Total	<u>\$ 34,492</u>	<u>\$ 62,857</u>

(c) Lease liabilities

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
Ultimate parent company	\$ 404	\$ 1,607
Subsidiaries	52,278	63,709
Associates	45,946	55,055
Sister companies	48,194	49,505
Other related parties	412,654	462,544
Total	<u>\$ 559,476</u>	<u>\$ 632,420</u>

F. Property transaction

(a) Acquisition of financial assets

				For the year ended December 31, 2021
	<u>Accounts</u>	<u>No. of shares</u>	<u>Objects</u>	<u>Consideration</u>
Subsidiary	Investments accounted for using equity method	11,722,779	Connection Labs Ltd.	\$ 102,963

(b) Acquisition of other assets

		Year ended December 31, 2021	Year ended December 31, 2020
	<u>Accounts</u>	<u>Consideration</u>	<u>Consideration</u>
Subsidiaries	Intangible assets	\$ 60,780	\$ 29,406
Associates	"	118,842	37,511
Total		\$ 179,622	\$ 66,917

(4) Key management compensation

	For the year ended December 31, 2021	For the year ended December 31, 2020
Other short-term employee benefits	\$ 225,615	\$ 296,923

8. PLEDGED ASSETS

None.

9. SIGNIFICANT CONTINGENT LIABILITIES AND UNRECOGNIZED CONTRACT COMMITMENTS

None.

10. SIGNIFICANT DISASTER LOSS

None.

11. SIGNIFICANT EVENTS AFTER THE BALANCE SHEET DATE

None.

12. OTHERS

(1) Capital management

The Company's objectives in this area are to retain the confidence of investors and the market, to fund future capital expenditures and stable dividend flows for ordinary shares, and to maintain the most appropriate capital structure to maximize the equity interest of shareholders.

(2) Financial instruments

A. Financial instruments by category

	<u>December 31, 2021</u>	<u>December 31, 2020</u>
<u>Financial assets</u>		
Financial assets at fair value through profit or loss		
Financial assets mandatorily measured at fair value through profit or loss	<u>\$ 85,480</u>	<u>\$ 85,523</u>
Financial assets at fair value through other comprehensive income		
Designation of equity instrument	<u>\$ 1,165,909</u>	<u>\$ 959,827</u>
Financial assets at amortized cost		
Cash and cash equivalents	\$ 10,719,621	\$ 10,997,277
Accounts receivable, net	733,144	592,746
Other receivables	4,320,660	3,052,702
Other current assets (Note)	239,422	963,764
Guarantee deposit paid	<u>1,585,004</u>	<u>1,491,661</u>
	<u>\$ 17,597,851</u>	<u>\$ 17,098,150</u>
<u>Financial liabilities</u>		
Financial liabilities at amortized cost		
Short-term borrowings	\$ 3,500,000	\$ 3,100,000
Short-term notes and bills payable	-	3,399,147
Notes payable	7,358,918	5,456,229
Accounts payable	11,553,906	10,616,541
Other payables	18,885,165	15,594,702
Guarantee deposit received	<u>3,197,650</u>	<u>2,964,161</u>
	<u>\$ 44,495,639</u>	<u>\$ 41,130,780</u>
Lease liabilities	<u>\$ 53,469,386</u>	<u>\$ 50,849,317</u>

Note: The Company's trust account for advance receipts of gift certificates and gift payments.

B. Risk management policies

- (a) The Company's risk management and hedging policies mainly focus on hedging business risk. The Company also establishes hedge positions when trading derivative financial instruments. The choice of instruments should hedge risks relating to interest expense, assets or liabilities arising from business operations.
- (b) For managing derivative instruments, the treasury department is responsible for managing trading positions of derivative instruments and assess market values periodically. If transactions and gains (losses) are abnormal, the treasury will respond accordingly and report to the Board of Directors immediately.
- (c) There is no related transaction about derivative financial instruments that are used to hedge certain exchange rate risk.

C. Significant financial risks and degrees of financial risks

(a) Market risk

Foreign exchange risk

- I. The Company operates internationally and is exposed to foreign exchange risk arising from of the Company used in various functional currency, the transactions primarily with respect to the USD and RMB. Exchange risk arises from future commercial transactions and recognized assets and liabilities.
- II. Management has set up a policy to require the segments to manage their foreign exchange risk against their functional currencies.
- III. The Company's businesses involve some non-functional currency operations (the Company's functional currency is New Taiwan dollar, NTD). The details of assets and liabilities denominated in foreign currencies whose values would be materially affected by the exchange rate fluctuations are as follows:

December 31, 2021			
(Foreign currency: functional currency)	Foreign currency	Exchange	Book value
	amount (In thousands)	rate	(NTD)
<u>Financial assets</u>			
<u>Non-monetary items</u>			
JPY: NTD	\$ 842,700	0.2405	\$ 202,669
<u>Investments accounted for using equity method</u>			
USD: NTD	836,143	27.6800	23,144,443
December 31, 2020			
(Foreign currency: functional currency)	Foreign currency	Exchange	Book value
	amount (In thousands)	rate	(NTD)
<u>Financial assets</u>			
<u>Non-monetary items</u>			
JPY: NTD	\$ 861,900	0.2763	\$ 238,143
<u>Investments accounted for using equity method</u>			
USD: NTD	883,748	28.4800	25,169,157

- IV. The total exchange (loss) gain, including realized and unrealized arising from significant foreign exchange variation on the monetary items held by the Company amounted to (\$327) and \$160 for the years ended December 31, 2021 and 2020, respectively.
- V. Analysis of foreign currency market risk arising from significant foreign exchange variation:

Foreign exchange risk with respect to USD primarily arises from the exchange gain or loss resulting from foreign currency translation of investments accounted for using equity method denominated in USD. If the NTD:USD exchange rate appreciates/depreciates by 5% with all other factors remaining constant, the Company's comprehensive income for the years ended December 31, 2021 and 2020 would increase/decrease by \$1,157,222 and

\$1,258,458, respectively. Foreign exchange risk with respect to JPY primarily arises from the exchange gain or loss resulting from foreign currency translation of financial assets at fair value through other comprehensive income – non-current denominated in JPY. If the NTD:JPY exchange rate appreciates/depreciates by 5%, with all other factors remaining constant, the Company's comprehensive income for the years ended December 31, 2021 and 2020 would increase/decrease by \$10,133 and \$11,907, respectively.

Price risk

- I. The Company's equity securities, which are exposed to price risk, are the held financial assets at fair value through profit or loss and financial assets at fair value through other comprehensive income. To manage its price risk arising from investments in equity securities, the Company diversifies its portfolio. Diversification of the portfolio is done in accordance with the limits set by the Company.
- II. The Company's investments in equity securities comprise shares issued by the domestic companies. The prices of equity securities would change due to change of the future value of investee companies. If the prices of these equity securities increase/decrease by 5%, with all other variables held constant, the post-tax profit for the years ended December 31, 2021 and 2020 would have increased/decreased by \$4,274 and \$4,276, respectively, as a result of gains/losses on equity securities classified as at fair value through profit or loss. Other components of equity would have increased/decreased by \$58,295 and \$47,991, respectively, as a result of other comprehensive income classified as equity investment at fair value through other comprehensive income.

Cash flow and fair value interest rate risk

The Company's interest rate risk arises from short-term borrowings. Borrowings issued at fixed rates expose the Company to fair value interest rate risk.

(b) Credit risk

- I. Credit risk refers to the risk of financial loss to the Company arising from default by the clients or counterparties of financial instruments on the contract obligations. The main factor is that counterparties could not repay in full the accounts receivable based on the agreed terms.
- II. The Company manages their credit risk taking into consideration the entire group's concern. For banks and financial institutions, only independently rated parties with a minimum rating of 'A' are accepted.
- III. The Company adopts management of credit risk, whereby the default occurs when the contract payments are past due over certain number of days.
- IV. The Company assesses whether there has been a significant increase in credit risk on that instrument since initial recognition if the contract payments were past due over certain number of days based on the terms.

- V. The Company operates a chain of retail stores, thus the ratio of accounts receivable to total asset is low and the probability that accounts receivable cannot be received is low. For accounts receivable from other transactions, the Company manages individually and follow up regularly. The Company assesses credit impairment loss immaterial at December 31, 2021 and 2020.
- VI. The Company has no written-off financial assets that are still under recourse procedures on December 31, 2021 and 2020.

(c) Liquidity risk

- I. Cash flow forecasting is performed by the operating entities of the Group and aggregated by the Group's finance department. It monitors rolling forecasts of liquidity requirements to ensure the Group has sufficient cash to meet operational needs, while maintaining sufficient headroom on its undrawn committed borrowing facilities at all times, so that the Group does not breach borrowing limits or covenants on any of its borrowing facilities. Such forecasting takes into consideration the Group's debt financing plans, covenant compliance, and compliance with internal balance sheet ratio targets.
- II. The Company invests surplus cash in interest bearing current accounts, time deposits, money market fund and marketable securities, and chooses instruments with appropriate maturities or sufficient liquidity to provide sufficient headroom as determined by the aforementioned forecasting. The Company held no money market funds at December 31, 2021 and 2020, respectively.
- III. The Company has undrawn borrowing facilities beyond one year of \$14,058,263 and \$9,547,456 as of December 31, 2021 and 2020, respectively.
- IV. The table below analyses the Company's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date. Except for notes payable, accounts payable and other payables, whose contractual undiscounted cash flows are about to book value, maturing within one-year, the amounts disclosed in the table are the contractual undiscounted cash flows.

Non-derivative financial liabilities:

	Less than 1 year	Between 1 and 2 years	Between 2 and 3 years	Over 3 years
<u>December 31, 2021</u>				
Short-term borrowings	\$ 3,500,759	\$ -	\$ -	\$ -
Lease liabilities	8,263,489	8,092,149	7,519,834	31,177,635

Non-derivative financial liabilities:

	Less than	Between	Between	
<u>December 31, 2020</u>	<u>1 year</u>	<u>1 and 2 years</u>	<u>2 and 3 years</u>	<u>Over 3 years</u>
Short-term borrowings	\$ 3,100,464	\$ -	\$ -	\$ -
Short-term notes and bills payable	3,399,147	-	-	-
Lease liabilities	8,132,305	7,984,192	7,557,734	30,975,210

V. The Company does not expect the timing of occurrence of the cash flows estimated through the maturity date analysis will be significantly earlier, nor expect the actual cash flow amount will be significantly different.

(3) Fair value information

A. The different levels of the inputs used in valuation techniques to measure the fair value of financial and non-financial instruments are defined as follows:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. A market is regarded as active where a market in which transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis. The fair value of the Company's investment in listed stocks, beneficiary certificates and on-the-run Taiwan central government bonds is included in Level 1.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Unobservable inputs for the asset or liability. The fair value of the Company's investment in equity investments without an active market is included in Level 3.

B. Fair value information of the Company's investment property at cost is provided in Note 6(10).

C. Financial instruments not measured at fair value

(a) Except for those listed in the table below, the carrying amounts of cash and cash equivalents, accounts receivable, other receivables, short-term borrowings, short-term notes and bills payable, notes payable, accounts payable and other payables are approximate to their fair values.

	<u>December 31, 2021</u>			
	<u>Book value</u>	<u>Fair value</u>		
		<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
<u>Financial assets:</u>				
Guarantee deposit paid	<u>\$ 1,585,004</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,572,071</u>
<u>Financial liabilities:</u>				
Guarantee deposit received	<u>\$ 3,197,650</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,176,369</u>

December 31, 2020				
	Book value	Fair value		
		Level 1	Level 2	Level 3
<u>Financial assets:</u>				
Guarantee deposit paid	\$ 1,491,661	\$ -	\$ -	\$ 1,479,677
<u>Financial liabilities:</u>				
Guarantee deposit received	\$ 2,964,161	\$ -	\$ -	\$ 2,945,348

(b) Guarantee deposits paid/received are measured at fair value, which is calculated based on the discounted future cash flow.

D. The related information for financial and non-financial instruments measured at fair value by level on the basis of the nature, characteristics and risks of the assets and liabilities is as follows:

(a) Classification according to the nature of assets and liabilities, relevant information is as follows:

December 31, 2021	Level 1	Level 2	Level 3	Total
<u>Assets</u>				
<u>Recurring fair value measurements</u>				
Financial assets at fair value through profit or loss				
Equity securities	\$ -	\$ -	\$ 85,480	\$ 85,480
Financial assets at fair value through other comprehensive income				
Equity securities	1,161,561	-	4,348	1,165,909
	<u>\$1,161,561</u>	<u>\$ -</u>	<u>\$ 89,828</u>	<u>\$1,251,389</u>
December 31, 2020	Level 1	Level 2	Level 3	Total
<u>Assets</u>				
<u>Recurring fair value measurements</u>				
Financial assets at fair value through profit or loss				
Equity securities	\$ -	\$ -	\$ 85,523	\$ 85,523
Financial assets at fair value through other comprehensive income				
Equity securities	955,479	-	4,348	959,827
	<u>\$ 955,479</u>	<u>\$ -</u>	<u>\$ 89,871</u>	<u>\$1,045,350</u>

(b) The methods and assumptions the Company used to measure fair value are as follows:

I. The instruments the Company used market quoted prices as their fair values (that is, Level 1) are listed below by characteristics:

	Listed shares
Market quoted price	Closing price

- II. Except for financial instruments with active markets, the fair value of other financial instruments is measured using valuation techniques or by reference to counterparty quotes. The fair value of financial instruments measured using valuation techniques can be referred to current fair value of instruments with similar terms and characteristics in substance, by discounted cash flow method or other valuation methods, including calculations by applying models using market information available at the consolidated balance sheet date.
- E. For the years ended December 31, 2021 and 2020, there was no transfer between Level 1 and Level 2.
- F. For the years ended December 31, 2021 and 2020, there was no significant transfer in or out of Level 3.
- G. The Company is in charge of valuation procedures for fair value measurements being categorized within Level 3, which aim to verify the independent fair value of financial instruments. Such assessments are to ensure the valuation results are reasonable by applying independent information to compare the results to current market conditions, confirming the information resources are independent, reliable and in line with other resources, and represented as the exercisable price, and frequently making any other necessary adjustments to the fair value. Investment property is assessed by independent appraisers or based on recent closing prices of similar property in the neighboring area.
- H. The qualitative information on significant unobservable inputs and sensitivity analysis of changes in significant unobservable inputs to valuation model used in Level 3 fair value measurement are provided below:

	Fair value at December 31, 2021	Valuation technique	Significant unobservable input	Range (weighted average)	Relationship of inputs to fair value
Non-derivative equity instrument:					
Unlisted shares	\$ 89,828	Market comparable companies Net asset value	Price to book ratio multiplier Net asset value	2.47	The higher the multiplier, the higher the fair value The higher the net asset value, the higher the fair value

	Fair value at December 31, 2020	Valuation technique	Significant unobservable input	Range (weighted average)	Relationship of inputs to fair value
Non-derivative equity instrument:					
Unlisted shares	\$ 89,871	Market comparable companies Net asset value	Price to book ratio multiplier Net asset value	2.58	The higher the multiplier, the higher the fair value The higher the net asset value, the higher the fair value

- I. The Company has carefully assessed the valuation models and assumptions used to measure fair value. However, use of different valuation models or assumptions may result in different measurements. If net assets value from financial assets and liabilities categorised within Level 3 had increased or decreased by 1%, net income or other comprehensive income would not have been significantly impacted for the years ended December 31, 2021 and 2020.

(4) Other information

Due to the outbreak of the COVID-19 pandemic and the impact of the government's prevention measures, some convenience stores of the Company were temporarily closed or reduced their operating hours. In response to the prevention measures, the Company has adopted related measures and continued to launch several promotion programs. The working capital of the Company is still sufficient and all operating departments are operating normally. However, the subsequent sales performance and the extent of actual impact would depend on the development of the pandemic situation.

13. SUPPLEMENTARY DISCLOSURES

(1) Significant transactions information

- A. Loans to others: Please refer to Table 1.
- B. Provision of endorsements and guarantees to others: None.
- C. Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures): Please refer to Table 2.
- D. Acquisition or sale of the same security with the accumulated cost reaching \$300 million or 20% of the Company's paid-in capital: Please refer to Table 3.
- E. Acquisition of real estate reaching \$300 million or 20% of paid-in capital or more: Please refer to Table 4.
- F. Disposal of real estate reaching \$300 million or 20% of paid-in capital or more: None.
- G. Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to Table 5.
- H. Receivables from related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to Table 6.
- I. Trading in derivative instruments undertaken during the reporting periods: None.

J. Significant inter-company transactions during the reporting periods: Please refer to Table 7.

(2) Information on investees

Names, locations and other information of investee companies (not including investees in Mainland China): Please refer to Table 8.

(3) Information on investments in Mainland China

A. Basic information: Please refer to Table 9.

B. Significant transactions, either directly or indirectly through a third area, with investee companies in the Mainland Area: None.

(4) Major shareholders information

List of shareholders holding more than 5% (inclusive) of shares: Please refer to Table 10.

14. SEGMENT INFORMATION

None.

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
Loans to others
For the year ended December 31, 2021

Table 1

Expressed in thousands of NTD
(Except as otherwise indicated)

Number	Creditor	Borrower	General ledger account	Is a related party	Maximum outstanding balance during the year ended December 31, 2021	Balance at December 31, 2021	Actual amount drawn down	Interest rate	Nature of loan	Amount of transactions with the borrower	Reason for short-term financing	Allowance for doubtful accounts	Collateral		Limit on loans granted to a single party (Note)	Ceiling on total loans granted (Note)	Footnote
1	President Pharmaceutical Corp.	President Being Corp.	Other receivables	Y	\$ 40,000	\$ 40,000	\$ 20,000	0.65%	Short-term financing	\$ -	Additional operating capital	\$ -	None	\$ -	\$ 288,637	\$ 288,637	

Note: The maximum amount for total loan and the maximum amount of individual enterprise are 40% of its net worth.

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures)
December 31, 2021

Table 2

Expressed in thousands of NTD
(Except as otherwise indicated)

				As of December 31, 2021				
Securities held by	Type and name of securities	Relationship with the securities issuer	General ledger account	Number of shares	Book value	Ownership (%)	Fair value	Footnote
President Chain Store Corp.	Stock: President Investment Trust Corp.	Director of President Investment Trust Corp.	Financial assets at fair value through profit or loss—non-current	2,667,600	\$ 45,298	7.60	\$ 45,298	
President Chain Store Corp.	Career Consulting Co. Ltd.	None	"	837,753	14,461	5.37	14,461	
President Chain Store Corp.	Kaohsiung Rapid Transit Corp.	"	"	2,572,127	25,721	0.92	25,721	
Mech-President Corp.	Yamay International Development Corp.	"	"	9	-	-	-	
President Chain Store Corp.	President Securities Corp.	Investee of Uni-President Enterprises Corp. under the equity method	Financial assets at fair value through other comprehensive income — non-current	40,545,111	958,892	2.79	958,892	
President Chain Store Corp.	Duskin Co., Ltd.	None	"	300,000	202,669	0.61	202,669	
President Chain Store Corp.	Koasa Yamako Corp.	Director of Koasa Yamako Corp.	"	650,000	4,348	10.00	4,348	
Chieh Shun Logistics International Corp.	Beneficiary certificates: Taishin 1699 Money Market Fund	None	Financial assets at fair value through profit or loss — current	1,462,234	\$ 20,001	-	\$ 20,001	
Chieh Shun Logistics International Corp.	UPAMC James Bond Money Market Fund	"	"	474,208	8,001	-	8,001	
Uni-President Department Store Corp.	Jih Sun Money Market Fund	"	"	2,266,034	33,961	-	33,961	
President Logistics International Corp.	Taishin 1699 Money Market Fund	"	"	1,462,234	20,001	-	20,001	
President Logistics International Corp.	UPAMC James Bond Money Market Fund	"	"	296,389	5,001	-	5,001	
President Pharmaceutical Corp.	Jih Sun Money Market Fund	"	"	499,153	7,481	-	7,481	
President Pharmaceutical Corp.	Taishin 1699 Money Market Fund	"	"	4,986,489	68,208	-	68,208	
Q-ware Systems & Services Corp.	Eastspring Investments Well Pool Money Market Fund	"	"	28,384,280	390,000	-	390,000	
21 Century Co., Ltd.	Prudential Financial Money Market Fund	"	"	1,875,985	30,000	-	30,000	
21 Century Co., Ltd.	FSITC Taiwan Money Market Fund	"	"	4,201,328	65,000	-	65,000	
President Being Corp.	CTBC Hua Win Money Market Fund	"	"	1,123,507	12,501	-	12,501	

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
Acquisition or sale of the same security with the accumulated cost reaching \$300 million or 20% of the Company's paid-in capital
For the year ended December 31, 2021

Table 3

Expressed in thousands of NTD
(Except as otherwise indicated)

					Balance as at January 1, 2021		Addition		Disposal				Other increase (decrease)		Balance as at December 31, 2021	
Investor	Type and name of securities	General ledger account	Counterparty	Relationship with the investor	Number of shares	Amount	Number of shares	Amount	Number of shares	Selling price	Book value	Gain (loss) on disposal	Number of shares	Amount	Number of shares	Amount
President Chain Store Corp.	Beneficiary certificates: UPAMC James Bond Money Market Fund	Note 1	Not applicable	Not applicable	-	\$ -	59,316,555	\$ 1,000,000	59,316,555	\$ 1,000,380	\$ 1,000,000	\$ 380	-	\$ -	-	\$ -
Books.com. Co., Ltd.	Capital Money Market Fund	"	"	"	1,229,732	20,002	46,206,271	752,000	47,436,003	772,069	772,000	69	-	(2)	-	-
Books.com. Co., Ltd.	Jih Sun Money Market Fund	"	"	"	2,675,943	40,005	39,277,758	588,000	41,953,701	628,399	628,000	399	-	(5)	-	-
Books.com. Co., Ltd.	Union Money Market Fund	"	"	"	3,756,884	50,003	119,334,505	1,590,100	123,091,389	1,640,289	1,640,100	189	-	(3)	-	-
Chieh Shun Logistics International Corp.	Taishin 1699 Money Market Fund	"	"	"	5,960,766	81,340	29,826,431	407,500	34,324,963	468,905	468,833	72	-	(6)	1,462,234	20,001
Chieh Shun Logistics International Corp.	UPAMC James Bond Money Market Fund	"	"	"	2,725,601	45,902	22,604,290	381,000	24,855,683	418,935	418,900	35	-	(1)	474,208	8,001
Uni-Wonder Corp.	Union Money Market Fund	"	"	"	22,539,952	300,000	22,526,750	300,000	45,066,702	600,270	600,000	270	-	-	-	-
Uni-Wonder Corp.	FSITC Taiwan Money Market Fund	"	"	"	18,142,352	280,000	36,246,663	560,000	54,389,015	840,388	840,000	388	-	-	-	-
Uni-Wonder Corp.	Allianz Global Investors Taiwan Money Market Fund	"	"	"	19,789,597	250,000	71,180,603	900,000	90,970,200	1,150,343	1,150,000	343	-	-	-	-
Uni-Wonder Corp.	Taishin 1699 Money Market Fund	"	"	"	7,328,208	100,000	14,641,879	200,000	21,970,087	300,147	300,000	147	-	-	-	-
Uni-President Department Store Corp.	Jih Sun Money Market Fund	"	"	"	13,307,511	198,948	191,453,968	2,865,989	202,495,446	3,031,345	3,030,975	370	1	(1)	2,266,034	33,961
President Pharmaceutical Corp.	Taishin 1699 Money Market Fund	"	"	"	2,957,710	40,361	43,217,045	590,400	41,188,265	562,669	562,551	118	(1)	(2)	4,986,489	68,208
Q-ware Systems & Services Corp.	Eastspring Investments Well Pool Money Market Fund	"	"	"	25,961,335	356,000	141,002,275	1,936,000	138,579,330	1,902,413	1,902,000	413	-	-	28,384,280	390,000
President Drugstore Business Corp.	Taishin 1699 Money Market Fund	"	"	"	-	-	43,199,536	590,000	43,199,536	590,056	590,000	56	-	-	-	-
President Logistics International Corp.	Taishin 1699 Money Market Fund	"	"	"	4,499,979	61,406	22,250,503	304,000	25,288,247	345,449	345,401	48	(1)	(4)	1,462,234	20,001
President Logistics International Corp.	UPAMC James Bond Money Market Fund	"	"	"	772,065	13,002	18,806,553	317,000	19,282,229	325,025	325,001	24	-	-	296,389	5,001
President Chain Store (Hong Kong) Holdings Limited	President Chain Store (Zhejiang) Ltd.	Note 2	Issuance of common stock for cash	Parent company to subsidiary	-	\$ 173,272	-	\$ 304,824	-	\$ -	\$ -	\$ -	-	(\$ 122,935)	-	\$ 355,161
President Chain Store (BVI) Holdings Ltd.	President Chain Store (Labuan) Holdings Ltd.	"	"	"	-	2,329,244	-	1,083,656	-	-	-	-	-	(1,256,658)	-	2,156,242
President Chain Store (Labuan) Holdings Ltd.	Philippine Seven Corp.	"	Not applicable	Not applicable	394,970,516	2,327,307	20,134,811	1,083,656	-	-	-	-	-	(1,256,224)	415,105,327	2,154,739

Note 1: The security was recognized as "Financial assets at fair value through profit or loss—current".

Note 2: The security was recognized as "Investments accounted for using equity method".

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
Acquisition of real estate reaching \$300 million or 20% of paid-in capital or more
For the year ended December 31, 2021

Table 4

Expressed in thousands of NTD
(Except as otherwise indicated)

Corporation of acquisition	Name of property	Date of acquisition	Trade amount	Status of payment pf proceeds	Name of the counter-party	Relationship	The last transfer data of counter-party				Basis for price determination	Reason for acquisition	
							Owner	Relationship	Transfer Day	Amount		other terms	
Wisdom Distribution Service Corp.	Land of Xinhui Anle Dist., Keelung City	November 3, 2021	\$ 763,960	100 million was paid for the first installment	Shun Chuan Warehousing Co., Ltd.	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Based on the appraisal results of Evermore Appraisers Firm and market conditions to bargain.	Based on the comprehensive planning of the company	Not applicable

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more
For the year ended December 31, 2021

Table 5

Expressed in thousands of NTD
(Except as otherwise indicated)

Purchaser/seller	Counterparty	Relationship with the counterparty	Transaction			Differences in transaction terms compared to third party transactions		Notes/accounts receivable (payable)			Footnote
			Purchases (sales)	Amount	Percentage of total purchases (sales)	Credit term	Unit price	Credit term	Balance	Percentage of total notes/accounts receivable (payable)	
President Chain Store Corp.	Uni-President Enterprises Corp.	Ultimate parent company	Purchases	\$ 15,832,285	14	Net 30~40 days from the end of the month when invoice is issued	No significant differences	No significant differences	(\$ 1,375,949)	(7)	
	Uni-President Superior Commissary Corp.	Subsidiary	"	4,046,981	4	Net 45 days from the end of the month when invoice is issued	"	"	(711,748)	(4)	
	Tung Ang Enterprises Corp.	Sister company	"	2,173,319	2	Net 30 days from the end of the month when invoice is issued	"	"	(153,723)	(1)	
	21 Century Co., Ltd.	Subsidiary	"	805,000	1	Net 30~60 days from the end of the month when invoice is issued	"	"	(160,885)	(1)	
	Tait Marketing & Distribution Co., Ltd.	Sister company	"	638,820	1	Net 20~70 days from the end of the month when invoice is issued	"	"	(113,038)	(1)	
	Kai Ya Food Co., Ltd.	"	"	633,834	1	Net 40 days from the end of the month when invoice is issued	"	"	(106,688)	(1)	
	Lien Bo Corp.	"	"	622,192	1	Net 10~54 days from the end of the month when invoice is issued	"	"	(82,512)	-	
	Q-ware Systems & Services Corp.	Subsidiary	"	620,130	1	Net 40 days from the end of the month when invoice is issued	"	"	(116,807)	(1)	
	President Transnet Corp.	"	"	543,944	-	Net 60 days from the end of the month when invoice is issued	"	"	(90,042)	-	
	President Pharmaceutical Corp.	"	"	530,212	-	Net 60~70 days from the end of the month when invoice is issued	"	"	(109,635)	(1)	
	Kuang Chuan Dairy Co., Ltd.	Other related party	"	414,073	-	Net 30~65 days from the end of the month when invoice is issued	"	"	(133,230)	(1)	
	President Packaging Industrial Corp.	Sister company	"	413,268	-	Net 15~60 days from the end of the month when invoice is issued	"	"	(91,208)	-	
	President Drugstore Business Corp.	Subsidiary	"	262,841	-	Net 30~60 days from the end of the month when invoice is issued	"	"	(33,068)	-	
	Wei Lih Food Industrial Co., Ltd.	Other related party	"	263,514	-	Net 30~60 days from the end of the month when invoice is issued	"	"	(36,994)	-	
	Presco Netmarketing, Inc.	Sister company	"	150,670	-	Net 30~90 days from the end of the month when invoice is issued	"	"	(35,464)	-	
Capital Marketing Consultant Corp.	President Chain Store Corp.	Parent company	Service revenue	(217,321)	(71)	Net 45~65 days from the end of the month when invoice is issued	"	"	54,043	67	
Chieh Shun Logistics International Corp.	President Transnet Corp.	Subsidiary of President Chain Store Corp.	Delivery revenue	(743,237)	(33)	Net 40 days from the end of the month when invoice is issued	"	"	134,165	49	
	President Logistics International Corp.	Parent company	"	(1,427,018)	(64)	Net 20 days from the end of the month when invoice is issued	"	"	135,226	49	
President Transnet Corp.	Chieh Shun Logistics International Corp.	Subsidiary of President Chain Store Corp.	Service cost	743,237	7	Net 40 days from the end of the month when invoice is issued	"	"	(134,165)	(6)	
	President Chain Store Corp.	Parent company	Sales revenue	(543,944)	(62)	Net 60 days from the end of the month when invoice is issued	"	"	90,042	5	
Uni-Wonder Corp.	Uni-President Enterprises Corp.	Ultimate parent company	Purchases	381,463	9	Net 30 days from the end of the month when invoice is issued	"	"	(46,920)	(7)	
	Tong Zhan Corporation Ltd.	Other related party	"	899,185	21	Net 25 days from the end of the month when invoice is issued	"	"	(105,493)	(15)	
	Retail Support International Corp.	Subsidiary of President Chain Store Corp.	"	221,261	5	Net 29 days from the end of the month when invoice is issued	"	"	(24,084)	(3)	

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more
For the year ended December 31, 2021

Table 5

Expressed in thousands of NTD
(Except as otherwise indicated)

Purchaser/seller	Counterparty	Relationship with the counterparty	Transaction			Differences in transaction terms compared to third party transactions		Notes/accounts receivable (payable)			Footnote
			Purchases (sales)	Amount	Percentage of total purchases (sales)	Credit term	Unit price	Credit term	Balance	Percentage of total notes/accounts receivable (payable)	
Uni-Wonder Corp.	Tait Marketing & Distribution Co., Ltd.	Other related party	Purchases	\$ 144,531	3	Net 30 days from the end of the month when invoice is issued	No significant differences	No significant differences	(\$ 23,110) (3)	
President Information Corp.	President Chain Store Corp.	Parent company	Service revenue (1,143,317) (64)	Net 45 days from the end of the month when invoice is issued	"	"	304,011	70	
	Uni-Wonder Corp.	Subsidiary of President Chain Store Corp.	" (107,278) (6)	Net 45 days from the end of the month when invoice is issued	"	"	20,970	5	
President Logistics International Corp.	Chieh Shun Logistics International Corp.	Subsidiary	Service cost	1,427,018	38	Net 20 days from the end of the month when invoice is issued	"	"	(135,226) (32)	
	Retail Support International Corp.	Parent company	Delivery revenue (881,564) (23)	Net 20 days from the end of the month when invoice is issued	"	"	85,769	21	
	Uni-President Cold-Chain Corp.	Subsidiary of President Chain Store Corp.	" (1,239,365) (32)	Net 20 days from the end of the month when invoice is issued	"	"	113,349	28	
	Wisdom Distribution Service Corp.	"	" (1,484,752) (38)	Net 20 days from the end of the month when invoice is issued	"	"	180,599	44	
Retail Support International Corp.	President Logistics International Corp.	Subsidiary	Service cost	881,564	48	Net 20 days from the end of the month when invoice is issued	"	"	(85,769) (40)	
	Retail Support Taiwan Corp.	"	"	312,139	17	Net 15~20 days from the end of the month when invoice is issued	"	"	(27,544) (13)	
	Uni-Wonder Corp.	Subsidiary of President Chain Store Corp.	Delivery revenue (221,261) (7)	Net 29 days from the end of the month when invoice is issued	"	"	24,084	8	
Uni-President Cold-Chain Corp.	President Logistics International Corp.	"	Service cost	1,239,365	39	Net 20 days from the end of the month when invoice is issued	"	"	(113,349) (2)	
Wisdom Distribution Service Corp.	President Logistics International Corp.	"	"	1,484,752	42	Net 20 days from the end of the month when invoice is issued	"	"	(180,599) (31)	
	Books.com. Co., Ltd.	"	Service revenue (323,146) (8)	Net 30~90 days from the end of the month when invoice is issued	"	"	27,634	7	
Q-ware Systems & Services Corp.	President Chain Store Corp.	Parent company	" (620,130) (54)	Net 40 days from the end of the month when invoice is issued	"	"	116,807	52	
President Drugstore Business Corp.	President Chain Store Corp.	"	Sales revenue (262,841) (2)	Net 30~60 days from the end of the month when invoice is issued	"	"	33,068	4	
	President Pharmaceutical Corp.	Subsidiary of President Chain Store Corp.	Purchases	553,765	5	Net 60~80 days from the end of the month when invoice is issued	"	"	(11,399) (1)	
	President Being Corp.	"	"	101,649	1	Net 30~60 days from the end of the month when invoice is issued	"	"	(5,831)	-	
President Pharmaceutical Corp.	President Drugstore Business Corp.	"	Sales revenue (553,765) (32)	Net 60~80 days from the end of the month when invoice is issued	"	"	11,399	2	
	President Chain Store Corp.	Parent company	" (530,212) (30)	Net 60~70 days from the end of the month when invoice is issued	"	"	109,635	23	
Uni-President Superior Commissary Corp.	President Chain Store Corp.	"	" (4,046,981) (97)	Net 45 days from the end of the month when invoice is issued	"	"	711,748	95	
	Uni-President Enterprises Corp.	Ultimate parent company	Purchases	154,021	6	Net 60 days from the end of the month when invoice is issued	"	"	(36,629) (5)	
	Koasa Yamako Corp.	Other related party	"	228,902	8	Net 60 days from the end of the month when invoice is issued	"	"	(60,961) (8)	
21 Century Co., Ltd.	President Chain Store Corp.	Parent company	Sales revenue (805,000) (52)	Net 30~60 days from the end of the month when invoice is issued	"	"	160,885	64	

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more
For the year ended December 31, 2021

Table 5

Expressed in thousands of NTD
(Except as otherwise indicated)

Purchaser/seller	Counterparty	Relationship with the counterparty	Transaction				Differences in transaction terms compared to third party transactions		Notes/accounts receivable (payable)		Footnote
			Purchases (sales)	Amount	Percentage of total purchases (sales)	Credit term	Unit price	Credit term	Balance	Percentage of total notes/accounts receivable (payable)	
Retail Support Taiwan Corp.	Retail Support International Corp.	Parent company	Delivery revenue	(\$ 312,139)	(85)	Net 15~20 days from the end of the month when invoice is issued	No significant differences	No significant differences	\$ 27,544	65	
Duskin Serve Taiwan Co., Ltd.	President Chain Store Corp.	"	Service revenue	(249,832)	(18)	Net 15~60 days from the end of the month when invoice is issued	"	"	50,976	22	
Zhejiang Uni-Champion Logistics Development Co., Ltd.	Shanghai President Logistic Co., Ltd.	"	Delivery revenue	(138,381)	(32)	Net 80 days from the end of the month when invoice is issued	"	"	38,152	40	
Shanghai President Logistic Co., Ltd.	Zhejiang Uni-Champion Logistics Development Co., Ltd.	Subsidiary	Service cost	138,381	19	Net 80 days from the end of the month when invoice is issued	"	"	(38,152)	(32)	
ICASH Corp.	President Chain Store Corp.	Parent company	Service revenue	(273,373)	(38)	Net 60 days from the end of the month when invoice is issued	"	"	64,278	55	
President Logistic ShanDong Co., Ltd.	Shan Dong President Yinzuo Commercial Limited	Subsidiary of President Chain Store Corp.	Delivery revenue	(120,652)	(92)	Net 30 days from the end of the month when invoice is issued	"	"	10,285	85	
Shan Dong President Yinzuo Commercial Limited	President Logistic ShanDong Co., Ltd.	"	Service cost	120,652	5	Net 30 days from the end of the month when invoice is issued	"	"	(10,285)	(2)	
Shanghai President Logistic Co., Ltd.	President Chain Store (Shanghai) Ltd.	"	Delivery revenue	(100,934)	(12)	Net 58 days from the end of the month when invoice is issued	"	"	8,608	6	
President Chain Store (Shanghai) Ltd.	Shanghai President Logistic Co., Ltd.	"	Service cost	100,934	8	Net 58 days from the end of the month when invoice is issued	"	"	(8,608)	(5)	
President Being Corp.	President Drugstore Business Corp.	"	Sales revenue	(101,649)	(79)	Net 30~60 days from the end of the month when invoice is issued	"	"	5,831	37	

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
Receivables from related parties reaching \$100 million or 20% of paid-in capital or more
December 31, 2021

Table 6

Expressed in thousands of NTD
(Except as otherwise indicated)

Creditor	Counterparty	Relationship with the counterparty	Balance as of December 31, 2021	Turnover rate	Overdue receivables		Amount collected subsequent to the balance sheet date	Allowance for doubtful accounts
					Amount	Action taken		
President Information Corp.	President Chain Store Corp.	Parent company	\$ 304,011	5.54	\$ -	None	\$ 280,648	\$ -
Uni-President Superior Commissary Corp.	President Chain Store Corp.	"	711,748	5.68	-	"	350,460	-
Q-ware Systems & Services Corp.	President Chain Store Corp.	"	116,807	5.51	-	"	38,131	-
President Pharmaceutical Corp.	President Chain Store Corp.	"	109,635	4.71	-	"	32,530	-
21 Century Co., Ltd.	President Chain Store Corp.	"	160,885	5.78	-	"	146,244	-
President Logistics International Corp.	Wisdom Distribution Service Corp.	Subsidiary of President Chain Store Corp.	180,599	8.92	-	"	-	-
President Logistics International Corp.	Uni-President Cold-Chain Corp.	"	113,349	11.13	-	"	-	-
Chieh Shun Logistics International Corp.	President Logistics International Corp.	"	135,226	11.50	-	"	-	-
Chieh Shun Logistics International Corp.	President Transnet Corp.	"	134,165	6.85	-	"	64,964	-

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
Significant inter-company transactions during the reporting periods
For the year ended December 31, 2021

Table 7

Expressed in thousands of NTD
(Except as otherwise indicated)

				Transaction			
							Percentage of consolidated total operating revenues or total assets
Number	Company name	Counterparty	Relationship	General ledger account	Amount	Transaction terms	
1	Uni-President Cold-Chain Corp.	President Chain Store Corp.	Subsidiary to parent company	Other operating revenue	(\$ 489,906)	Net 20 days from the end of the month when invoice is issued	0.19
2	Capital Marketing Consultant Corp.	President Chain Store Corp.	Subsidiary to parent company	Service revenue	(217,321)	Net 45~65 days from the end of the month when invoice is issued	0.08
3	President Information Corp.	President Chain Store Corp.	Subsidiary to parent company	Service revenue	(1,143,317)	Net 45 days from the end of the month when invoice is issued	0.44
3	President Information Corp.	President Chain Store Corp.	Subsidiary to parent company	Accounts receivable	304,011	Net 45 days from the end of the month when invoice is issued	0.14
3	President Information Corp.	Uni-Wonder Corp.	Subsidiary to subsidiary	Service revenue	(107,278)	Net 45 days from the end of the month when invoice is issued	0.04
4	Q-ware Systems & Services Corp.	President Chain Store Corp.	Subsidiary to parent company	Service revenue	(620,130)	Net 40 days from the end of the month when invoice is issued	0.24
4	Q-ware Systems & Services Corp.	President Chain Store Corp.	Subsidiary to parent company	Accounts receivable	116,807	Net 40 days from the end of the month when invoice is issued	0.05
5	Uni-President Superior Commissary Corp.	President Chain Store Corp.	Subsidiary to parent company	Sales revenue	(4,046,981)	Net 45 days from the end of the month when invoice is issued	1.54
5	Uni-President Superior Commissary Corp.	President Chain Store Corp.	Subsidiary to parent company	Accounts receivable	711,748	Net 45 days from the end of the month when invoice is issued	0.33
6	President Pharmaceutical Corp.	President Drugstore Business Corp.	Subsidiary to subsidiary	Sales revenue	(553,765)	Net 70 days from the end of the month when invoice is issued	0.21
6	President Pharmaceutical Corp.	President Chain Store Corp.	Subsidiary to parent company	Sales revenue	(530,212)	Net 60~70 days from the end of the month when invoice is issued	0.20
6	President Pharmaceutical Corp.	President Chain Store Corp.	Subsidiary to parent company	Accounts receivable	109,635	Net 60~70 days from the end of the month when invoice is issued	0.05
7	President Transnet Corp.	President Chain Store Corp.	Subsidiary to parent company	Sales revenue	(543,944)	Net 60 days from the end of the month when invoice is issued	0.21
8	Chieh Shun Logistics International Corp.	President Logistics International Corp.	Subsidiary to subsidiary	Delivery revenue	(1,427,018)	Net 20 days from the end of the month when invoice is issued	0.54
8	Chieh Shun Logistics International Corp.	President Logistics International Corp.	Subsidiary to subsidiary	Accounts receivable	135,226	Net 20 days from the end of the month when invoice is issued	0.06
8	Chieh Shun Logistics International Corp.	President Transnet Corp.	Subsidiary to subsidiary	Accounts receivable	134,165	Net 40 days from the end of the month when invoice is issued	0.06
8	Chieh Shun Logistics International Corp.	President Transnet Corp.	Subsidiary to subsidiary	Delivery revenue	(743,237)	Net 40 days from the end of the month when invoice is issued	0.28
9	President Logistics International Corp.	Retail Support International Corp.	Subsidiary to subsidiary	Delivery revenue	(881,564)	Net 20 days from the end of the month when invoice is issued	0.34
9	President Logistics International Corp.	Uni-President Cold-Chain Corp.	Subsidiary to subsidiary	Delivery revenue	(1,239,365)	Net 20 days from the end of the month when invoice is issued	0.47
9	President Logistics International Corp.	Wisdom Distribution Service Corp.	Subsidiary to subsidiary	Delivery revenue	(1,484,752)	Net 20 days from the end of the month when invoice is issued	0.57

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
Significant inter-company transactions during the reporting periods
For the year ended December 31, 2021

Table 7

Expressed in thousands of NTD
(Except as otherwise indicated)

					Transaction		
Number	Company name	Counterparty	Relationship	General ledger account	Amount	Transaction terms	Percentage of consolidated total operating revenues or total assets
9	President Logistics International Corp.	Wisdom Distribution Service Corp.	Subsidiary to subsidiary	Accounts receivable	\$ 180,599	Net 20 days from the end of the month when invoice is issued	0.08
9	President Logistics International Corp.	Uni-President Cold-Chain Corp.	Subsidiary to subsidiary	Accounts receivable	113,349	Net 20 days from the end of the month when invoice is issued	0.05
10	Duskin Serve Taiwan Co., Ltd.	President Chain Store Corp.	Subsidiary to parent company	Service revenue	(249,832)	Net 15~60 days from the end of the month when invoice is issued	0.10
11	21 Century Co., Ltd.	President Chain Store Corp.	Subsidiary to parent company	Sales revenue	(805,000)	Net 30~60 days from the end of the month when invoice is issued	0.31
11	21 Century Co., Ltd.	President Chain Store Corp.	Subsidiary to parent company	Accounts receivable	160,885	Net 30~60 days from the end of the month when invoice is issued	0.08
12	Wisdom Distribution Service Corp.	Books.com. Co., Ltd.	Subsidiary to subsidiary	Service revenue	(323,146)	Net 30~90 days from the end of the month when invoice is issued	0.12
13	Retail Support Taiwan Corp.	Retail Support International Corp.	Subsidiary to subsidiary	Delivery revenue	(312,139)	Net 15~20 days from the end of the month when invoice is issued	0.12
14	Zhejiang Uni-Champion Logistics Development Co., Ltd.	Shanghai President Logistic Co., Ltd.	Subsidiary to subsidiary	Delivery revenue	(138,381)	Net 80 days from the end of the month when invoice is issued	0.05
15	ICASH Corp.	President Chain Store Corp.	Subsidiary to parent company	Service revenue	(273,373)	Net 60 days from the end of the month when invoice is issued	0.10
16	Retail Support International Corp.	Uni-Wonder Corp.	Subsidiary to subsidiary	Delivery revenue	(221,261)	Net 29 days from the end of the month when invoice is issued	0.08
17	President Being Corp.	President Drugstore Business Corp.	Subsidiary to subsidiary	Sales revenue	(101,649)	Net 30~60 days from the end of the month when invoice is issued	0.04
18	President Logistic ShanDong Co., Ltd.	Shan Dong President Yinzuo Commercial Limited	Subsidiary to subsidiary	Delivery revenue	(120,652)	Net 30 days from the end of the month when invoice is issued	0.05
19	President Drugstore Business Corp.	President Chain Store Corp.	Subsidiary to parent company	Sales revenue	(262,841)	Net 30~60 days from the end of the month when invoice is issued	0.10
20	Shanghai President Logistic Co., Ltd.	President Chain Store (Shanghai) Ltd.	Subsidiary to subsidiary	Delivery revenue	(100,934)	Net 58 days from the end of the month when invoice is issued	0.04

Note: Transaction among the company and subsidiaries with amount over NTD\$100,000, only one side of the transactions are disclosed.

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
Names, locations and other information of investee companies (not including investees in Mainland China)
For the year ended December 31, 2021

Table 8

Expressed in thousands of NTD
(Except as otherwise indicated)

Investor	Investee	Location	Main business activities	Initial investment amount		Shares held as at December 31, 2021			Net profit (loss) of the investee for the year ended December 31, 2021	Investment income (loss) recognized by the Company for the year ended December 31, 2021		Footnote
				Balance as at December 31, 2021	Balance as at December 31, 2020	Number of shares	Ownership (%)	Book value				
President Chain Store Corp.	President Chain Store (BVI) Holdings Ltd.	British Virgin Islands	Professional investment	\$ 6,712,138	\$ 6,712,138	171,589,586	100.00	\$ 23,075,419	(\$ 302,597)	(\$ 302,602)		Subsidiary
President Chain Store Corp.	President Drugstore Business Corp.	Taiwan	Sales of cosmetics, medicines and daily items	288,559	288,559	78,520,000	100.00	1,458,917	275,582	275,581		Subsidiary
President Chain Store Corp.	President Transnet Corp.	Taiwan	Delivery service	711,576	711,576	103,496,399	70.00	2,330,196	1,426,559	998,591		Subsidiary
President Chain Store Corp.	Mech-President Corp.	Taiwan	Gas station, installment and maintenance of elevators	904,475	904,475	55,858,815	80.87	811,447	204,366	165,273		Subsidiary
President Chain Store Corp.	President Pharmaceutical Corp.	Taiwan	Sales of various health care products, cosmetics, and pharmaceuticals	330,216	330,216	22,121,962	73.74	690,901	103,529	76,342		Subsidiary
President Chain Store Corp.	Uni-President Department Store Corp.	Taiwan	Department stores	840,000	840,000	27,999,999	70.00	454,934	128,628	90,039		Subsidiary
President Chain Store Corp.	Uni-President Superior Commissary Corp.	Taiwan	Fresh food manufacture	520,141	520,141	48,519,890	90.00	544,724	64,270	57,689		Subsidiary
President Chain Store Corp.	Uni-President Cold-Chain Corp.	Taiwan	Low-temperature logistics and warehousing	237,437	237,437	42,934,976	60.00	956,984	400,764	240,458		Subsidiary
President Chain Store Corp.	President Information Corp.	Taiwan	Enterprise information management and consultancy	320,741	320,741	25,714,475	86.00	513,555	92,039	79,154		Subsidiary
President Chain Store Corp.	Q-ware Systems & Services Corp.	Taiwan	Information software services	332,482	332,482	24,382,921	86.76	409,164	104,674	90,913		Subsidiary
President Chain Store Corp.	Wisdom Distribution Service Corp.	Taiwan	Logistics and storage of publication and e-commerce	50,000	50,000	10,847,421	100.00	543,055	330,520	330,519		Subsidiary
President Chain Store Corp.	Books.com. Co., Ltd.	Taiwan	Retail business without shop	100,400	100,400	9,999,999	50.03	411,281	402,308	201,255		Subsidiary
President Chain Store Corp.	President Lanyang Art Corporation	Taiwan	Art and cultural exhibition	20,000	20,000	2,000,000	100.00	24,889	(108)	(108)		Subsidiary
President Chain Store Corp.	Duskin Serve Taiwan Co., Ltd.	Taiwan	Cleaning instruments leasing and selling	102,000	102,000	10,199,999	51.00	220,426	177,562	90,513		Subsidiary
President Chain Store Corp.	ICASH Corp.	Taiwan	Electronic ticketing and electronic payment	700,000	700,000	70,000,000	100.00	470,616	(110,389)	(110,389)		Subsidiary
President Chain Store Corp.	Uni-President Development Corp.	Taiwan	Construction, development and operation of an MRT station	720,000	720,000	72,000,000	20.00	757,554	96,525	19,307		Note
President Chain Store Corp.	Uni-Wonder Corp.	Taiwan	Coffee chain store	3,286,206	3,286,206	21,382,674	60.00	4,832,636	362,437	124,266		Subsidiary
President Chain Store Corp.	Retail Support International Corp.	Taiwan	Room-temperature logistics and warehousing	91,414	91,414	6,429,999	25.00	173,630	213,822	53,455		Subsidiary
President Chain Store Corp.	Presicarre Corp.	Taiwan	Management of retail department store	7,112,028	7,112,028	145,172,360	19.50	5,077,087	1,554,415	296,773		Note
President Chain Store Corp.	President Fair Development Corp.	Taiwan	Operation of shopping mall, department store, international trade, etc.	3,191,700	3,191,700	190,000,000	19.00	2,123,492	203,642	38,692		Note
President Chain Store Corp.	President International Development Corp.	Taiwan	Professional investment	500,000	500,000	44,100,000	3.33	447,310	831,243	30,749		Note
President Chain Store Corp.	Tung Ho Development Corp.	Taiwan	Management of entertainment business	861,696	861,696	9,965,000	6.23	60,012	(104,395)	(10,941)		Note
President Chain Store Corp.	Ren-Hui Investment Corp.	Taiwan	Professional investment	637,231	637,231	6,500,000	100.00	46,387	(18,440)	(17,647)		Subsidiary
President Chain Store Corp.	Capital Marketing Consultant Corp.	Taiwan	Enterprise management consultancy	9,506	9,506	2,500,000	100.00	78,684	37,068	37,098		Subsidiary
President Chain Store Corp.	PCSC (China) Drugstore Limited	British Virgin Islands	Professional investment	277,805	277,805	8,746,008	92.20	69,024	2,299	2,120		Subsidiary
President Chain Store Corp.	President Chain Store Corporation Insurance Brokers Co., Ltd.	Taiwan	Insurance brokers	213,000	213,000	1,500,000	100.00	35,988	17,237	17,238		Subsidiary

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
Names, locations and other information of investee companies (not including investees in Mainland China)
For the year ended December 31, 2021

Table 8

Expressed in thousands of NTD
(Except as otherwise indicated)

Investor	Investee	Location	Main business activities	Initial investment amount		Shares held as at December 31, 2021			Net profit (loss) of the investee for the year ended December 31, 2021	Investment income (loss) recognized by the Company for the year ended December 31, 2021		Footnote
				Balance as at December 31, 2021	Balance as at December 31, 2020	Ownership Number of shares	Ownership (%)	Book value		2021	2021	
President Chain Store Corp.	Cold Stone Creamery Taiwan Ltd.	Taiwan	Sales of ice cream	\$ 170,000	\$ 170,000	12,244,390	100.00	\$ 27,542	\$ 4,680	\$ 4,680	Subsidiary	
President Chain Store Corp.	President Being Corp.	Taiwan	Sports and entertainment business	170,000	170,000	1,500,000	100.00	(100,830)	(70,129)	(70,130)	Subsidiary	
President Chain Store Corp.	21 Century Co., Ltd.	Taiwan	Operation of chain restaurants	160,680	160,680	10,000,000	100.00	144,394	41,489	41,490	Subsidiary	
President Chain Store Corp.	President Chain Store Tokyo Marketing Corp.	Japan	Trade and enterprise management consultancy	35,648	35,648	9,800	100.00	86,727	8,383	8,377	Subsidiary	
President Chain Store Corp.	Uni-President Oven Bakery Corp.	Taiwan	Bread and pastry retailer	391,300	391,300	6,511,963	100.00	(148,621)	(62,427)	(62,426)	Subsidiary	
President Chain Store Corp.	President Collect Service Corp.	Taiwan	Collection agent	10,500	10,500	1,049,999	70.00	96,618	108,278	75,794	Subsidiary	
President Chain Store Corp.	Mister Donut Taiwan Co., Ltd.	Taiwan	Bakery retailer	200,000	200,000	7,500,049	50.00	97,728	18,723	9,361	Note	
President Chain Store Corp.	Uni-President Organics Corp.	Taiwan	Health care products and organic food	47,190	47,190	1,833,333	36.67	47,293	36,601	13,420	Note	
President Chain Store Corp.	President Technology Corp., etc.	Taiwan	Software development and telephone customer service	7,500	7,500	750,000	15.00	26,723	42,873	6,430	Note	
President Chain Store Corp.	Connection Labs Ltd.	Taiwan	Other software and internet-related	102,963	-	11,722,779	100.00	39,859	(59,691)	(63,106)	Subsidiary	
Mech-President Corp.	Tong Ching Corporation	Taiwan	Gas station	9,600	9,600	960,000	60.00	23,681	8,888	5,333	Subsidiary of a subsidiary	
President Chain Store (Hong Kong) Holdings Limited	PCSC (China) Drugstore Limited	British Virgin Islands	Professional investment	20,483	20,483	740,000	7.80	5,839	2,299	179	Subsidiary of a subsidiary	
President Chain Store (BVI) Holdings Ltd.	President Chain Store (Labuan) Holdings Ltd.	Malaysia	Professional investment	1,873,752	807,241	67,693,370	100.00	2,156,242	(106,740)	(106,740)	Subsidiary of a subsidiary	
President Chain Store (BVI) Holdings Ltd.	President Chain Store (Hong Kong) Holdings Limited	Hong Kong	Professional investment	4,311,351	4,311,351	134,603,354	100.00	3,498,271	(251,896)	(251,896)	Subsidiary of a subsidiary	
President Chain Store (Labuan) Holdings Ltd.	Philippine Seven Corp.	Philippines	Convenience store	1,872,977	806,466	415,105,327	54.88	2,154,739	(199,643)	(106,357)	Subsidiary of a subsidiary	
President Logistics International Corp.	Chieh Shun Logistics International Corp.	Taiwan	Trucking	180,000	180,000	26,670,000	100.00	345,909	45,385	45,385	Subsidiary of a subsidiary	
President Pharmaceutical Corp.	President Pharmaceutical (Hong Kong) Holdings Limited	Hong Kong	Sales of various health care products, cosmetics, and pharmaceuticals	178,024	178,024	5,935,900	100.00	5,032	(32,709)	(32,709)	Subsidiary of a subsidiary	
Ren-Hui Investment Corp.	Books.com. Co., Ltd.	Taiwan	Retail business without shop	-	-	1	-	-	402,308	-	Subsidiary of a subsidiary	
Ren-Hui Investment Corp.	Uni-President Department Store Corp.	Taiwan	Department stores	-	-	1	-	-	128,628	-	Subsidiary of a subsidiary	
Ren-Hui Investment Corp.	Mech-President Corp.	Taiwan	Gas station, installment and maintenance of elevators	-	-	1	-	-	204,366	-	Subsidiary of a subsidiary	
Ren-Hui Investment Corp.	President Information Corp.	Taiwan	Enterprise information management and consultancy	-	-	1	-	-	92,039	-	Subsidiary of a subsidiary	
Ren-Hui Investment Corp.	President Transnet Corp.	Taiwan	Delivery service	-	-	1	-	-	1,426,559	-	Subsidiary of a subsidiary	
Ren-Hui Investment Corp.	Q-ware Systems & Services Corp.	Taiwan	Information software services	-	-	1	-	-	104,674	-	Subsidiary of a subsidiary	
Ren-Hui Investment Corp.	Duskin Serve Taiwan Co., Ltd.	Taiwan	Cleaning instruments leasing and selling	-	-	1	-	-	177,562	-	Subsidiary of a subsidiary	
Ren-Hui Investment Corp.	President Pharmaceutical Corp.	Taiwan	Sales of various health care products, cosmetics, and pharmaceuticals	-	-	1	-	-	103,529	-	Subsidiary of a subsidiary	

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
Names, locations and other information of investee companies (not including investees in Mainland China)
For the year ended December 31, 2021

Table 8

Expressed in thousands of NTD
(Except as otherwise indicated)

Investor	Investee	Location	Main business activities	Initial investment amount		Shares held as at December 31, 2021			Net profit (loss) of the investee for the year ended December 31, 2021	Investment income (loss) recognized by the Company for the year ended December 31, 2021	Footnote
				Balance as at December 31, 2021	Balance as at December 31, 2020	Number of shares	Ownership (%)	Book value			
Ren-Hui Investment Corp.	Mister Donut Taiwan Co., Ltd.	Taiwan	Bakery retailer	\$ -	\$ -	1	-	\$ -	\$ 18,723	\$ -	Note
Ren-Hui Investment Corp.	Uni-President Superior Commissary Corp.	Taiwan	Fresh food manufacture	-	-	1	-	-	64,270	-	Subsidiary of a subsidiary
Ren-Hui Investment Corp.	Uni-President Cold-Chain Corp.	Taiwan	Low-temperature logistics and warehousing	-	-	1	-	-	400,764	-	Subsidiary of a subsidiary
Ren-Hui Investment Corp.	Retail Support International Corp.	Taiwan	Room-temperature logistics and warehousing	-	-	1	-	-	213,822	-	Subsidiary of a subsidiary
Ren-Hui Investment Corp.	President Collect Service Corp.	Taiwan	Collection agent	-	-	1	-	-	108,278	-	Subsidiary of a subsidiary
Ren-Hui Investment Corp.	Ren Hui Holding Co., Ltd.	British Virgin Islands	Professional investment	60,374	60,374	2,000,000	100.00	27,170 (21,614) (21,614)	Subsidiary of a subsidiary
Retail Support International Corp.	Retail Support Taiwan Corp.	Taiwan	Room-temperature logistics and warehousing	15,300	15,300	2,871,300	51.00	75,102	45,248	23,077	Subsidiary of a subsidiary
Retail Support International Corp.	President Logistics International Corp.	Taiwan	Trucking	44,975	44,975	9,481,500	49.00	179,617	88,795	43,510	Subsidiary of a subsidiary
Retail Support Taiwan Corp.	President Logistics International Corp.	Taiwan	Trucking	5,425	5,425	1,161,000	6.00	21,994	88,795	5,328	Subsidiary of a subsidiary
Uni-President Cold-Chain Corp.	President Logistics International Corp.	Taiwan	Trucking	23,850	23,850	4,837,500	25.00	91,641	88,795	22,199	Subsidiary of a subsidiary
Uni-President Cold-Chain Corp.	Uni-President Logistics (BVI) Holdings Limited	British Virgin Islands	Professional investment	87,994	87,994	2,990	100.00	114,133	5,294	5,294	Subsidiary of a subsidiary
Wisdom Distribution Service Corp.	President Logistics International Corp.	Taiwan	Trucking	18,850	18,850	3,870,000	20.00	73,313	88,795	17,759	Subsidiary of a subsidiary
Philippine Seven Corp.	Convenience Distribution Inc.	Philippines	Logistic, warehousing and retail	24,427	24,427	12,500,000	100.00	24,427 (4,310)	-	Subsidiary of a subsidiary
Philippine Seven Corp.	Store Sites Holding, Inc.	Philippines	Professional investment	26,459	26,459	40,000	100.00	26,459	1,347	-	Subsidiary of a subsidiary

Note: The investee was recognized using equity method by the company.

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
Information on investments in Mainland China
For the year ended December 31, 2021

Table 9

Expressed in thousands of NTD
(Except as otherwise indicated)

Investee in Mainland China	Main business activities	Paid-in capital	Investment method	Accumulated amount of remittance from Taiwan to Mainland China as of January 1, 2021	Amount remitted from Taiwan to Mainland China/ Amount remitted back to Taiwan for the year ended December 31, 2021		Accumulated amount of remittance from Taiwan to Mainland China as of December 31, 2021	Net profit(loss) of investee for the year ended December 31, 2021	Ownership held by the Company (direct or indirect)	Investment income (loss) recognized by the Company for the year ended December 31, 2021	Book value of investments in December 31, 2021	Accumulated amount of investment income remitted back to Taiwan as of December 31, 2021	Footnote
					Remitted to Mainland China	Remitted back to Taiwan							
President Cosmed Chain Store (Shen Zhen) Co., Ltd.	Wholesale of merchandise	\$ 435,487	Note 1	\$ 260,670	\$ -	\$ -	\$ 260,670	\$ 2,398	100.00	\$ 2,398	\$ 74,503	\$ -	Note 2
President Chain Store (Shanghai) Ltd.	Cvenience Store	2,700,019	Note 1	2,700,019	-	-	2,700,019	(150,319)	100.00	(150,319)	293,362	-	Note 2
Shanghai President Logistic Co., Ltd.	Logistics and warehousing	55,360	Note 1	55,360	-	-	55,360	71,071	100.00	71,071	592,342	-	Note 2
Shan Dong President Yinzuo Commercial Limited	Supermarkets	261,292	Note 1	112,889	-	-	112,889	(144,465)	55.00	(79,000)	59,624	7,197	Note 2
President (Shanghai) Health Product Trading Company Ltd.	Sales of various health care products, cosmetics, and pharmaceuticals	170,525	Note 1	170,525	-	-	170,525	(30,377)	73.74	(22,400)	(13,550)	51,479	Note 2
Zhejiang Uni-Champion Logistics Development Co., Ltd.	Logistics and warehousing	174,195	Note 1	163,582	-	-	163,582	10,716	80.00	8,636	182,722	23,593	Note 2
President Chain Store (Taizhou) Ltd.	Logistics and warehousing	261,292	Note 1	261,292	-	-	261,292	37,485	100.00	37,485	419,677	-	Note 2
President Logistic ShanDong Co., Ltd.	Logistics and warehousing	217,744	Note 1	217,744	-	-	217,744	14,044	100.00	14,044	219,293	-	Note 2
President Chain Store (Zhejiang) Ltd.	Cvenience Store	914,523	Note 1	609,682	304,841	-	914,523	(122,224)	100.00	(122,224)	355,161	-	Note 2
Beauty Wonder (Zhejiang) Trading Co.,Ltd.	Sales of cosmetics and daily items	261,292	Note 1	130,646	130,646	-	261,292	(38,483)	100.00	(38,483)	126,870	-	Note 2

Note 1: Indirect investment in PRC through the existing company located in the third area.

Note 2: The financial statements were reviewed by the CPA of parent company in Taiwan.

Company name	Accumulated amount of remittance from Taiwan to Mainland China as of December 31, 2021	Investment amount approved by the Investment Commission of the Ministry of Economic Affairs (MOEA)		Ceiling on investments in Mainland China imposed by the Investment Commission of MOEA
		by the Investment Commission of the Ministry of Economic Affairs (MOEA)	by the Investment Commission of the Ministry of Economic Affairs (MOEA)	
President Chain Store Corp.	\$ 4,266,541	\$ 8,499,107	\$ 25,674,895	
President Pharmaceutical Corp.	170,525	170,525	432,955	
Uni-President Cold-Chain Corp.	82,138	82,138	944,659	
Ren-Hui Investment Corp.	47,701	47,701	80,000	

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES
List of shareholders holding more than 5% (inclusive) of shares
December 31, 2021

Table 10

Shareholder name	Shares held as at December 31, 2021	
	Number of shares	Ownership (%)
Uni-President Enterprises Corp.	471,996,430	45.40

Note : The above information is provided by the Taiwan Depository & Clearing Corp.

PRESIDENT CHAIN STORE CORP.
STATEMENT OF CASH AND CASH EQUIVALENTS
DECEMBER 31, 2021

Statement 1

Expressed in thousands of NTD

<u>Item</u>	<u>Description</u>	<u>Amount</u>
Petty cash in store		\$ 979,358
Demand deposits and checking accounts		9,440,263
Cash equivalents		
Time deposits – New Taiwan dollar	Due date is March 2022, and interest rates are at 0.15%~0.53%.	<u>300,000</u>
		<u>\$ 10,719,621</u>

Statement 1

PRESIDENT CHAIN STORE CORP.
STATEMENT OF INVENTORIES
DECEMBER 31, 2021

Statement 2

Expressed in thousands of NTD

<u>Item</u>	<u>Description</u>	<u>Amount</u>		<u>Footnote</u>
		<u>Cost</u>	<u>Market value</u>	
Merchandise		\$ 10,002,185	<u>\$ 11,630,442</u>	The net realizable value is the market value.
Less: Allowance for valuation loss		(<u>21,870</u>)		
		<u>\$ 9,980,315</u>		

PRESIDENT CHAIN STORE CORP.
STATEMENT OF CHANGES IN FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME – NON-CURRENT
FOR THE YEAR ENDED DECEMBER 31, 2021

Statement 3

Expressed in thousands of NTD

Name	Balance as of January 1, 2021		Additions(Note)		Decreases		Balance as of December 31, 2021		
	Number of shares	Book value	Number of shares	Amount	Number of shares	Amount	Number of shares	Book value	Collateral
Listed stocks									
President Securities Corp.	38,985,684	\$ 140,534	1,559,427	\$ -	-	\$ -	40,545,111	\$ 140,534	None
Duskin Co., Ltd.	300,000	125,072	-	-	-	-	300,000	125,072	"
Unlisted stocks									
Koasa Yamako Corp.	650,000	<u>4,348</u>	-	<u>-</u>	-	<u>-</u>	650,000	<u>4,348</u>	"
Subtotal		269,954		-		-		269,954	
Valuation adjustment		<u>689,873</u>		<u>206,082</u>		<u>-</u>		<u>895,955</u>	
		<u>\$ 959,827</u>		<u>\$ 206,082</u>		<u>\$ -</u>		<u>\$ 1,165,909</u>	

Note: The number of share and amount increased this year due to share dividends paid from investee and measured at fair value.

PRESIDENT CHAIN STORE CORP.
STATEMENT OF CHANGES IN FINANCIAL ASSETS AT FAIR VALUE THROUGH PROFIT OR LOSS – NON-CURRENT
FOR THE YEAR ENDED DECEMBER 31, 2021

Statement 4

Expressed in thousands of NTD

Name	Balance as of January 1, 2021		Additions (Note1)		Decreases (Note2)		Balance as of December 31, 2021		Collateral
	Number of shares	Book value	Number of shares	Amount	Number of shares	Amount	Number of shares	Book value	
Unlisted stocks									
PK Venture Capital Corp.	321,300	\$ 33,685	-	\$ -	(321,300)	(\$ 33,685)	-	\$ -	None
Kaohsiung Rapid Transit Corp.	2,572,127	203,714	-	-	-	-	2,572,127	203,714	"
Career Consulting Co. Ltd	837,753	14,504	-	-	-	(43)	837,753	14,461	"
President Investment Trust Corp.	2,667,600	<u>22,800</u>	-	<u>-</u>	-	<u>-</u>	2,667,600	<u>22,800</u>	"
Subtotal		274,703		-		(33,728)		240,975	
Valuation adjustment		(<u>189,180</u>)		<u>33,685</u>		<u>-</u>		(<u>155,495</u>)	
		<u>\$ 85,523</u>		<u>\$ 33,685</u>		<u>(\$ 33,728)</u>		<u>\$ 85,480</u>	

Note1: The amount increased this year due to measurement at fair value and completed the liquidation and cancellation.

Note2: The amount decreased this year due to measurement at fair value, completed the liquidation and cancellation and cash dividends paid from capital surplus.

PRESIDENT CHAIN STORE CORP.
STATEMENT OF CHANGES IN INVESTMENTS ACCOUNTED FOR USING EQUITY METHOD
FOR THE YEAR ENDED DECEMBER 31, 2021

Statement 5

Expressed in thousands of NTD

Name	Balance as of January 1, 2021		Additions (Note 1)		Decreases (Note 2)		Other Adjustments (Note 3)	Balances as of December 31, 2021			Market price or Equity of subsidiaries and Associates		
	Number of shares	Amount	Number of shares	Amount	Number of shares	Amount	Amount	Number of shares	Percentage of ownership	Amount	Unit price	Total price	Collateral
President Chain Store (BVI) Holdings Ltd.	171,589,586	\$ 25,102,119	-	\$ -	- (\$ 302,602)	(\$ 1,724,098)		171,589,586	100.00	\$ 23,075,419	\$ 134.48	\$ 23,075,419	None
President Drugstore Business Corp.	78,520,000	1,445,303	-	275,581	-	- (261,967)		78,520,000	100.00	1,458,917	18.58	1,458,917	"
President Transnet Corp.	103,496,399	1,882,686	-	998,591	-	- (551,081)		103,496,399	70.00	2,330,196	22.33	2,311,354	"
Mech-President Corp.	55,858,815	747,097	-	165,273	-	- (100,923)		55,858,815	80.87	811,447	14.53	811,447	"
President Pharmaceutical Corp.	22,121,962	699,003	-	76,342	-	- (84,444)		22,121,962	73.74	690,901	24.05	532,101	"
Uni-President Department Store Corp.	27,999,999	530,898	-	90,039	-	- (166,003)		27,999,999	70.00	454,934	16.25	454,934	"
Uni-President Superior Commissary Corp.	48,519,890	526,475	-	57,689	-	- (39,440)		48,519,890	90.00	544,724	11.23	544,724	"
Uni-President Cold-Chain Corp.	42,934,976	910,506	-	240,458	-	- (193,980)		42,934,976	60.00	956,984	22.00	944,659	"
President Information Corp.	25,714,475	499,116	-	79,154	-	- (64,715)		25,714,475	86.00	513,555	15.74	404,713	"
Q-ware Systems & Services Corp.	24,382,921	392,745	-	90,913	-	- (74,494)		24,382,921	86.76	409,164	16.25	396,120	"
Wisdom Distribution Service Corp.	10,847,421	516,295	-	330,519	-	- (303,759)		10,847,421	100.00	543,055	50.06	543,055	"
Books.com. Co., Ltd.	9,999,999	412,559	-	201,255	-	- (202,533)		9,999,999	50.03	411,281	41.13	411,281	"

Name	Balance as of January 1, 2021		Additions (Note 1)		Decreases (Note 2)		Other Adjustments (Note 3)	Balances as of December 31, 2021			Market price or Equity of subsidiaries and Associates		
	Number of shares	Amount	Number of shares	Amount	Number of shares	Amount	Amount	Number of shares	Percentage of ownership	Amount	Unit price	Total price	Collateral
Duskin Serve Taiwan Co., Ltd.	10,199,999	\$ 208,040	-	\$ 90,513	-	\$ -	(\$ 78,127)	10,199,999	51.00	\$ 220,426	\$ 21.61	\$ 220,426	None
ICASH Corp.	70,000,000	580,833	-	-	-	(110,389)	172	70,000,000	100.00	470,616	6.72	470,616	"
Uni-President Development Corp.	72,000,000	757,759	-	19,307	-	-	(19,512)	72,000,000	20.00	757,554	10.52	757,554	"
Uni-Wonder Corp.	21,382,674	5,078,516	-	124,266	-	-	(370,146)	21,382,674	60.00	4,832,636	410.43	8,776,156	"
Retail Support International Corp.	6,429,999	171,835	-	53,455	-	-	(51,660)	6,429,999	25.00	173,630	25.61	164,643	"
PresiCarre Corp.	145,172,360	5,434,309	-	296,773	-	-	(653,995)	145,172,360	19.50	5,077,087	46.24	6,712,770	"
President Fair Development Corp.	190,000,000	2,084,800	-	38,692	-	-	-	190,000,000	19.00	2,123,492	10.27	1,950,959	"
President International Development Corp.	44,100,000	445,096	-	30,749	-	-	(28,535)	44,100,000	3.33	477,310	10.54	464,986	"
21 Century Co., Ltd.	10,000,000	131,869	-	41,490	-	-	(28,965)	10,000,000	100.00	144,394	14.44	144,394	"
President Collect Service Corp., etc.	-	<u>553,006</u>	-	<u>277,481</u>	-	<u>(224,358)</u>	<u>(118,106)</u>	-	-	<u>488,023</u>	-	488,000	"
		<u>\$ 49,110,865</u>		<u>\$ 3,578,540</u>		<u>(\$ 637,349)</u>	<u>(\$ 5,116,311)</u>			<u>\$ 46,935,745</u>			

Note 1: The additions this year includes recognized gains on investments of \$3,475,577 and increase in investments of \$102,963.

Note 2: The decreases this year includes recognized losses on investments of (\$637,349).

Note 3: Other adjustments are cash dividends of (\$3,465,625), financial statements translation differences of foreign operations of (\$803,627), gain on remeasurement of defined benefit plan of \$84,451, changes in fair value of financial assets at fair value through other comprehensive income of \$482, changes in capital surplus of \$37,820 and changes in subsidiary's equity interest of (\$969,812).

PRESIDENT CHAIN STORE CORP.
STATEMENT OF CHANGES IN PROPERTY, PLANT AND EQUIPMENT
FOR THE YEAR ENDED DECEMBER 31, 2021

Statement 6

Expressed in thousands of NTD

<u>Item</u>	<u>Balance as of January 1, 2021</u>	<u>Additions</u>	<u>Decreases</u>	<u>Transfer</u>	<u>Balance as of December 31, 2021</u>	<u>Collateral</u>	<u>Footnote</u>
<u>Cost</u>							
Land	\$ 1,545,466	\$ -	(\$ 4,199)	(\$ 22,636)	\$ 1,518,631	None	
Buildings	968,199	-	(7,426)	(3,122)	957,651	"	
Operating equipment	15,991,485	2,792,246	(1,347,946)	-	17,435,785	"	
Leasehold improvements	9,652,347	1,907,678	(978,465)	1,280	10,582,840	"	
Others	<u>14,808</u>	<u>13,595</u>	<u>-</u>	<u>(1,280)</u>	<u>27,123</u>	"	
	<u>28,172,305</u>	<u>\$ 4,713,519</u>	<u>(\$ 2,338,036)</u>	<u>(\$ 25,758)</u>	<u>30,522,030</u>		
<u>Accumulated depreciation</u>							
Buildings	(369,511)	(\$ 19,045)	\$ 3,690	\$ 1,331	(383,535)	"	
Operating equipment	(9,521,823)	(1,843,631)	1,335,578	-	(10,029,876)	"	
Leasehold improvements	(5,944,456)	(1,064,281)	896,332	-	(6,112,405)	"	
Others	<u>(9,514)</u>	<u>(648)</u>	<u>-</u>	<u>-</u>	<u>(10,162)</u>	"	
	<u>(15,845,304)</u>	<u>\$ 2,927,605</u>	<u>\$ 2,235,600</u>	<u>\$ 1,331</u>	<u>(16,535,978)</u>		
<u>Accumulated impairment</u>	<u>(93,269)</u>	<u>\$ -</u>	<u>\$ 967</u>	<u>\$ 13,601</u>	<u>(78,701)</u>		
Book value	<u>\$ 12,233,732</u>				<u>\$ 13,907,351</u>		

Statement 6

PRESIDENT CHAIN STORE CORP.
STATEMENT OF CHANGES IN RIGHT-OF-USE ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2021

Statement 7

Expressed in thousands of NTD

<u>Item</u>	<u>Balance as of January 1, 2021</u>	<u>Additions</u>	<u>Decreases</u>	<u>Balance as of December 31, 2021</u>	<u>Footnote</u>
<u>Buildings</u>					
Costs	\$ 62,526,330	\$ 12,021,149	(\$ 4,416,961)	\$ 70,130,518	
Accumulated depreciation	(12,249,677)	(8,057,125)	2,812,513	(17,494,289)	
Book value	<u>\$ 50,276,653</u>	<u>\$ 3,964,024</u>	<u>(\$ 1,604,448)</u>	<u>\$ 52,636,229</u>	

Statement 7

PRESIDENT CHAIN STORE CORP.
STATEMENT OF SHORT-TERM BORROWINGS
DECEMBER 31, 2021

Statement 8

Expressed in thousands of NTD

<u>Type of borrowings</u>	<u>Explanation</u>	<u>Balance as of</u>		<u>Contract period</u>	<u>Interest rate range</u>	<u>Collateral</u>	<u>Footnote</u>
		<u>December 31, 2021</u>					
Credit loan	HSBC Limited	\$ 1,000,000		2021/12/29~2022/01/21	0.450%	None	
"	MUFG Bank, Ltd.	300,000		2021/12/06~2022/01/06	0.385%	"	
"	MUFG Bank, Ltd.	<u>2,200,000</u>		2021/12/21~2022/01/21	0.380%	"	
		<u>\$ 3,500,000</u>					

PRESIDENT CHAIN STORE CORP.
STATEMENT OF LEASE LIABILITIES
DECEMBER 31, 2021

Statement 9

-

Expressed in thousands of NTD

<u>Item</u>	<u>Summary</u>	<u>Lease period</u>	<u>Discount rate range</u>	<u>Balance as of December 31, 2021</u>	<u>Footnote</u>
Buildings	Current	2007/01/01~2041/07/31	0.55%~1.03%	\$ 9,046,183	
"	Non-Current	2007/01/01~2041/07/31	"	<u>44,423,203</u>	
				<u>\$ 53,469,386</u>	

Statement 9

PRESIDENT CHAIN STORE CORP.
STATEMENT OF OPERATING REVENUE
FOR THE YEAR ENDED DECEMBER 31, 2021

Statement 10

Expressed in thousands of NTD

<u>Item</u>	<u>Amount</u>	<u>Footnote</u>
Revenue from contracts with customers	<u>\$ 168,010,130</u>	Revenue are from sales of general merchandise such as food, cans, beverages and daily commodities, etc., and commission revenue from collections, etc.

PRESIDENT CHAIN STORE CORP.
STATEMENT OF OPERATING COSTS
FOR THE YEAR ENDED DECEMBER 31, 2021

Statement 11

Expressed in thousands of NTD

<u>Item</u>	<u>Amount</u>
Inventory at beginning of the year	\$ 8,891,933
Inventory purchased	109,380,824
Compensation for damaged merchandise	(357,677)
Promotion income	(618,505)
Inventory at end of the year	(9,980,315)
Others	<u>4,406,081</u>
Operating costs	<u>\$ 111,722,341</u>

PRESIDENT CHAIN STORE CORP.
STATEMENT OF SELLING EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2021

Statement 12

Expressed in thousands of NTD

<u>Item</u>	<u>Amount</u>
Incentive bonuses for franchisees	\$ 22,365,078
Wages and salaries	3,747,636
Utilities expense	2,498,131
Depreciation	10,960,435
Other expenses	<u>7,052,580</u>
	<u>\$ 46,623,860</u>

PRESIDENT CHAIN STORE CORP.
STATEMENT OF EMPLOYEE BENEFIT, DEPRECIATION AND AMORTIZATION EXPENSES BY FUNCTION
FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

Statement 13

Expressed in thousands of NTD

By function By nature	2021			2020		
	Classified as operating costs	Classified as operating expenses	Total	Classified as operating costs	Classified as operating expenses	Total
Employee benefit expense						
Wages and salaries	\$ -	\$ 5,677,962	\$ 5,677,962	\$ -	\$ 5,949,019	\$ 5,949,019
Labor and health insurance fees	-	521,308	521,308	-	484,022	484,022
Pension costs	-	250,511	250,511	-	262,184	262,184
Directors' remuneration	-	162,498	162,498	-	191,433	191,433
Supervisors' remuneration	-	-	-	-	-	-
Other employee benefit expenses	-	310,173	310,173	-	316,415	316,415
Depreciation	-	10,984,730	10,984,730	-	9,972,207	9,972,207
Amortization	-	67,301	67,301	-	25,898	25,898

Note1: As of December 31, 2021, and 2020, the Company had 8,348 and 8,500 employees (including part-timers), including 10 directors, respectively.

Note2: For the years ended December 31, 2021 and 2020, the Company's average employee benefit expense was \$811 and \$826, respectively; while average wages and salaries was \$681 and \$701, respectively.

For the year ended December 31, 2021, the Company's change in average wages and salaries was -2.94%.

Note3: The Company's compensation policies are set out below:

- (1) According to the Article 32 of Incorporation of the Company, a ratio of distributable profit of the current year (income before income tax before covering employees and directors' remuneration), after covering accumulated losses, shall be distributed as directors' remuneration, the ratio shall not be higher than 2%. Considering the company's operating result and the contribution of directors' continuous learning and participation in sustainable management to the company's performance, including financial benchmark such as profit of the current year, to assess and distribute reasonable remuneration. The reasonableness of the remuneration has been reviewed by the Remuneration Committee and the Board of Directors, and the remuneration system will be adjusted and reviewed regularly according to the company's operating conditions and laws, to achieve a balance between the company's sustainable operation and risk control.
- (2) Remuneration of the president in the company is based on personal performance, including financial benchmark, such as profit of the current year, to assess their contribution to the overall operation of the company. The Company pays the salaries of president based on the Article of Incorporation of the Company and the market level of a survey report. The Company participates the survey report which is conducted by professional salary survey institutions every year. Benefits are distributed based on "Regulation for benefit and performance" and annual operating performance of the Company and personal performance.
- (3) Wages and salaries of the Company is based on the principle of equal pay for equal work. Salaries adjustment and benefit distribution are based on the content of the employee's position, performance and contribution, and regularly review the overall benefit of employees every year to ensure that the competitiveness of labor market.
- (4) According to the Article 32 of Incorporation of the Company, a ratio of distributable profit of the current year (income before income tax before covering employees and directors' remuneration), after covering accumulated losses, shall be distributed as employees' compensation, the ratio shall not be lower than 2%.

Note4: The Company has set up an Audit Committee. As a result, there was no supervisors' remuneration for the years ended December 31, 2021 and 2020.

Statement 13