

**PRESIDENT CHAIN STORE CORP. AND  
SUBSIDIARIES**  
**CONSOLIDATED FINANCIAL STATEMENTS AND**  
**INDEPENDENT AUDITORS' REPORT**  
**DECEMBER 31, 2024 AND 2023**

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For the convenience of readers and for information purpose only, the auditors' report and the accompanying financial statements have been translated into English from the original Chinese version prepared and used in the Republic of China. In the event of any discrepancy between the English version and the original Chinese version or any differences in the interpretation of the two versions, the Chinese-language auditors' report and financial statements shall prevail.

**PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES**  
**CONSOLIDATED FINANCIAL STATEMENTS AND**  
**INDEPENDENT AUDITORS' REPORT**  
**DECEMBER 31, 2024 AND 2023**  
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**PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES**

**Declaration of Consolidated Financial Statements of Affiliated Enterprises**

For the year ended December 31, 2024, pursuant to “Criteria Governing Preparation of Affiliation Reports, Consolidated Business Reports and Consolidated Financial Statements of Affiliated Enterprises,” the entity that is required to be included in the consolidated financial statements of affiliates, is the same as the entity required to be included in the consolidated financial statements under International Financial Reporting Standards 10. Additionally, if relevant information that should be disclosed in the consolidated financial statements of affiliates has all been disclosed in the consolidated financial statements of parent and subsidiary companies, it shall not be required to prepare consolidated financial statements of affiliates.

Hereby declare,

PRESIDENT CHAIN STORE CORP.

February 26, 2025

## INDEPENDENT AUDITORS' REPORT

To the Board of Directors and Stockholders of President Chain Store Corp.

### ***Opinion***

We have audited the accompanying consolidated balance sheets of President Chain Store Corp. and its subsidiaries (the “Group”) as of December 31, 2024 and 2023, and the related consolidated statements of comprehensive income, of changes in equity, and of cash flows for the years then ended, and the notes to the consolidated financial statements, including a summary of material accounting policies.

In our opinion, based on our audits and the reports of other independent auditors (please refer to the *Other Matter* section), the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of President Chain Store Corp. and its subsidiaries as of December 31, 2024 and 2023, and its consolidated financial performance and its consolidated cash flows for the years then ended, in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations that came into effect as endorsed by the Financial Supervisory Commission.

### ***Basis for opinion***

We conducted our audits in accordance with the Regulations Governing Financial Statement Audit and Attestation Engagements of Certified Public Accountants and Standards on Auditing of the Republic of China. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the Norm of Professional Ethics for Certified Public Accountants of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. Based on our audits and the reports of other auditors, we believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## ***Key audit matters***

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Group's 2024 consolidated financial statements. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, we do not provide a separate opinion on these matters.

Key audit matters for the Group's 2024 consolidated financial statements are stated as follows:

### **Completeness and accuracy of retail sales revenue**

#### Description

Please refer to Notes 4(26) and 6(26) to the consolidated financial statements for the accounting policy and the details of accounting relating to this key audit matter.

Retail sales revenue is generated by point-of-sale (POS) terminals, which record the merchandise name, quantity, sales price and total sales amount of each transaction using pre-established merchandise master file data (including merchandise name, cost of inventory, retail price, sales promotions, etc.). After the daily closing process, each store manager uploads their sales information to the ERP (enterprise resource planning) system, which summarizes all sales and automatically generates sales revenue journal entries. Each store manager also prepares a daily cash report to record the sales information and payment methods (including cash, gift certificates, credit cards and electronic payment devices, etc.) and the cash deposited to the bank.

As retail sales revenue comprises numerous small amount transactions and highly relies on the POS and ERP systems, the process of summarizing and recording sales revenue by these systems is important with regard to the completeness and accuracy of the retail sales revenue, and thus has been identified as a key audit matter.

#### How our audit addressed the matter

Our key audit procedures performed in respect of the above included the following:

1. Inspected whether additions and changes to the merchandise master file data had been properly approved and supported by relevant documents;
2. Inspected whether approved additions and changes to the merchandise master file data had been correctly entered in the merchandise master file;
3. Inspected whether merchandise master file data had been periodically transferred to POS terminals in stores;

4. Inspected whether sales information in POS terminals was automatically or manually transferred to the ERP system and generated sales revenue journal entries;
5. Inspected manual sales revenue journal entries and relevant documents;
6. Inspected daily cash reports and relevant documents; and
7. Inspected whether cash deposit amounts recorded in daily cash reports were in agreement with bank remittance amounts.

### **Cost-to-retail ratio of retail inventory method**

#### Description

Please refer to Notes 4(13) and 6(5) to the consolidated financial statements for the accounting policy and the details of accounting relating to this key audit matter.

As there are various kinds of merchandise, the retail inventory method is used to estimate the cost of inventory and the cost of goods sold. The retail inventory method uses the ratio of the cost of goods purchased to the retail value of goods purchased (known as cost-to-retail ratio) to calculate the cost of inventory and the cost of goods sold. The calculation of the cost-to-retail ratio highly relies on the goods purchased both at cost and retail price, and thus has been identified as a key audit matter.

#### How our audit addressed the matter

Our key audit procedures performed in respect of the above included the following:

1. Interviewed management to understand the calculation of the cost-to-retail ratio under the retail inventory method, and inspected whether it had been consistently applied in the comparative periods of the financial statements;
2. Inspected whether additions and changes to the merchandise master file data (including merchandise name, cost of inventory, retail price, sales promotions, etc.) had been properly approved and the data correctly entered in the merchandise master file;
3. Inspected whether the cost and retail price of inventory purchased as per delivery receipts were in agreement with POS purchase records;
4. Inspected whether the POS records for the cost and retail price of inventory purchased were automatically or manually transferred to the ERP system; and
5. Calculated the cost-to-retail ratio to verify its accuracy.

### ***Other matter – Using the work of other auditors***

We did not audit the financial statements of certain consolidated subsidiaries which were audited by other auditors. Therefore, our opinion expressed herein, insofar as it relates to the amounts included in respect of these subsidiaries and the information on investees disclosed in Note 13, is based solely on the reports of the other auditors. Total assets of these subsidiaries amounted to NT\$25,329,372 thousand and NT\$22,547,810 thousand, representing 9.4% and 8.8% of the consolidated total assets as at December 31, 2024 and 2023, respectively, and the operating revenue amounted to NT\$50,725,490 thousand and NT\$44,891,177 thousand, representing 15.0% and 14.2% of the consolidated total operating revenue for the years then ended, respectively.

### ***Other matters – Parent company - only financial reports***

We have audited and expressed an unmodified opinion with an explanatory paragraph on the parent company only financial statements of President Chain Store Corp. as of and for the years ended December 31, 2024 and 2023.

### ***Responsibilities of management and those charged with governance for the consolidated financial statements***

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations that came into effect as endorsed by the Financial Supervisory Commission, and for such internal controls as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the audit committee, are responsible for overseeing the financial reporting process of the Group.

### ***Auditor's responsibilities for the audit of the consolidated financial statements***

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but it is not a guarantee that an audit conducted in accordance with the Standards on Auditing of the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with the Standards on Auditing of the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement in the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
2. Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal controls of the Group.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
5. Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements for the year ended December 31, 2024 and therefore the key audit matters. We describe these matters in our auditor's report unless the law or regulations preclude public disclosure about the matter or when in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

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Yi-Chang, Liang

For and on behalf of PricewaterhouseCoopers, Taiwan

February 26, 2025

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Se-Kai, Lin

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The accompanying consolidated financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying consolidated financial statements and independent auditors' report are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.

**PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
**DECEMBER 31, 2024 AND 2023**  
(Expressed in thousands of New Taiwan dollars)

	Assets	Notes	December 31, 2024		December 31, 2023	
			AMOUNT	%	AMOUNT	%
<b>Current assets</b>						
1100	Cash and cash equivalents	6(1)	\$ 51,267,712	19	\$ 48,929,582	19
1110	Financial assets at fair value through profit or loss - current	6(2)	1,562,588	-	943,266	-
1136	Financial assets at amortized cost - current	6(3)	181,334	-	6,978,609	3
1170	Accounts receivable, net	6(4) and 7	7,577,551	3	7,340,609	3
1200	Other receivables		3,579,574	1	2,929,500	1
1220	Current income tax assets	6(33)	6,024	-	8,276	-
130X	Inventories, net	6(5)	23,631,957	9	23,427,376	9
1410	Prepayments		1,653,264	1	1,608,202	1
1470	Other current assets		3,134,826	1	2,707,993	1
11XX	<b>Total current Assets</b>		<b>92,594,830</b>	<b>34</b>	<b>94,873,413</b>	<b>37</b>
<b>Non-current assets</b>						
1510	Financial assets at fair value through profit or loss - non-current	6(2)	85,480	-	85,480	-
1517	Financial assets at fair value through other comprehensive income - non-current	6(6)	1,282,129	1	1,019,411	1
1535	Financial assets measured amortized cost - non-current		215,593	-	-	-
1550	Investments accounted for using equity method	6(7)	13,919,627	5	13,669,294	5
1600	Property, plant and equipment, net	6(8), 7 and 8	49,670,492	19	37,505,212	15
1755	Right-of-use assets	6(9) and 7	91,426,317	34	88,197,513	34
1760	Investment property, net	6(11) and 8	2,899,200	1	3,214,862	1
1780	Intangible assets	6(12) and 7	9,197,116	3	9,508,023	4
1840	Deferred income tax assets	6(33)	3,338,623	1	3,300,753	1
1900	Other non-current assets	6(8), 7 and 8	5,152,870	2	5,978,511	2
15XX	<b>Total non-current assets</b>		<b>177,187,447</b>	<b>66</b>	<b>162,479,059</b>	<b>63</b>
1XXX	<b>Total assets</b>		<b>\$ 269,782,277</b>	<b>100</b>	<b>\$ 257,352,472</b>	<b>100</b>

(Continued)

**PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
**DECEMBER 31, 2024 AND 2023**  
(Expressed in thousands of New Taiwan dollars)

	Liabilities and Equity	Notes	December 31, 2024		December 31, 2023	
			AMOUNT	%	AMOUNT	%
<b>Current Liabilities</b>						
2100	Short-term borrowings	6(15)	\$ 6,492,532	2	\$ 9,798,343	4
2110	Short-term notes and bills payable	6(16)	2,098,141	1	3,497,090	1
2130	Contract liabilities - current	6(26)	8,291,362	3	7,310,995	3
2150	Notes payable	7	1,047,100	-	2,204,719	1
2170	Accounts payable		30,180,289	11	28,401,121	11
2180	Accounts payable - related parties	7	3,951,265	1	3,670,965	1
2200	Other payables	6(17) and 7	33,714,982	13	33,134,376	13
2230	Current income tax liabilities	6(33)	2,331,030	1	2,341,093	1
2280	Lease liabilities - current	7	15,340,071	6	14,599,887	6
2320	Long-term liabilities, current portion	6(19) and 8	160,863	-	206,899	-
2399	Other current liabilities, others	6(18)	4,163,806	2	3,718,051	1
21XX	<b>Total current Liabilities</b>		<b>107,771,441</b>	<b>40</b>	<b>108,883,539</b>	<b>42</b>
<b>Non-current liabilities</b>						
2527	Contract liabilities - non-current	6(26)	767,848	-	679,083	-
2540	Long-term borrowings	6(19) and 8	14,729,512	6	6,351,627	3
2570	Deferred income tax liabilities	6(33)	5,497,323	2	6,340,077	3
2580	Lease liabilities - non-current	7	80,316,561	30	78,066,236	30
2640	Net defined benefit liability -	6(20)				
	non-current		2,739,832	1	3,339,478	1
2670	Other non-current liabilities, others	6(21)	5,939,102	2	5,845,032	2
25XX	<b>Total non-current liabilities</b>		<b>109,990,178</b>	<b>41</b>	<b>100,621,533</b>	<b>39</b>
2XXX	<b>Total Liabilities</b>		<b>217,761,619</b>	<b>81</b>	<b>209,505,072</b>	<b>81</b>
<b>Equity attributable to owners of the parent</b>						
	Share capital	6(22)				
3110	Share capital - common stock		10,396,223	4	10,396,223	4
	Capital surplus	6(23)				
3200	Capital surplus		91,067	-	90,300	-
	Retained earnings	6(24)				
3310	Legal reserve		16,364,599	6	15,302,251	6
3320	Special reserve		-	-	54,625	-
3350	Unappropriated retained earnings		13,426,603	5	11,939,629	5
	Other equity	6(25)				
3400	Other equity interest		1,999,201	1	61,479	-
31XX	<b>Equity attributable to owners of the parent</b>		<b>42,277,693</b>	<b>16</b>	<b>37,844,507</b>	<b>15</b>
36XX	<b>Non-controlling interest</b>		<b>9,742,965</b>	<b>3</b>	<b>10,002,893</b>	<b>4</b>
3XXX	<b>Total equity</b>		<b>52,020,658</b>	<b>19</b>	<b>47,847,400</b>	<b>19</b>
3X2X	<b>Total liabilities and equity</b>		<b>\$ 269,782,277</b>	<b>100</b>	<b>\$ 257,352,472</b>	<b>100</b>

The accompanying notes are an integral part of these consolidated financial statements.

Chairman: Lo, Chih-Hsien

President: Huang, Jui-Tien

Accounting Manager: Lee, Johnyih

**PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**YEARS ENDED DECEMBER 31, 2024 AND 2023**  
(Expressed in thousands of New Taiwan dollars)

	Items	Notes	Year ended December 31				
			2024	2023	AMOUNT	%	
4000	Operating revenue	6(26) and 7	\$ 337,932,397	100	\$ 317,041,854	100	
5000	Operating costs	6(5)(27) and 7	( 222,504,647)	( 66)	( 208,869,628)	( 66)	
5900	Gross profit		115,427,750	34	108,172,226	34	
	Operating expenses	6(27)(28)					
6100	Selling expenses		( 88,839,517)	( 26)	( 82,457,527)	( 26)	
6200	General and administrative expenses		( 12,592,666)	( 4)	( 11,927,562)	( 4)	
6450	Expected credit losses	12(2)	( 22,832)	-	( 36,661)	-	
6000	Total operating expenses		( 101,455,015)	( 30)	( 94,421,750)	( 30)	
6900	Operating profit		13,972,735	4	13,750,476	4	
	Non-operating income and expenses						
7100	Interest income	6(29)	1,754,562	-	1,569,505	-	
7010	Other income	6(30)	2,772,141	1	2,372,082	1	
7020	Other gains and losses	6(31)	150,509	-	( 157,665)	-	
7050	Finance costs	6(32)and 7	( 1,620,707)	-	( 1,379,574)	-	
7060	Share of profit of associates and joint ventures accounted for using equity method	6(7)	332,347	-	202,535	-	
7000	Total non-operating income and expenses		3,388,852	1	2,606,883	1	
7900	<b>Profit before income tax</b>		17,361,587	5	16,357,359	5	
7950	Income tax expense	6(33)	( 3,620,148)	( 1)	( 3,696,228)	( 1)	
8000	<b>Profit for the year from continuing operations</b>		13,741,439	4	12,661,131	4	
8200	<b>Profit for the year</b>		\$ 13,741,439	4	\$ 12,661,131	4	

(Continued)

**PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**YEARS ENDED DECEMBER 31, 2024 AND 2023**  
(Expressed in thousands of New Taiwan dollars)

Items	Notes	Year ended December 31			
		2024		2023	
		AMOUNT	%	AMOUNT	%
<b>Other comprehensive income (loss)</b>					
8311	Income (loss) on remeasurements of defined benefit plans	\$ 414,552	-	(\$ 15,228)	-
8316	Unrealized gain (loss) on valuation of equity instruments at fair value through other comprehensive income	6(6)(25)		262,718	-
8320	Share of other comprehensive income of associates and joint ventures accounted for using equity method, components of other comprehensive income that will not be reclassified to profit or loss	6(25)		17,638	-
8349	(Loss) Income tax related to the components of other comprehensive income that will not be reclassified to profit or loss	6(25)(33)		( 83,565)	-
8310	Components of other comprehensive income that will not be reclassified to profit or loss			611,343	-
8361	Financial statements translation differences of foreign operations			1,753,411	1 ( 56,379)
8370	Share of other comprehensive (loss) income of associates and joint ventures accounted for using equity method that will be reclassified to profit or loss	6(25)		( 4,198)	-
8360	Components of other comprehensive income (loss) that will be reclassified to profit or loss			1,749,213	1 ( 52,590)
8300	<b>Total other comprehensive income for the year</b>			\$ 2,360,556	1 \$ 114,899
8500	<b>Total comprehensive income for the year</b>			\$ 16,101,995	5 \$ 12,776,030
Profit attributable to:					
8610	Owners of the parent	\$ 11,538,923	3	\$ 10,613,914	3
8620	Non-controlling interests	2,202,516	1	2,047,217	1
		\$ 13,741,439	4	\$ 12,661,131	4
Comprehensive income attributable to:					
8710	Owners of the parent	\$ 13,779,915	4	\$ 10,737,269	3
8720	Non-controlling interests	2,322,080	1	2,038,761	1
		\$ 16,101,995	5	\$ 12,776,030	4
9750	Basic earnings per share	6(34)		\$ 11.10	\$ 10.21
9850	Diluted earnings per share	6(34)		\$ 11.07	\$ 10.19

The accompanying notes are an integral part of these consolidated financial statements.

Chairman: Lo, Chih-Hsien

President: Huang, Jui-Tien

Accounting Manager: Lee, Johnyih

**PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**  
**YEARS ENDED DECEMBER 31, 2024 AND 2023**  
(Expressed in thousands of New Taiwan dollars)

Notes	Equity attributable to owners of the parent									
					Other equity interest			Total	Non-controlling interest	Total equity
	Share capital - common stock	Capital surplus	Legal reserve	Special reserve	Unappropriated retained earnings	Financial statements translation differences of foreign operations	Unrealized gains (losses) from financial assets measured at fair value through other comprehensive income			
<b>For the year ended December 31, 2023</b>										
Balance at January 1, 2023	\$ 10,396,223	\$ 87,852	\$ 14,323,836	\$ 1,921,515	\$ 9,784,279	(\$ 590,018 )	\$ 535,393	\$ 36,459,080	\$ 9,189,003	\$ 45,648,083
Profit for the year	-	-	-	-	10,613,914	-	-	10,613,914	2,047,217	12,661,131
Other comprehensive income (loss) for the year	6(25)	-	-	-	7,251	( 59,440 )	175,544	123,355	( 8,456 )	114,899
Total comprehensive income (loss) for the year					10,621,165	( 59,440 )	175,544	10,737,269	2,038,761	12,776,030
Distribution of 2022 earnings:										
Legal reserve	-	-	978,415	-	( 978,415 )	-	-	-	-	-
Cash dividends	-	-	-	-	( 9,356,600 )	-	-	( 9,356,600 )	-	( 9,356,600 )
Non-controlling interest	-	-	-	-	-	-	-	-	( 1,224,871 )	( 1,224,871 )
Overdue unclaimed cash dividend transferred to capital surplus	-	2,699	-	-	-	-	-	2,699	-	2,699
Reversal of special reserve	6(24)	-	-	( 1,866,890 )	1,866,890	-	-	-	-	-
Adjustment to capital surplus due to associates' adjustment of capital surplus	-	51	-	-	-	-	-	51	-	51
Disposal of financial instruments designated at fair value through other comprehensive income of associates	-	-	-	-	2,310	-	-	2,310	-	2,310
Payments of unpaid cash dividends from previous year transferred to capital surplus	-	-	( 302 )	-	-	-	-	( 302 )	-	( 302 )
Balance at December 31, 2023	\$ 10,396,223	\$ 90,300	\$ 15,302,251	\$ 54,625	\$ 11,939,629	(\$ 649,458 )	\$ 710,937	\$ 37,844,507	\$ 10,002,893	\$ 47,847,400
<b>For the year ended December 31, 2024</b>										
Balance at January 1, 2024	\$ 10,396,223	\$ 90,300	\$ 15,302,251	\$ 54,625	\$ 11,939,629	(\$ 649,458 )	\$ 710,937	\$ 37,844,507	\$ 10,002,893	\$ 47,847,400
Profit for the year	-	-	-	-	11,538,923	-	-	11,538,923	2,202,516	13,741,439
Other comprehensive income for the year	6(25)	-	-	-	303,270	1,673,016	264,706	2,240,992	119,564	2,360,556
Total comprehensive income for the year					11,842,193	1,673,016	264,706	13,779,915	2,322,080	16,101,995
Distribution of 2023 earnings:										
Legal reserve	-	-	1,062,348	-	( 1,062,348 )	-	-	-	-	-
Cash dividends	-	-	-	-	( 9,356,600 )	-	-	( 9,356,600 )	-	( 9,356,600 )
Non-controlling interest	-	-	-	-	-	-	-	-	( 2,746,472 )	( 2,746,472 )
Overdue unclaimed cash dividend transferred to capital surplus	-	943	-	-	-	-	-	943	-	943
Reversal of special reserve	6(24)	-	-	( 54,625 )	54,625	-	-	-	-	-
Disposal of a subsidiary	6(35)	-	-	-	-	-	-	-	164,464	164,464
Adjustment to capital surplus due to associates' adjustment of capital surplus	-	5	-	-	-	-	-	5	-	5
Disposal of financial instruments designated at fair value through other comprehensive income of associates	-	-	-	-	9,104	-	-	9,104	-	9,104
Payments of unpaid cash dividends from previous year transferred to capital surplus	-	-	( 181 )	-	-	-	-	( 181 )	-	( 181 )
Balance at December 31, 2024	\$ 10,396,223	\$ 91,067	\$ 16,364,599	\$ -	\$ 13,426,603	\$ 1,023,558	\$ 975,643	\$ 42,277,693	\$ 9,742,965	\$ 52,020,658

The accompanying notes are an integral part of these consolidated financial statements.

Chairman: Lo, Chih-Hsien

President: Huang, Jui-Tien

Accounting Manager: Lee, Johnyih

**PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Expressed in thousands of New Taiwan dollars)

	Notes	Year ended December 31	
		2024	2023
<b><u>CASH FLOWS FROM OPERATING ACTIVITIES</u></b>			
Consolidated profit before income tax for the year		\$ 17,361,587	\$ 16,357,359
Adjustments to reconcile before income tax to net cash provided by operating activities			
Income and expenses having no effect on cash flows			
Gain on valuation of financial assets at fair value through profit or loss	6(2)	( 22,904 )	( 13,078 )
Expected credit losses	12(2)	22,832	36,661
Depreciation expense	6(8)(9)(27)	24,047,559	22,886,500
Amortization expense	6(27)	775,125	711,751
Depreciation on investment property	6(11)(31)	162,687	158,562
Finance costs	6(32)	1,620,707	1,379,574
Share of profit of associates and joint ventures accounted for using equity method	6(7)	( 332,347 )	( 202,535 )
Loss on disposal of property, plant and equipment, net	6(31)	42,594	62,045
Gain (loss) on disposal of property, net	6(31)	( 1,835 )	365
Gain from disposal of subsidiaries	6(31)(35)	( 292,954 )	-
Gain from lease modification	6(9)(31)	( 90,919 )	( 102,182 )
Interest income	6(29)	( 1,754,562 )	( 1,569,505 )
Dividend income	6(30)	( 102,587 )	( 53,884 )
Changes in assets/liabilities relating to operating activities			
Net changes in assets relating to operating activities			
Financial assets at fair value through profit or loss		( 596,418 )	( 398,998 )
Accounts receivable		( 320,073 )	( 676,022 )
Other receivables		( 437,971 )	( 271,452 )
Inventories		( 204,581 )	( 1,756,923 )
Prepayments		( 62,536 )	( 478,621 )
Other current assets		( 426,833 )	( 266,640 )
Net changes in liabilities relating to operating activities			
Contract liabilities - current		1,039,226	461,076
Accounts payable		2,799,558	3,229,103
Notes payable		( 1,157,619 )	( 473 )
Other payables		( 1,138,830 )	( 3,791,730 )
Advance receipts		445,755	125,142
Contract liabilities - non-current		90,420	90,766
Net defined benefit liabilities		( 185,094 )	( 144,006 )
Cash generated from operations		41,279,987	44,846,837
Interest received		1,517,041	1,492,773
Income tax paid		( 4,622,679 )	( 3,170,251 )
Interest paid		( 1,620,603 )	( 1,379,605 )
Dividend received		207,152	598,760
Net cash flows from operating activities		<u>36,760,898</u>	<u>42,388,514</u>

(Continued)

**PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Expressed in thousands of New Taiwan dollars)

Notes	Year ended December 31	
	2024	2023
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Acquisition of financial assets at amortized cost - current	( \$ 4,381 )	\$ 6,978,609 )
Proceeds from financial assets at amortized cost - current	7,211,268	-
Acquisition of investments accounted for using equity method	6(7) -	( 5,442,963 )
Proceeds from disposal of subsidiary (net of cash and cash equivalents of disposed subsidiary)	6(35) 88,804	-
Acquisition of financial assets measured at amortized cost - non-current	( 215,593 )	-
Acquisition of property, plant and equipment	6(35) ( 14,626,152 )	( 12,564,270 )
Payment of interest from acquisition of property, plant and equipment	6(8)(35) ( 25,957 )	( 1,377 )
Proceeds from disposal of property, plant and equipment	379,780	284,838
Acquisition of investment property	6(11) -	( 428,782 )
Proceeds from disposal of investment property	17,931	-
Acquisition of intangible assets	6(12) ( 345,625 )	( 446,732 )
Increase in guaranteed deposits paid	( 365,472 )	( 180,075 )
Prepaid land	6(13) ( 5,100,000 )	( 300,000 )
Increase in other non-current assets	146,916	( 950,903 )
Net cash flows used in investing activities	<u>( 12,838,481 )</u>	<u>( 27,008,873 )</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Increase in short-term borrowings	6(36) 86,601,309	92,188,242
Repayment of short-term borrowings	6(36) ( 89,915,205 )	( 91,640,421 )
Increase in short-term notes and bills payable	6(36) 22,234,373	3,497,090
Repayment of short-term notes and bills payable	6(36) ( 23,633,322 )	-
Increase in long-term borrowings	6(36) 44,432,317	6,111,368
Repayment of long-term borrowings	6(36) ( 36,101,245 )	( 365,539 )
Payments of lease liabilities	6(9)(36) ( 14,832,900 )	( 14,415,894 )
Increase in guaranteed deposits received	6(36) 10,246	242,016
Increase in other non-current liabilities	6(36) 664	26,981
Change in non-controlling interests	( 61,383 )	8,644
Payment of cash dividends - parent company	6(24)(36) ( 9,356,600 )	( 9,356,600 )
Payment of cash dividends - subsidiaries	6(36) ( 2,709,625 )	( 1,233,515 )
Payments of unpaid cash dividends from previous year transferred to capital reserve surplus	( 181 )	( 302 )
Net cash flows used in financing activities	<u>( 23,331,552 )</u>	<u>( 14,937,930 )</u>
Effect of foreign exchange rate changes on cash and cash equivalents	1,747,265	( 52,507 )
Increase in cash and cash equivalents	2,338,130	389,204
Cash and cash equivalents at beginning of year	<u>48,929,582</u>	<u>48,540,378</u>
Cash and cash equivalents at end of year	<u>\$ 51,267,712</u>	<u>\$ 48,929,582</u>

The accompanying notes are an integral part of these consolidated financial statements

Chairman: Lo, Chih-Hsien

President: Huang, Jui-Tien

Accounting Manager: Lee, Johnyih

**PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
**DECEMBER 31, 2024 AND 2023**

(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

**1. HISTORY AND ORGANIZATION**

(1) President Chain Store Corp. (the “Company”) was established on June 10, 1987. The main businesses of the Company and its subsidiaries (collectively referred herein as the “Group”) are managing convenience stores, restaurants, drugstores, department stores, supermarkets and online shopping stores. Business areas include Taiwan, Mainland China, Philippines and Japan. The common shares of the Company have been listed on the Taiwan Stock Exchange since August 22, 1997. Details of the Group’s main operating activities and segment information are provided in Notes 4 and 14.

(2) The Group’s ultimate parent company is Uni-President Enterprises Corp., which holds a 45.4% equity interest in the Company.

**2. THE DATE OF AUTHORIZATION FOR ISSUANCE OF THE CONSOLIDATED FINANCIAL STATEMENTS AND PROCEDURES FOR AUTHORIZATION**

These consolidated financial statements were authorized for issuance by the Board of Directors on February 26, 2025.

**3. APPLICATION OF NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS**

(1) Effect of the adoption of new issuances of or amendments to International Financial Reporting Standards (“IFRS”) Accounting Standards that came into effect as endorsed by the Financial Supervisory Commission (“FSC”)

New standards, interpretations and amendments endorsed by the FSC and became effective from 2024 are as follows:

New Standards, Interpretations and Amendments	Effective date by International Accounting Standards Board
Amendments to IFRS 16, ‘Lease liability in a sale and leaseback’	January 1, 2024
Amendments to IAS 1, ‘Classification of liabilities as current or non-current’	January 1, 2024
Amendments to IAS 1, ‘Non-current liabilities with covenants’	January 1, 2024
Amendments to IAS 7 and IFRS 7, ‘Supplier finance arrangements’	January 1, 2024

The above standards and interpretations have no significant impact to the Group’s financial condition and financial performance based on the Group’s assessment.

**(2) Effect of new issuances of or amendments to IFRS Accounting Standards as endorsed by the FSC but not yet adopted by the Group**

New standards, interpretations and amendments endorsed by the FSC and became effective from 2025 are as follows:

New Standards, Interpretations and Amendments	Effective date by International Accounting Standards Board
Amendments to IAS 21, 'Lack of exchangeability'	January 1, 2025

The above standards and interpretations have no significant impact to the Group's financial condition and financial performance based on the Group's assessment.

**(3) IFRS Accounting Standards issued by IASB but not yet endorsed by the FSC**

New standards, interpretations and amendments issued by IASB but not yet included in the IFRS Accounting Standards as endorsed by the FSC are as follows:

New Standards, Interpretations and Amendments	Effective date by International Accounting Standards Board
Amendments to IFRS 9 and IFRS 7, 'Amendments to the classification and measurement of financial instruments'	January 1, 2026
Amendments to IFRS 9 and IFRS 7, 'Contracts referencing nature-dependent electricity'	January 1, 2026
Amendments to IFRS 10 and IAS 28, 'Sale or contribution of assets between an investor and its associate or joint venture'	To be determined by International Accounting Standards Board
IFRS 17, 'Insurance contracts'	January 1, 2023
Amendments to IFRS 17, 'Insurance contracts'	January 1, 2023
Amendment to IFRS 17, 'Initial application of IFRS 17 and IFRS 9 – comparative information'	January 1, 2023
IFRS 18, 'Presentation and disclosure in financial statements'	January 1, 2027
IFRS 19, 'Subsidiaries without public accountability: disclosures'	January 1, 2027
Annual Improvements to IFRS Accounting Standards –Volume 11	January 1, 2026

Except for the following, the above standards and interpretations have no significant impact to the Group's financial condition and financial performance based on the Group's assessment:

**A. Amendments to IFRS 9 and IFRS 7, 'Amendments to the classification and measurement of financial instruments'**

Update the disclosures for equity instruments designated at fair value through other comprehensive income (FVOCI). The entity shall disclose the fair value of each class of investment and is no longer required to disclose the fair value of each investment. In addition, the amendments require the entity to disclose the fair value gain or loss presented in other comprehensive income during the period, showing separately the fair value gain or loss related to investments derecognized during the reporting period and the fair value gain or loss related to investments held at the end of the reporting period; and any transfers of the cumulative gain or loss within equity during the reporting period related to the investments derecognized during that reporting period.

B. IFRS 18, 'Presentation and disclosure in financial statements'

IFRS 18, 'Presentation and disclosure in financial statements' replaces IAS 1. The standard introduces a defined structure of the statement of profit or loss, disclosure requirements related to management-defined performance measures, and enhanced principles on aggregation and disaggregation which apply to the primary financial statements and notes.

#### 4. SUMMARY OF MATERIAL ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

##### (1) Compliance statement

The consolidated financial statements of the Group have been prepared in accordance with the "Regulations Governing the Preparation of Financial Reports by Securities Issuers", International Financial Reporting Standards, International Accounting Standards, IFRIC® Interpretations and SIC® Interpretations that came into effect as endorsed by the FSC (collectively referred herein as the "IFRSs").

##### (2) Basis of preparation

- A. Except for the following items, the consolidated financial statements have been prepared under the historical cost convention:
  - (a) Financial assets at fair value through profit or loss.
  - (b) Financial assets at fair value through other comprehensive income.
  - (c) Defined benefit liabilities recognized based on the net amount of pension fund assets less the present value of defined benefit obligations.
- B. The preparation of financial statements, in conformity with IFRSs, requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 5.

##### (3) Basis of consolidation

- A. The basis for preparation of consolidated financial statements is as follows:
  - (a) All subsidiaries are included in the Group's consolidated financial statements. Subsidiaries are all entities controlled by the Group. The Group controls an entity when the Group is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Consolidation of subsidiaries begins from the date the Group obtains control of the subsidiaries and ceases when the Group loses control of the subsidiaries.
  - (b) Inter-company transactions, balances and unrealized gains or losses on transactions between companies within the Group are eliminated. Accounting policies of subsidiaries have been adjusted where necessary to ensure consistency with the policies adopted by the Group.

(c) Profit or loss and each component of other comprehensive income are attributed to the owners of the parent and to the non-controlling interests. Total comprehensive income is attributed to the owners of the parent and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

(d) Changes in a parent's ownership interest in a subsidiary that do not result in the parent losing control of the subsidiary (transactions with non-controlling interests) are accounted for as equity transactions, i.e. transactions with owners in their capacity as owners. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognized directly in equity.

(e) When the Group loses control of a subsidiary, the Group remeasures any investment retained in the former subsidiary at its fair value. That fair value is regarded as the fair value on initial recognition of a financial asset or the cost on initial recognition of the associate or joint venture. Any difference between fair value and carrying amount is recognized in profit or loss. All amounts previously recognized in other comprehensive income in relation to the subsidiary are reclassified to profit or loss on the same basis as would be required if the related assets or liabilities were disposed of. That is, when the Group loses control of a subsidiary, all gains or losses previously recognized in other comprehensive income in relation to the subsidiary should be reclassified from equity to profit or loss, if such gains or losses would be reclassified to profit or loss when the related assets or liabilities are disposed of.

**B. Subsidiaries included in the consolidated financial statements:**

Name of investor	Name of subsidiary	Main business activities	Ownership (%)		Description
			December 31, 2024	December 31, 2023	
The Company	President Chain Store (BVI) Holdings Ltd.	Professional investment	100.00	100.00	
The Company	PCSC (China) Drugstore Limited	Professional investment	92.20	92.20	
The Company	Wisdom Distribution Service Corp.	Logistics and storage of publication and e-commerce	100.00	100.00	
The Company	President Drugstore Business Corp.	Sales of cosmetics, medicine and daily items	100.00	100.00	
The Company	Ren-Hui Investment Corp.	Professional investment	100.00	100.00	
The Company	Capital Marketing Consultant Corp.	Enterprise management consultancy	100.00	100.00	
The Company	President Lanyang Art Corporation	Art and cultural exhibition	100.00	100.00	
The Company	Cold Stone Creamery Taiwan Ltd.	Sales of ice cream	100.00	100.00	
The Company	President Chain Store Corporation Insurance Brokers Co., Ltd.	Insurance brokers	100.00	100.00	
The Company	21 Century Co., Ltd.	Operation of chain restaurants	100.00	100.00	
The Company	President Being Corp.	Sports and entertainment business	100.00	100.00	
The Company	Uni-President Oven Bakery Corp.	Bread and pastry retailer	100.00	100.00	
The Company	President Chain Store Tokyo Marketing Corp.	Trade and enterprise management consultancy	100.00	100.00	
The Company	ICASH Corp.	Electronic ticketing and electronic payment	100.00	100.00	

Name of investor	Name of subsidiary	Main business activities	Ownership (%)		Description
			December 31, 2024	December 31, 2023	
The Company	Uni-President Superior Commissary Corp.	Fresh food manufacture	90.00	90.00	
The Company	Q-ware Systems & Services Corp.	Information software services	86.76	86.76	
The Company	President Information Corp.	Enterprise information management and consultancy	86.00	86.00	
The Company	Mech-President Corp.	Gas station, installment and maintenance of elevators	80.87	80.87	
The Company	President Pharmaceutical Corp.	Sales of various health care products, cosmetics, and pharmaceuticals	73.74	73.74	
The Company	President Collect Service Corp.	Collection agent	70.00	70.00	
The Company	Uni-President Department Store Corp.	Department stores	70.00	70.00	
The Company	President Transnet Corp.	Delivery service	70.00	70.00	
The Company	Uni-President Cold-Chain Corp.	Low-temperature logistics and warehousing	60.00	60.00	
The Company	Uni-Wonder Corp.	Coffee chain store	60.00	60.00	
The Company	Duskin Serve Taiwan Co., Ltd.	Cleaning instruments leasing and selling	51.00	51.00	
The Company	Books.com. Co., Ltd.	Retail business without shop	50.03	50.03	
The Company	Retail Support International Corp.	Room-temperature logistics and warehousing	25.00	25.00	(a)
The Company	Connection Labs Ltd.	Other software and internet-related	100.00	100.00	
President Chain Store (BVI) Holdings Ltd.	President Chain Store (Labuan) Holdings Ltd.	Professional investment	100.00	100.00	
President Chain Store (BVI) Holdings Ltd.	President Chain Store (Hong Kong) Holdings Limited	Professional investment	100.00	100.00	
PCSC (China) Drugstore Limited	President Cosmed Chain Store (Shen Zhen) Co., Ltd.	Wholesale of merchandise	100.00	100.00	
Wisdom Distribution Service Corp.	President Logistics International Corp.	Trucking	20.00	20.00	
Uni-President Cold-Chain Corp.	President Logistics International Corp.	Trucking	25.00	25.00	
Uni-President Cold-Chain Corp.	Uni-President Logistics (BVI) Holdings Limited	Professional investment	100.00	100.00	
Retail Support International Corp.	Retail Support Taiwan Corp.	Room-temperature logistics and warehousing	51.00	51.00	
Retail Support International Corp.	President Logistics International Corp.	Trucking	49.00	49.00	
Retail Support Taiwan Corp.	President Logistics International Corp.	Trucking	6.00	6.00	
President Logistics International Corp.	Chieh Shun Logistics International Corp.	Trucking	100.00	100.00	
Capital Marketing Consultant Corp.	Uni-Capital Marketing Consultant Holding Co., Ltd.	Professional investment	100.00	100.00	

Name of investor	Name of subsidiary	Main business activities	Ownership (%)		Description
			December 31, 2024	December 31, 2023	
Uni-Capital Marketing Consultant Holding Co., Ltd.	Uni-Capital Marketing Consultant Corp.	Enterprise management consultancy	100.00	100.00	(b)
Capital Marketing Consultant Corp.	Uni-Sogood Marketing Consultant Phillipines Corporation	Enterprise management consultancy	100.00	100.00	(c)
Mech-President Corp.	Tong Ching Corporation	Gas station	60.00	60.00	
President Pharmaceutical Corp.	President Pharmaceutical (Hong Kong) Holdings Limited	Sales of various health care products, cosmetics, and pharmaceuticals	100.00	100.00	
President Pharmaceutical (Hong Kong) Holdings Limited	President (Shanghai) Health Product Trading Company Ltd.	Sales of various health care products, cosmetics, and pharmaceuticals	100.00	100.00	
President Chain Store (Labuan) Holdings Ltd.	Philippine Seven Corporation	Convenience store	55.32	55.32	
Philippine Seven Corporation	Convenience Distribution Inc.	Logistics, warehousing and retail	100.00	100.00	
Philippine Seven Corporation	Store Sites Holding, Inc.	Professional investment	100.00	100.00	
President Chain Store (Hong Kong) Holdings Limited	PCSC (China) Drugstore Limited	Professional investment	7.80	7.80	
President Chain Store (Hong Kong) Holdings Limited	President Chain Store (Shanghai) Ltd.	Convenience store	100.00	100.00	
President Chain Store (Hong Kong) Holdings Limited	Shanghai President Logistics Co., Ltd.	Logistics and warehousing	100.00	100.00	
President Chain Store (Hong Kong) Holdings Limited	Shan Dong President Yinzuo Commercial Limited	Supermarkets	-	40.00	(d)
President Chain Store (Hong Kong) Holdings Limited	President Chain Store (Taizhou) Ltd.	Logistics and warehousing	100.00	100.00	
President Chain Store (Hong Kong) Holdings Limited	President Chain Store (Zhejiang) Ltd.	Convenience store	100.00	100.00	
President Chain Store (Hong Kong) Holdings Limited	Beauty Wonder (Zhejiang) Trading Co., Ltd.	Sales of cosmetics and medicine	100.00	100.00	
Shanghai President Logistics Co., Ltd.	Zhejiang Uni-Champion Logistics Development Co., Ltd.	Logistics and warehousing	50.00	50.00	
Shanghai President Logistics Co., Ltd.	President Logistic ShanDong Co., Ltd.	Logistics and warehousing	100.00	100.00	
Uni-President Logistics (BVI) Holdings Limited	Zhejiang Uni-Champion Logistics Development Co., Ltd.	Logistics and warehousing	50.00	50.00	
Ren-Hui Investment Corp.	Ren Hui Holding Co., Ltd.	Professional investment	100.00	100.00	
Ren-Hui Holdings Co., Ltd.	Shan Dong President Yinzuo Commercial Limited	Supermarkets	-	15.00	(d)

- (a) As the Company controls the financial and operating policies of Retail Support International Corp., the latter is included as a subsidiary in the consolidated financial statements.
- (b) The company was renamed in March 2024 (Formerly named as “Uni-Capital Marketing Consultant Corp.”).
- (c) The company established a new subsidiary in January 2023.
- (d) In April, 2024, the Group sold 55% of its equity interest in its subsidiary, Shan Dong President Yinzou Commercial Limited, resulting in the loss of control over the subsidiary. The Group recognized a gain of \$292,954, which was listed as "Other gains and losses" in the consolidated statements of comprehensive income. Information relating to the cash flows of this subsidiary is provided in Note 6(35).

C. Subsidiaries not included in the consolidated financial statements: None.

D. Adjustments for subsidiaries with different balance sheet dates: None.

E. Significant restrictions: None.

F. Subsidiaries that have non-controlling interests that are material to the Group: None.

**(4) Foreign currency translation**

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the Group operates (the “functional currency”). The consolidated financial statements are presented in New Taiwan Dollars, which is the Company's functional and the Group's presentation currency.

**A. Foreign currency transactions and balances**

- (a) Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions are recognized in profit or loss in the period in which they arise.
- (b) Monetary assets and liabilities denominated in foreign currencies at the period end are re-translated at the exchange rates prevailing at the balance sheet date. Exchange differences arising upon re-translation at the balance sheet date are recognized in profit or loss.
- (c) Non-monetary assets and liabilities denominated in foreign currencies held at fair value through profit or loss are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognized in profit or loss. Non-monetary assets and liabilities denominated in foreign currencies held at fair value through other comprehensive income are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognized in other comprehensive income. However, non-monetary assets and liabilities denominated in foreign currencies that are not measured at fair value are translated using the historical exchange rates at the dates of the initial transactions.
- (d) All foreign exchange gains and losses based on the nature of those transactions are presented in the statement of comprehensive income within other gains and losses.

**B. Translation of foreign operations**

- (a) The operating results and financial position of all the subsidiaries, associates and joint arrangements that have a functional currency different from the presentation currency are translated into the presentation currency as follows:
  - i. Assets and liabilities for each balance sheet presented are translated at the closing exchange rate at the date of that balance sheet;
  - ii. Income and expenses for each statement of comprehensive income are translated at average exchange rates of that period; and
  - iii. All resulting exchange differences are recognized in other comprehensive income.

- (b) When the foreign operation partially disposed of or sold is an associate or joint arrangement, exchange differences that were recorded in other comprehensive income are proportionately reclassified to profit or loss as part of the gain or loss on sale. In addition, even when the Group retains partial interest in the former foreign associate or joint arrangements after losing significant influence over the former foreign associate, or losing joint control of the former joint arrangement, such transactions should be accounted for as disposal of all interest in these foreign operations.
- (c) When the foreign operation partially disposed of or sold is a subsidiary, cumulative exchange differences that were recorded in other comprehensive income are proportionately transferred to the non-controlling interest in this foreign operation. In addition, even when the Group retains partial interest in the former foreign subsidiary after losing control of the former foreign subsidiary, such transactions should be accounted for as disposal of all interest in the foreign operation.
- (d) Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing exchange rates at the balance sheet date.

**(5) Classification of current and non-current items**

- A. Assets that meet one of the following criteria are classified as current assets; otherwise, they are classified as non-current assets:
  - (a) Assets arising from operating activities that are expected to be realized, or are intended to be sold or consumed within the normal operating cycle;
  - (b) Assets held mainly for trading purposes;
  - (c) Assets that are expected to be realized within 12 months from the balance sheet date;
  - (d) Cash and cash equivalents, excluding restricted cash and cash equivalents and those that are to be exchanged or used to settle liabilities more than 12 months after the balance sheet date.
- B. Liabilities that meet one of the following criteria are classified as current liabilities; otherwise, they are classified as non-current liabilities:
  - (a) Liabilities that are expected to be settled within the normal operating cycle;
  - (b) Liabilities arising mainly from trading activities;
  - (c) Liabilities that are to be settled within 12 months from the balance sheet date;
  - (d) It does not have the right at the end of the reporting period to defer settlement of the liability at least twelve months after the reporting period.

**(6) Cash equivalents**

Cash equivalents refer to short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. Time deposits that meet the definition above and are held for the purpose of meeting short-term cash commitments in operations (including time deposits with contract period less than 3 months or 12 months) are classified as cash equivalents.

**(7) Financial assets at fair value through profit or loss**

- A. Financial assets at fair value through profit or loss are financial assets that are not measured at amortized cost or fair value through other comprehensive income.
- B. On a regular way purchase or sale basis, financial assets at fair value through profit or loss are recognized and derecognized using settlement date accounting.
- C. At initial recognition, the Group measures the financial assets at fair value and recognizes the

transaction costs in profit or loss. The Group subsequently measures the financial assets at fair value and recognizes the gain or loss in profit or loss.

D. The Group recognizes the dividend income when the right to receive payment is established, future economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.

(8) Financial assets at fair value through other comprehensive income

A. Financial assets at fair value through other comprehensive income comprise equity securities which are not held for trading, and for which the Group has made an irrevocable election at initial recognition to recognize changes in fair value in other comprehensive income and debt instruments which meet all of the following criteria:

- (a) The objective of the Group's business model is achieved both by collecting contractual cash flows and selling financial assets; and
- (b) The assets' contractual cash flows represent solely payments of principal and interest.

B. On a regular way purchase or sale basis, financial assets at fair value through other comprehensive income are recognized and derecognized using settlement date accounting.

C. At initial recognition, the Group measures the financial assets at fair value plus transaction costs. The Group subsequently measures the financial assets at fair value:

The changes in fair value of equity investments that were recognized in other comprehensive income are reclassified to retained earnings and are not reclassified to profit or loss following the derecognition of the investment. Dividends are recognized as revenue when the right to receive payment is established, future economic benefits associated with the dividend will flow to the Group and the amount of the dividend can be measured reliably.

(9) Financial assets at amortized cost

A. Financial assets at amortized cost are those that meet all of the following criteria:

- (a) The objective of the Group's business model is achieved by collecting contractual cash flows.
- (b) The assets' contractual cash flows represent solely payments of principal and interest.

B. On a regular way purchase or sale basis, financial assets at amortized cost are recognized and derecognised using trade date accounting.

C. At initial recognition, the Group measures the financial assets at fair value plus transaction costs. Interest income from these financial assets is included in finance income using the effective interest method. A gain or loss is recognized in profit or loss when the asset is derecognized or impaired.

D. The Group's time deposits which do not fall under cash equivalents are those with a short maturity period and are measured at initial investment amount as the effect of discounting is immaterial.

(10) Accounts and notes receivable

A. Accounts and notes receivable entitle the Group a legal right to receive consideration in exchange for transferred goods or rendered services.

B. The short-term accounts and notes receivable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

(11) Impairment of financial assets

For debt instruments measured at fair value through other comprehensive income and financial assets at amortized cost, at each reporting date, the Group recognizes the impairment provision for 12 months expected credit losses if there has not been a significant increase in credit risk since initial recognition or recognizes the impairment provision for the lifetime expected credit losses (ECLs) if such credit risk has increased since initial recognition after taking into consideration all reasonable and verifiable information that includes forecasts. On the other hand, for accounts receivable or contract assets that do not contain a significant financing component, the Group recognizes the impairment provision for lifetime ECLs.

(12) Leasing arrangements (Lessor)-operating leases

Lease income from an operating lease (net of any incentives given to the lessee) is recognized in profit or loss on a straight-line basis over the lease term.

(13) Inventories

- A. Inventories are initially recorded at cost. Cost of consolidated entities which manage convenience stores is determined using the retail inventory method while cost of other subsidiaries is determined in accordance with the type of business.
- B. Ending inventories are stated at the lower of cost and net realizable value. The item by item approach is used in applying the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated cost of completion and applicable variable selling expenses.

(14) Investments accounted for using equity method - associates

- A. Associates are all entities over which the Group has significant influence but not control. In general, it is presumed that the investor has significant influence, if an investor holds, directly or indirectly 20 percent or more of the voting power of the investee. Investments in associates are accounted for using the equity method and are initially recognized at cost.
- B. The Group's share of its associates' post-acquisition profits or losses is recognized in profit or loss, and its share of post-acquisition movements in other comprehensive income is recognized in other comprehensive income. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognize further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.
- C. When changes in an associate's equity do not arise from profit or loss or other comprehensive income of the associate and such changes do not affect the Group's ownership percentage of the associate, the Group recognizes the Group's share of change in equity of the associate in "capital surplus" in proportion to its ownership.
- D. Unrealized gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates. Unrealized losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been adjusted where necessary to ensure consistency with the policies adopted by the Group.
- E. In the case that an associate issues new shares and the Group does not subscribe or acquire new shares proportionately, which results in a change in the Group's ownership percentage of the associate but maintains significant influence on the associate, then "capital surplus" and "investments accounted for using the equity method" shall be adjusted for the increase or decrease of its share of equity interest. If the above condition causes a decrease in the Group's ownership percentage of the associate, in addition to the above adjustment, the amounts previously recognized in other comprehensive income in relation to the associate are reclassified to profit or loss proportionately on the same basis as would be required if the relevant assets or liabilities were disposed of.
- F. Upon loss of significant influence over an associate, the Group remeasures any investment retained in the former associate at its fair value. Any difference between fair value and carrying amount is recognized in profit or loss.
- G. When the Group disposes its investment in an associate and loses significant influence over this associate, the amount previously recognized in other comprehensive income in relation to the associate, are reclassified to profit or loss, on the same basis as would be required if the relevant assets or liabilities were disposed of. If it retains significant influence over this associate, the amounts previously recognized in other comprehensive income in relation to the associate are

reclassified to profit or loss proportionately in accordance with the aforementioned approach.

H. When the Group disposes its investment in an associate and loses significant influence over this associate, the amounts previously recognized as capital surplus in relation to the associate are transferred to profit or loss. If it retains significant influence over this associate, the amounts previously recognized as capital surplus in relation to the associate are transferred to profit or loss proportionately.

(15) Investment accounted for using the equity method - joint ventures

The Group accounts for its investment interests in joint ventures using the equity method. Unrealized profits and losses arising from transactions between the Group and joint ventures are eliminated to the extent of the Group's interest in the joint venture. However, when the transaction provides evidence of a reduction in the net realizable value of current assets or an impairment loss, all such losses shall be recognized immediately. When the Group's share of losses in a joint venture equals or exceeds its interest in the joint venture together with any other unsecured receivables, the Group does not recognize further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the joint venture.

(16) Property, plant and equipment

- A. Property, plant and equipment are initially recorded at cost.
- B. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognized. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.
- C. Land is not depreciated. Other property, plant and equipment apply cost model and are depreciated using the straight-line method to allocate their cost over their estimated useful lives. Each part of an item of property, plant, and equipment with a cost that is significant in relation to the total cost of the item must be depreciated separately.
- D. The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each financial year-end. If expectations for the assets' residual values and useful lives differ from previous estimates or the patterns of consumption of the assets' future economic benefits embodied in the assets have changed significantly, any change is accounted for as a change in estimate under IAS 8, "Accounting Policies, Changes in Accounting Estimates and Errors", from the date of the change. The estimated useful lives of property, plant and equipment are as follows:

Buildings	2~50 years
Transportation equipment	2~15 years
Operating equipment	2~18 years
Leasehold improvements	1~20 years

(17) Leasing arrangements (lessee) – right-of-use assets/ lease liabilities

- A. Leases are recognized as a right-of-use asset and a corresponding lease liability at the date at which the leased asset is available for use by the Group. For short-term leases or leases of low-value assets, lease payments are recognized as an expense on a straight-line basis over the lease term.
- B. Lease liabilities include the net present value of the remaining lease payments at the commencement date, discounted using the incremental borrowing interest rate.

Lease payments are comprised of the following:

- (a) Fixed payments, less any lease incentives receivable;
- (b) Variable lease payments that depend on an index or a rate; and

(c) Amounts expected to be payable by the lessee under residual value guarantees.

The Group subsequently measures the lease liability at amortized cost using the interest method and recognizes interest expense over the lease term. The lease liability is remeasured and the amount of remeasurement is recognized as an adjustment to the right-of-use asset when there are changes in the lease term or lease payments and such changes do not arise from contract modifications.

C. At the commencement date, the right-of-use asset is stated at cost comprising the following:

- (a) The amount of the initial measurement of lease liability;
- (b) Any lease payments made at or before the commencement date;
- (c) Any initial direct costs incurred by the lessee; and
- (d) An estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

The right-of-use asset is measured subsequently using the cost model and is depreciated from the commencement date to the earlier of the end of the asset's useful life or the end of the lease term. When the lease liability is remeasured, the amount of remeasurement is recognized as an adjustment to the right-of-use asset.

(18) Investment property

An investment property is stated initially at its cost and measured subsequently using the cost model. Except for land, investment property is depreciated on a straight-line basis over its estimated useful life of 10 to 50 years.

(19) Intangible assets

A. Computer software

Computer software is stated at cost and amortized on a straight-line basis over its estimated useful life of 2 to 10 years.

B. Goodwill

Goodwill arises in a business combination accounted for by applying the acquisition method.

C. License agreement and customer list and other intangible assets

License agreement and customer list acquired in business combination are recognized at fair value at the acquisition date. Other intangible assets are separately acquired trademarks and licenses which are stated at historical cost. The above has a finite useful life and is amortized on a straight-line basis over its estimated useful life.

(20) Impairment of non-financial assets

A. The Group assesses at each balance sheet date the recoverable amounts of those assets where there is an indication that they are impaired. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell or value in use. Except for goodwill, when the circumstances or reasons for recognizing impairment loss for an asset in prior years no longer exist or diminish, the impairment loss is reversed. The increased carrying amount due to reversal should not be more than what the depreciated or amortized historical cost would have been if the impairment had not been recognized.

B. The recoverable amounts of goodwill are evaluated periodically. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount. Impairment loss of goodwill previously recognized in profit or loss shall not be reversed in the following years.

C. For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the cash-generating units, or groups of cash-generating units, that is/are expected to benefit from the synergies of the business combination. Each unit or group of units to which the goodwill is allocated represents the lowest level within the entity at which the goodwill is monitored for internal management purposes. Goodwill is monitored at the operating segment level.

(21) Borrowings

Borrowings comprise long-term and short-term bank borrowings. Borrowings are recognized initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortized cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognized in profit or loss over the period of the borrowings using the effective interest method.

(22) Notes and accounts payable

- A. Accounts payable are liabilities for purchases of raw materials, goods or services and notes payable are those resulting from operating and non-operating activities.
- B. The short-term notes and accounts payable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

(23) Provisions

The Group's provisions are presented in "Other non-current liabilities". Provisions are measured at the present value of the expenditures expected to be required to settle the obligation on the balance sheet date, which is discounted using pre-tax discount rate that reflects the current market assessments of the time value of money and the risks specific to the obligation. When discounting is used, the increase in the provision due to passage of time is recognized as interest expense. Provisions are not recognized for future operating losses.

(24) Employee benefits

A. Short-term employee benefits

Short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in respect of service rendered by employees in a period and should be recognized as expense in that period when the employees render service.

B. Pensions

(a) Defined contribution plans

For defined contribution plans, the contributions are recognized as pension expense when they are due on an accrual basis. Prepaid contributions are recognized as an asset to the extent of a cash refund or a reduction in the future payments.

(b) Defined benefit plans

i. Net obligation under a defined benefit plan is defined as the present value of an amount of pension benefits that employees will receive on retirement for their services with the Group in current period or prior periods. The liability recognized in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the balance sheet date less the fair value of plan assets. The net defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The rate used to discount is determined by using interest rates of government bonds (at the balance sheet date) of a currency and term consistent with the currency and term of the employment benefit obligations.

ii. Remeasurements arising on defined benefit plans are recognized in other comprehensive income in the period in which they arise and are recorded as retained earnings.

iii. Past service costs are recognized immediately in profit or loss.

### C. Termination benefits

Termination benefits are employee benefits provided in exchange for the termination of employment as a result from either the Group's decision to terminate an employee's employment before the normal retirement date, or an employee's decision to accept an offer of redundancy benefits in exchange for the termination of employment. The Group recognizes expense when it can no longer withdraw an offer of termination benefits or it recognizes related restructuring costs, whichever is earlier. Benefits that are expected to be due more than 12 months after balance sheet date shall be discounted to their present value.

### D. Employees' compensation, directors' and supervisors' remuneration

Employees' compensation and directors' and supervisors' remuneration are recognized as expense and liability, provided that such recognition is required under legal or constructive obligation and those amounts can be reliably estimated. Any difference between the resolved amounts and the subsequently actual distributed amounts is accounted for as changes in estimates. If employee compensation is distributed by shares, the Group calculates the number of shares based on the closing price at the previous day of the board meeting resolution.

## (25) Income tax

- A. The tax expense for the year comprises current and deferred tax. Tax is recognized in profit or loss, except to the extent that it relates to items recognized in other comprehensive income or items recognized directly in equity, in which cases the tax is recognized in other comprehensive income or equity.
- B. The current income tax expense is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in accordance with applicable tax regulations. It establishes provisions where appropriate based on the amounts expected to be paid to the tax authorities. An additional tax is levied on the unappropriated retained earnings and is recorded as income tax expense in the year the stockholders resolve to retain the earnings.
- C. Deferred tax is recognized, using the balance sheet liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated balance sheet. However, the deferred tax is not accounted for if it arises from initial recognition of goodwill or of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit nor loss. Deferred tax is provided on temporary differences arising on investments in subsidiaries and associates, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred tax asset is realized or the deferred tax liability is settled.
- D. Deferred tax assets are recognized only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilized. At each balance sheet date, unrecognized and recognized deferred tax assets are reassessed.
- E. A deferred tax asset shall be recognized for the carry forward of unused tax credits resulting from acquisitions of equipment or technology, research and development expenditures and equity investments to the extent that it is possible that future taxable profit will be available against which the unused tax credits can be utilized.

**(26) Revenue recognition**

**A. Sales of goods**

- (a) The Group operates a chain of retail stores. Revenue from the sale of goods is recognized when the Group sells a product to the customer.
- (b) Payment of the transaction price is due immediately when the customer purchases the product. It is the Group's policy to sell its products to the end customer with a right of return. Therefore, a refund liability and a right to the returned goods (included in other current assets) are recognized for the products expected to be returned. Accumulated experience is used to estimate such returns using the expected value method. Because the number of products returned has been steady for years, it is highly probable that a significant reversal in the cumulative revenue recognized will not occur. The validity of this assumption and the estimated amount of returns are reassessed at each reporting date.
- (c) The Group operates a loyalty program where retail customers accumulate points for purchases made which entitle them to discount on future purchases. The points provide a material right to customers that they would not receive without entering into a contract. Therefore, the promise to provide points to the customer is a separate performance obligation. The transaction price is allocated to the product and the points on a relative stand-alone selling price basis. The stand-alone selling price per point is estimated on the basis of the discount granted when the points are redeemed and on the basis of the likelihood of redemption, based on past experience. The stand-alone selling price of the product sold is estimated on the basis of the retail price. A contract liability is recognized for the transaction price which is allocated to the points and revenue is recognized when the points are redeemed or expire.

**B. Sales of services**

The Group provides delivery services. Revenue from delivering services is recognized when the services have been provided.

**C. Financing components**

The Group does not expect to have any contracts where the period between the transfer of the promised goods or services to the customer and payment by the customer exceeds one year. As a consequence, the Group does not adjust any of the transaction prices for the time value of money.

**(27) Operating segments**

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments.

**5. CRITICAL ACCOUNTING JUDGEMENTS, ESTIMATES AND KEY SOURCES OF ASSUMPTION UNCERTAINTY**

The preparation of these consolidated financial statements requires management to make critical judgements in applying the Group's accounting policies and make critical assumptions and estimates concerning future events. Assumptions and estimates may differ from the actual results and are continually evaluated and adjusted based on historical experience and other factors. Assumptions and estimates which may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

The above information is addressed below:

**(1) Critical judgments in applying the Group's accounting policies**

There is no significant uncertainty on critical judgements in applying the Group's accounting policies.

**(2) Critical accounting estimates and assumptions**

**A. Impairment assessment of license agreement and customer list**

The Group assesses impairment based on its subjective judgement and determines the separate cash flows of a specific group of assets, useful lives of assets, the future possible income and expenses and the replacement costs arising from the assets depending on how assets are utilized and industrial characteristics. Any changes of economic circumstances or estimates due to the change of Group strategy might cause adjustments on impairment of assets. Details of impairment assessment of license agreement and customer list is provided in Note 6(14).

**B. Impairment assessment of goodwill**

The Group assesses impairment of goodwill based on subjective judgment which includes identifying cash-generating unit to determine recoverable amount of this unit. Details of impairment assessment of goodwill is provided in Note 6(14).

**6. DETAILS OF SIGNIFICANT ACCOUNTS**

**(1) Cash and cash equivalents**

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
Cash on hand and petty cash	\$ 1,742,373	\$ 1,687,071
Checking accounts and demand deposits	16,426,502	18,941,797
Cash equivalents		
Time deposits	27,833,410	20,392,099
Short-term financial instruments	5,265,427	7,908,615
	<hr/> <u>\$ 51,267,712</u>	<hr/> <u>\$ 48,929,582</u>

- A. The Group transacts with a variety of financial institutions, all with high credit quality, to disperse credit risk, so it considers the probability of counterparty default as remote.
- B. Information about time deposits provided as security for performance guarantees and reclassified as “Other non-current assets – guarantee deposits paid” is provided in Note 8.

**(2) Financial assets at fair value through profit or loss**

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
Financial assets mandatorily measured at fair value through profit or loss		
Current items:		
Beneficiary certificates	\$ 1,561,099	\$ 942,953
Valuation adjustment	1,489	313
	<hr/> <u>\$ 1,562,588</u>	<hr/> <u>\$ 943,266</u>
Non-current items:		
Unlisted stocks	\$ 241,515	\$ 241,515
Valuation adjustment	(156,035)	(156,035)
	<hr/> <u>\$ 85,480</u>	<hr/> <u>\$ 85,480</u>

- A. The Group recognized net profit of \$63,479 and \$44,442 in relation to financial assets at fair value through profit or loss for the years ended December 31, 2024 and 2023, respectively.
- B. No financial assets at fair value through profit or loss of the Group were pledged to others.
- C. Information relating to credit risk is provided in Note 12(2).

**(3) Financial assets at amortized cost**

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
Current items:		
Time deposits	<u>\$ 181,334</u>	<u>\$ 6,978,609</u>
A. The Group recognized interest income in profit or loss on financial assets at amortized cost amounting to \$209,853 and \$304,024 for the years ended December 31, 2024 and 2023, respectively.		
B. As of December 31, 2024 and 2023, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the financial assets at amortized cost held by the Group was its book value.		
C. The Group has no financial assets at amortized cost pledged to others as of December 31, 2024 and 2023.		
D. Information relating to credit risk of financial assets at amortized cost is provided in Note 12(2). The counterparties of the Group's investments in certificates of deposit are financial institutions with high credit quality, so the Group expects that the probability of counterparty default is remote.		

**(4) Accounts receivable**

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
Accounts receivable	<u>\$ 7,695,523</u>	<u>\$ 7,459,178</u>
Less: Allowance for doubtful accounts	<u>( 117,972)</u>	<u>( 118,569)</u>
	<u>\$ 7,577,551</u>	<u>\$ 7,340,609</u>

A. The ageing analysis of accounts receivable that were past due but not impaired is as follows:

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
Not past due	<u>\$ 7,503,915</u>	<u>\$ 7,215,636</u>
Up to 90 days	<u>186,944</u>	<u>217,964</u>
91 to 180 days	<u>3,346</u>	<u>17,497</u>
181 to 365 days	<u>1,198</u>	<u>7,949</u>
Over 365 days	<u>120</u>	<u>132</u>
	<u>\$ 7,695,523</u>	<u>\$ 7,459,178</u>

The above aging analysis was based on past due date.

B. As at December 31, 2024 and 2023, accounts receivable were all from contracts with customers. And as of January 1, 2023, the balance of receivables from contracts with customers amounted to \$6,701,248.

C. As at December 31, 2024 and 2023, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the Group's accounts receivable were \$7,577,551 and \$7,340,609, respectively.

D. Information relating to credit risk is provided in Note 12(2).

(5) Inventories

	December 31, 2024		
	Cost	Allowance for valuation loss	Book value
Raw materials and work in process	\$ 123,129	\$ -	\$ 123,129
Merchandise and finished goods	23,694,031	(185,203)	23,508,828
	<u>\$ 23,817,160</u>	<u>(\$ 185,203)</u>	<u>\$ 23,631,957</u>
	December 31, 2023		
	Cost	Allowance for valuation loss	Book value
Raw materials and work in process	\$ 162,243	\$ -	\$ 162,243
Merchandise and finished goods	23,439,116	(173,983)	23,265,133
	<u>\$ 23,601,359</u>	<u>(\$ 173,983)</u>	<u>\$ 23,427,376</u>

The cost of inventories recognized as expense for the period:

	For the year ended December 31, 2024	For the year ended December 31, 2023
Cost of goods sold and service costs	\$ 219,893,090	\$ 206,550,179
Loss on valuation of inventories	11,220	40,228
Spoilage	2,150,812	1,886,474
Others	449,525	392,747
	<u>\$ 222,504,647</u>	<u>\$ 208,869,628</u>

(6) Financial assets at fair value through other comprehensive income - non-current

	December 31, 2024	December 31, 2023
<u>Equity instruments</u>		
Listed stocks	\$ 265,606	\$ 265,606
Unlisted stocks	4,348	4,348
	<u>269,954</u>	<u>269,954</u>
Valuation adjustment	1,012,175	749,457
	<u>\$ 1,282,129</u>	<u>\$ 1,019,411</u>

- A. The Group has elected to classify the listed and unlisted stocks that are considered to be strategic investments and steady dividend income as financial assets at fair value through other comprehensive income. The fair value of such investments amounted to \$1,282,129 and \$1,019,411 as at December 31, 2024 and 2023, respectively.
- B. Amounts recognized in profit or loss and other comprehensive income in relation to the financial assets at fair value through other comprehensive income are listed below:

	<u>For the year ended December 31, 2024</u>	<u>For the year ended December 31, 2023</u>
<u>Equity instruments at fair value through other comprehensive income</u>		
Fair value change recognized in other comprehensive income	<u>\$ 262,718</u>	<u>\$ 171,930</u>
Dividend income recognized in profit or loss	<u>\$ 62,012</u>	<u>\$ 22,520</u>

C. As at December 31, 2024 and 2023, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the financial assets at fair value through other comprehensive income held by the Group was \$1,282,129 and \$1,019,411, respectively.

D. No financial assets at fair value through other comprehensive income of the Group were pledged to others.

E. Information relating to credit risk is provided in Note 12(2).

(7) Investments accounted for using the equity method

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
<u>Associates</u>		
PresiCarre Corp.	\$ 9,994,908	\$ 9,864,735
President Fair Development Corp.	2,399,345	2,272,693
Uni-President Development Corp.	783,677	782,012
President International Development Corp.	503,315	489,695
Uni-President Organics Corp.	47,230	40,853
Tung Ho Development Corp.	44,369	50,313
President Technology Corp.	<u>25,096</u>	<u>29,528</u>
	<u>13,797,940</u>	<u>13,529,829</u>

Joint ventures

Mister Donut Taiwan Co., Ltd.	\$ 121,687	\$ 139,465
	<u>\$ 13,919,627</u>	<u>\$ 13,669,294</u>

A. As of June 30, 2023, the Company acquired an additional 10.5% of common shares of PresiCarre Corp. The Company has paid US\$174,846 thousand to the sellers as the estimated consideration, which was determined based on the estimated financial condition of the target company on the closing date and will be recomputed to determine the financial consideration according to the transaction agreement after the closing date.

B. The investments in associates or joint ventures are not significant to the Group. The details of the Group's share of the operating results in the aforementioned investments are as follows:

(a) The Group's share of the operating results in all individually immaterial associates is summarized below:

	For the year ended December 31, 2024	For the year ended December 31, 2023
Profit for the year from continuing operations	\$ 305,044	\$ 156,334
Other comprehensive income-net of tax	<u>12,807</u>	<u>10,771</u>
<b>Total comprehensive income</b>	<b><u>\$ 317,851</u></b>	<b><u>\$ 167,105</u></b>

(b) The Group's share of the operating results in all individually immaterial joint ventures is summarized below:

	For the year ended December 31, 2024	For the year ended December 31, 2023
Profit for the year from continuing operations	\$ 27,303	\$ 46,201
Other comprehensive income-net of tax	<u>633</u>	<u>42</u>
<b>Total comprehensive income</b>	<b><u>\$ 27,936</u></b>	<b><u>\$ 46,243</u></b>

(8) Property, plant and equipment

A. The details of property, plant and equipment are as follows:

	2024						
	Land	Buildings	Transportation equipment	Operating equipment	Leasehold improvements	Others	Total
At January 1							
Cost	\$ 4,445,017	\$ 5,048,620	\$ 7,851,569	\$ 31,514,013	\$ 27,336,076	\$ 14,267,440	\$ 90,462,735
Accumulated depreciation and impairment	( 3,932)	( 2,966,759)	( 5,602,859)	( 18,539,943)	( 16,505,378)	( 9,338,652)	( 52,957,523)
	<u>\$ 4,441,085</u>	<u>\$ 2,081,861</u>	<u>\$ 2,248,710</u>	<u>\$ 12,974,070</u>	<u>\$ 10,830,698</u>	<u>\$ 4,928,788</u>	<u>\$ 37,505,212</u>
Opening net book amount as of January 1	\$ 4,441,085	\$ 2,081,861	\$ 2,248,710	\$ 12,974,070	\$ 10,830,698	\$ 4,928,788	\$ 37,505,212
Additions	14,258	60,861	126,028	5,253,459	3,772,338	5,935,923	15,162,867
Disposals	-	( 112)	( 14,979)	( 129,149)	( 175,077)	( 103,057)	( 422,374)
Transfer	6,123,039	26,159	513,080	69,146	385,821	( 914,477)	6,202,768
Depreciation charge	-	( 156,557)	( 568,562)	( 3,887,614)	( 2,777,846)	( 1,386,265)	( 8,776,844)
Net exchange differences	496	4,261	1,305	20,712	30,454	63,837	121,065
Less: Disposal of subsidiary	-	-	-	( 93,299)	( 28,903)	-	( 122,202)
Closing net book amount as of December 31	<u>\$ 10,578,878</u>	<u>\$ 2,016,473</u>	<u>\$ 2,305,582</u>	<u>\$ 14,207,325</u>	<u>\$ 12,037,485</u>	<u>\$ 8,524,749</u>	<u>\$ 49,670,492</u>
At December 31							
Cost	\$ 10,582,810	\$ 5,140,456	\$ 8,076,820	\$ 34,498,043	\$ 29,888,854	\$ 19,039,204	\$ 107,226,187
Accumulated depreciation and impairment	( 3,932)	( 3,123,983)	( 5,771,238)	( 20,290,718)	( 17,851,369)	( 10,514,455)	( 57,555,695)
	<u>\$ 10,578,878</u>	<u>\$ 2,016,473</u>	<u>\$ 2,305,582</u>	<u>\$ 14,207,325</u>	<u>\$ 12,037,485</u>	<u>\$ 8,524,749</u>	<u>\$ 49,670,492</u>

	2023						
	Land	Buildings	Transportation equipment	Operating equipment	Leasehold improvements	Others	Total
At January 1							
Cost	\$ 4,422,066	\$ 4,912,426	\$ 7,848,113	\$ 29,352,582	\$ 24,538,350	\$ 13,231,880	\$ 84,305,417
Accumulated depreciation and impairment	( 3,932)	( 2,806,170)	( 5,384,559)	( 17,319,918)	( 15,191,995)	( 9,190,886)	( 49,897,460)
	<u>\$ 4,418,134</u>	<u>\$ 2,106,256</u>	<u>\$ 2,463,554</u>	<u>\$ 12,032,664</u>	<u>\$ 9,346,355</u>	<u>\$ 4,040,994</u>	<u>\$ 34,407,957</u>
Opening net book amount as of January 1							
Additions	\$ 4,418,134	\$ 2,106,256	\$ 2,463,554	\$ 12,032,664	\$ 9,346,355	\$ 4,040,994	\$ 34,407,957
Disposals	28,647	53,184	239,550	4,192,504	4,027,962	3,011,205	11,553,052
Transfer	-	( 4,956)	( 59,856)	( 145,647)	( 113,513)	( 22,911)	( 346,883)
Depreciation charge	( 5,828)	89,323	175,412	469,662	49,873	( 830,418)	( 51,976)
Net exchange differences	-	( 158,789)	( 569,387)	( 3,557,785)	( 2,482,155)	( 1,275,432)	( 8,043,548)
Closing net book amount as of December 31	<u>132</u>	<u>( 3,157)</u>	<u>( 563)</u>	<u>( 17,328)</u>	<u>2,176</u>	<u>5,350</u>	<u>( 13,390)</u>
	<u>\$ 4,441,085</u>	<u>\$ 2,081,861</u>	<u>\$ 2,248,710</u>	<u>\$ 12,974,070</u>	<u>\$ 10,830,698</u>	<u>\$ 4,928,788</u>	<u>\$ 37,505,212</u>
At December 31							
Cost	\$ 4,445,017	\$ 5,048,620	\$ 7,851,569	\$ 31,514,013	\$ 27,336,076	\$ 14,267,440	\$ 90,462,735
Accumulated depreciation and impairment	( 3,932)	( 2,966,759)	( 5,602,859)	( 18,539,943)	( 16,505,378)	( 9,338,652)	( 52,957,523)
	<u>\$ 4,441,085</u>	<u>\$ 2,081,861</u>	<u>\$ 2,248,710</u>	<u>\$ 12,974,070</u>	<u>\$ 10,830,698</u>	<u>\$ 4,928,788</u>	<u>\$ 37,505,212</u>

B. Amount of borrowing costs capitalized as part of certain property, plant and equipment and the range of the interest rates for such capitalization are as follows:

	For the year ended December 31, 2024	For the year ended December 31, 2023
Amount capitalized	<u>\$ 25,957</u>	<u>\$ 1,377</u>
Interest rate range	<u>1.22%~1.85%</u>	<u>1.23%~1.75%</u>

C. Impairment information about the property, plant and equipment is provided in Note 6(14).

D. Information about the property, plant and equipment pledged to others as collateral is provided in Note 8.

(9) Leasing arrangements – lessee

A. The Group leases various assets including land, buildings, transportation equipment, etc. Rental contracts are typically made for periods of 1 to 60 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose covenants, but leased assets may not be used as security for borrowing purposes.

B. The carrying amount of right-of-use assets and the depreciation charge are as follows:

	December 31, 2024	December 31, 2023
	Carrying amount	Carrying amount
Land	\$ 1,184,554	\$ 1,147,376
Buildings	90,237,104	87,043,205
Machinery and equipment	-	1,254
Other equipment	4,659	5,678
	<u>\$ 91,426,317</u>	<u>\$ 88,197,513</u>

	For the year ended December 31, 2024	For the year ended December 31, 2023
	Depreciation charge	Depreciation charge
Land	\$ 177,166	\$ 170,843
Buildings	15,091,002	14,649,152
Machinery and equipment	1,250	4,492
Other equipment	1,297	18,465
	<u>\$ 15,270,715</u>	<u>\$ 14,842,952</u>

C. For the years ended December 31, 2024 and 2023, the additions to right-of-use assets were \$22,014,301 and \$20,222,445, respectively.

D. The information on profit and loss accounts relating to lease contracts is as follows:

<u>Items affecting profit or loss</u>	<u>For the year ended December 31, 2024</u>	<u>For the year ended December 31, 2023</u>
Interest expense on lease liabilities	\$ 1,195,825	\$ 1,061,317
Expense on short-term lease contracts	754,745	589,928
Expense on leases of low-value assets	128,785	134,283
Expense on variable lease payments	924,648	673,638
Gain on sublease of right-of-use assets	702,698	623,846
Gain from lease modification	90,919	102,182

E. For the years ended December 31, 2024 and 2023, the Group's total cash outflows for leases was \$17,836,903 and \$16,875,060, respectively.

F. Variable lease payments

- (a) Some of the Group's lease contracts contain variable lease payment terms that are linked to sales generated from a store or department store counter. For the above-mentioned stores, approximately 5.06% and 3.89% as at December 31, 2024 and 2023, respectively, are on the basis of variable payment terms and are accrued based on the sales amount. Variable payment terms are used for a variety of reasons. Various lease payments that depend on sales are recognized in profit or loss in the period in which the event or condition that triggers those payments occurs.
- (b) A 1% increase in the aggregate sales amount of all stores with such variable lease contracts would increase total lease payments by approximately \$9,246 and \$6,736 for the years ended December 31, 2024 and 2023, respectively.

G. The Group's leases not yet commenced to which the lessee is committed are business premises for the lessees, and the lease liabilities undiscounted as at December 31, 2024 and 2023, amounted to \$1,912,022 and \$3,461,372, respectively.

(10) Leasing arrangements – lessor

- A. The Group leases various assets including land, buildings, machinery and equipment, etc. Rental contracts are typically made for periods of 1 and 35 years. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.
- B. Information on profit in relation to lease contracts is as follows for the years ended December 31, 2024 and 2023:

	<u>For the year ended December 31, 2024</u>	<u>For the year ended December 31, 2023</u>
Rental revenue	\$ 1,805,314	\$ 1,699,699
Rental revenue from variable lease payments	\$ 1,377,407	\$ 1,324,445

C. The maturity analysis of the undiscounted lease payments in the operating leases is as follows:

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
Within 1 year	\$ 298,842	\$ 281,045
1~2 years	228,870	223,827
2~3 years	169,837	185,506
3~4 years	133,030	134,579
4~5 years	96,272	102,106
Over 5 years	549,386	549,930
	<u>\$ 1,476,237</u>	<u>\$ 1,476,993</u>

(11) Investment property

	2024			
	Land	Buildings	Right-of-use assets	Total
At January 1	\$ 1,618,429	\$ 626,415	\$ 970,018	\$ 3,214,862
Disposal	( 14,866)	( 1,230)	-	( 16,096)
Transfer	( 123,039)	( 13,840)	-	( 136,879)
Depreciation charge	-	( 24,113)	( 138,574)	( 162,687)
At December 31	<u>\$ 1,480,524</u>	<u>\$ 587,232</u>	<u>\$ 831,444</u>	<u>\$ 2,899,200</u>

  

	2023			
	Land	Buildings	Right-of-use assets	Total
At January 1	\$ 1,370,990	\$ 411,607	\$ 1,108,592	\$ 2,891,189
Additions	241,611	187,171	-	428,782
Disposals	-	( 365)	-	( 365)
Transfer	5,828	47,990	-	53,818
Depreciation charge	-	( 19,988)	( 138,574)	( 158,562)
At December 31	<u>\$ 1,618,429</u>	<u>\$ 626,415</u>	<u>\$ 970,018</u>	<u>\$ 3,214,862</u>

A. Rental income from investment property and direct operating expenses arising from investment property are shown below:

	For the year ended December 31, 2024	For the year ended December 31, 2023
Rental income from investment property	<u>\$ 992,567</u>	<u>\$ 996,472</u>
Direct operating expenses arising from the investment property that generated rental income during the year	<u>\$ 184,035</u>	<u>\$ 177,954</u>

B. The fair value of the investment property held by the Group amounted to \$6,967,635 and \$7,191,188 as at December 31, 2024 and 2023, respectively, which was assessed based on recent settlement prices of similar and comparable properties, as well as the reports of independent appraisers. Valuations were made using the comparison approach and income approach which is categorized within level 3 in the fair value hierarchy. Key assumptions of discount rates ranged from 1.62% to 2.66% and growth rate of 15%.

C. Information on investment property pledged to others as collateral is provided in Note 8.

(12) Intangible assets

	2024				
	Software	Goodwill	License agreement and customer list	Others	Total
At January 1					
Cost	\$ 3,099,346	\$ 2,204,266	\$ 7,524,890	\$ 603,207	\$ 13,431,709
Accumulated amortization and impairment	( 2,402,683)	-	( 1,164,955)	( 356,048)	( 3,923,686)
	<u>\$ 696,663</u>	<u>\$ 2,204,266</u>	<u>\$ 6,359,935</u>	<u>\$ 247,159</u>	<u>\$ 9,508,023</u>
Opening net book amount as of January 1	\$ 696,663	\$ 2,204,266	\$ 6,359,935	\$ 247,159	\$ 9,508,023
Additions	344,405	-	-	1,220	345,625
Transfer	( 885)	-	-	( 1,736)	( 2,621)
Amortization expense	( 395,088)	-	( 194,159)	( 48,476)	( 637,723)
Net exchange differences	1,826	3,565	-	-	5,391
Less: Disposal of subsidiary	( 10,207)	( 11,372)	-	-	( 21,579)
Closing net book amount as of December 31	<u>\$ 636,714</u>	<u>\$ 2,196,459</u>	<u>\$ 6,165,776</u>	<u>\$ 198,167</u>	<u>\$ 9,197,116</u>
At December 31					
Cost	\$ 3,265,364	\$ 2,196,459	\$ 7,524,890	\$ 584,188	\$ 13,570,901
Accumulated amortization and impairment	( 2,628,650)	-	( 1,359,114)	( 386,021)	( 4,373,785)
	<u>\$ 636,714</u>	<u>\$ 2,196,459</u>	<u>\$ 6,165,776</u>	<u>\$ 198,167</u>	<u>\$ 9,197,116</u>
	2023				
	Software	Goodwill	License agreement and customer list	Others	Total
At January 1					
Cost	\$ 2,702,212	\$ 2,204,275	\$ 7,524,890	\$ 599,891	\$ 13,031,268
Accumulated amortization and impairment	( 2,097,280)	-	( 970,796)	( 298,057)	( 3,366,133)
	<u>\$ 604,932</u>	<u>\$ 2,204,275</u>	<u>\$ 6,554,094</u>	<u>\$ 301,834</u>	<u>\$ 9,665,135</u>
Opening net book amount as of January 1	\$ 604,932	\$ 2,204,275	\$ 6,554,094	\$ 301,834	\$ 9,665,135
Additions	443,674	-	-	3,058	446,732
Transfer	( 16,579)	-	-	259	( 16,320)
Amortization expense	( 335,419)	-	( 194,159)	( 57,992)	( 587,570)
Net exchange differences	55	( 9)	-	-	46
Closing net book amount as of December 31	<u>\$ 696,663</u>	<u>\$ 2,204,266</u>	<u>\$ 6,359,935</u>	<u>\$ 247,159</u>	<u>\$ 9,508,023</u>
At December 31					
Cost	\$ 3,099,346	\$ 2,204,266	\$ 7,524,890	\$ 603,207	\$ 13,431,709
Accumulated amortization and impairment	( 2,402,683)	-	( 1,164,955)	( 356,048)	( 3,923,686)
	<u>\$ 696,663</u>	<u>\$ 2,204,266</u>	<u>\$ 6,359,935</u>	<u>\$ 247,159</u>	<u>\$ 9,508,023</u>

A. Amortization expense on intangible assets is recognized as operating expenses.  
B. Impairment information about the intangible assets is provided in Note 6(14).

(13) Other non-current assets

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
Guarantee deposits paid	\$ 3,912,508	\$ 3,542,228
Prepaid land	-	900,000
Others	1,240,362	1,536,283
	<u>\$ 5,152,870</u>	<u>\$ 5,978,511</u>

The Group signed a contract for the acquisition of land located in Taoyuan Aerotropolis Industry Area for a consideration of \$6,000,000 on September 27, 2022, wherein the transaction was paid in four installments. The fourth installment had been fully paid, and the process of transferring the land ownership had been completed as of December 31, 2024. The land is transferred to property, plant, and equipment. Please refer to Note 6(8).

(14) Impairment of non-financial assets

- A. There were neither impairment loss nor reversal of impairment loss recognized for the years ended December 31, 2024 and 2023.
- B. The Group performs impairment testing on license agreement and customer list annually. The recoverable amount has been determined based on value-in-use and replacement cost calculations. The calculations of value-in-use use after-tax cash flow projections based on financial budgets approved by the management. The calculations of replacement cost use the actual selling expense. The recoverable amount is calculated using the value-in-use and the replacement cost exceeded their carrying amount, so license agreement and customer list were not impaired. The key assumptions used for value-in-use calculations are as follows:

Operating profit rate: Estimated based on the estimated value provided by the underlying company. The operating profit rate for the years ended December 31, 2024 and 2023 were 6.59% to 6.70% and 6.28% to 7.01%, respectively.

- C. The Group performs impairment testing on goodwill annually. The recoverable amount has been determined based on value-in-use calculations. These calculations use pre-tax cash flow projections based on financial budgets approved by the management covering a five-year period. The recoverable amount calculated using the value-in-use exceeded their carrying amount, so goodwill was not impaired. The key assumptions used for value-in-use calculations are as follows:

(a) Discount rate: Estimated based on weighted average cost of funds. The discount rates for the years ended December 31, 2024 and 2023 were 4.33% to 13.89% and 5.59% to 14.70%, respectively.

(b) Future value growth rate: Refer to the past long-term average economic growth rate of mature economies and long-term price index growth rate and market competition. The future value growth rate for the years ended December 31, 2024 and 2023 were 0.50% to 2.80% and 0.50% to 2.89%, respectively.

Management determined budgeted gross margin and operating profit margin based on past performance and its expectations of market development. The weighted average growth rates used are consistent with the forecasts included in industry reports. The discount rates used are pre-tax and reflected specific risks relating to the relevant operating segments.

(15) Short-term borrowings

Type of borrowings	December 31, 2024	Interest rate range	Collateral
Bank borrowings			
Credit loan	\$ 6,492,532	1.76%~6.90%	None
Type of borrowings	December 31, 2023	Interest rate range	Collateral
Bank borrowings			
Credit loan	\$ 9,798,343	1.43%~6.75%	None

A. For information regarding the capitalization of interest for the years ended December 31, 2024 and 2023, please refer to Note 6(8).

B. Relevant interest expense on borrowings is recognized as “Finance costs”.

(16) Short-term notes and bills payable

Type of borrowings	December 31, 2024	Interest rate range	Pledged or secured
Commerical papers payable	\$ 2,100,000	1.81%~1.89%	Please refer to the details below
Less: Unamortized discount	( 1,859)		
	\$ 2,098,141		
Type of borrowings	December 31, 2023	Interest rate range	Pledged or secured
Commerical papers payable	\$ 3,500,000	1.55%~1.61%	Please refer to the details below
Less: Unamortized discount	( 2,910)		
	\$ 3,497,090		

A. The above commercial papers were issued and secured by bank and bills finance corporation for short-term financing.

B. For information regarding the capitalization of interest for the years ended December 31, 2024 and 2023, please refer to Note 6(8).

C. Relevant interest expense on borrowings is recognized as “Finance costs”.

(17) Other payables

	December 31, 2024	December 31, 2023
Store collections	\$ 12,627,538	\$ 14,307,517
Wages, salaries and bonus payable	6,109,487	6,215,011
Payables for acquisition of property, plant and equipment	2,248,682	1,737,924
Sales receipt on behalf of others	1,408,788	1,146,005
Incentive bonus payable to franchisees	1,173,481	1,244,372
Employees' compensation and remuneration for directors and supervisors	938,928	903,429
Payables for labor and health insurance	305,114	304,965
Rent payable	91,491	79,004
Others	8,811,473	7,196,149
	\$ 33,714,982	\$ 33,134,376

(18) Other current liabilities

	December 31, 2024	December 31, 2023
Advance receipts of deposits	\$ 2,005,787	\$ 1,873,610
Advance receipts for gift certificates	1,517,584	1,520,639
Others	640,435	323,802
	<u>\$ 4,163,806</u>	<u>\$ 3,718,051</u>

(19) Long-term borrowings

Type of borrowings	Interest rate range	Collateral	December 31, 2024
Long-term bank borrowings			
Credit loan	1.38%~1.98%	None	\$ 14,418,189
Secured borrowings	2.31%~2.63%	Property, plant and equipment	<u>472,186</u>
			<u>14,890,375</u>
Less: Current portion			(160,863)
			<u>\$ 14,729,512</u>
Type of borrowings	Interest rate range	Collateral	December 31, 2023
Long-term bank borrowings			
Credit loan	1.23%~4.40%	None	\$ 6,046,950
Secured borrowings	2.18%~2.46%	Property, plant and equipment	<u>511,576</u>
			<u>6,558,526</u>
Less: Current portion			(206,899)
			<u>\$ 6,351,627</u>

A. Information relating to capitalization of borrowing costs for the years ended December 31, 2024 and 2023, please refer to Note 6(8).

B. Relevant interest expense on borrowings is recognized as “Finance costs”.

(20) Pensions

A. The Company and its domestic subsidiaries operate a defined benefit pension plan, in accordance with the Labor Standards Law, which covers all regular employees' service years prior to the enforcement of the Labor Pension Act on July 1, 2005, and service years thereafter of employees who chose to continue to be subject to the pension mechanism under the Labor Standards Law. Under the defined benefit pension plan, two units are accrued for each year of service for the first 15 years and one unit for each additional year thereafter, subject to a maximum of 45 units. Pension benefits are based on the number of units accrued and the average monthly salaries and wages of the last six months prior to retirement. The Company and its domestic subsidiaries contribute monthly an amount equal to 2%~8% of employees' monthly salaries and wages to a retirement fund at the Bank of Taiwan, the trustee, under the name of the independent retirement fund committee. Also, the Company and its domestic subsidiaries would assess the balance in the aforementioned labor pension reserve account by December 31, every year. If the account balance is insufficient to pay the pension calculated by the aforementioned method to the employees expected to qualify for retirement in the following year, the Company and its domestic subsidiaries will make contributions to cover the deficit by next March. Furthermore, the subsidiary, Philippine Seven Corporation has a defined benefit pension plan.

(a) The amounts recognized in the balance sheet are as follows:

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
Present value of defined benefit obligations	(\$ 6,040,500)	(\$ 6,330,519)
Fair value of plan assets	<u>3,300,668</u>	<u>2,991,041</u>
Net defined benefit liabilities	<u>(\$ 2,739,832)</u>	<u>(\$ 3,339,478)</u>

(b) Movements in net defined benefit liabilities are as follows:

	2024		
	Present value of defined benefit obligations	Fair value of plan assets	Net defined benefit liability
At January 1	(\$ 6,330,519)	\$ 2,991,041	(\$ 3,339,478)
Current service cost	( 62,871)	- (	62,871)
Interest (expense) income	( 98,911)	43,226 (	55,685)
Past service cost	<u>-</u>	<u>-</u>	<u>-</u>
	<u>( 6,492,301)</u>	<u>3,034,267</u>	<u>( 3,458,034)</u>
<b>Remeasurements:</b>			
Return on plan assets (not including the amount included in interest income or expense)	-	266,151	266,151
Change in demographic assumptions	( 323)	- (	323)
Change in financial assumptions	113,016	-	113,016
Experience adjustments	<u>35,708</u>	<u>-</u>	<u>35,708</u>
	<u>148,401</u>	<u>266,151</u>	<u>414,552</u>
Pension fund contribution	-	285,907	285,907
Paid pension	303,831	( 285,657)	18,174
Funding of related parties	( 431)	- (	431)
	<u>303,400</u>	<u>250</u>	<u>303,650</u>
<b>At December 31</b>	<b><u>(\$ 6,040,500)</u></b>	<b><u>\$ 3,300,668</u></b>	<b><u>(\$ 2,739,832)</u></b>

	2023		
	Present value of defined benefit obligations	Fair value of plan assets	Net defined benefit liability
At January 1	(\$ 6,510,777)	\$ 3,042,521	(\$ 3,468,256)
Current service cost	( 58,969)	-	( 58,969)
Interest (expense) income	( 99,806)	44,443	( 55,363)
Past service cost	2,460	-	2,460
	<u>( 6,667,092)</u>	<u>3,086,964</u>	<u>( 3,580,128)</u>
Remeasurements:			
Return on plan assets (not including the amount included in interest income or expense)	-	22,613	22,613
Change in demographic assumptions	( 211)	-	( 211)
Change in financial assumptions	( 101,724)	-	( 101,724)
Experience adjustments	64,094	-	64,094
	<u>( 37,841)</u>	<u>22,613</u>	<u>( 15,228)</u>
Pension fund contribution	-	229,932	229,932
Paid pension	374,414	( 348,468)	25,946
	<u>374,414</u>	<u>( 118,536)</u>	<u>255,878</u>
At December 31	<u>(\$ 6,330,519)</u>	<u>\$ 2,991,041</u>	<u>(\$ 3,339,478)</u>

(c) The Bank of Taiwan was commissioned to manage the Fund of the Company's and domestic subsidiaries' defined benefit pension plan in accordance with the Fund's annual investment and utilization plan and the "Regulations for Revenues, Expenditures, Safeguard and Utilization of the Labor Retirement Fund" (Article 6: The scope of utilization for the Fund includes deposit in domestic or foreign financial institutions, investment in domestic or foreign listed, over-the-counter, or private placement equity securities, investment in domestic or foreign real estate securitization products, etc.). Relating condition of execution is supervised by Labor Funds Supervisory Committee. With regard to the utilization of the Fund, its minimum earnings in the annual distributions on the final financial statements shall be no less than the earnings attainable from the amounts accrued from two-year time deposits with the interest rates offered by local banks. If the earnings is less than aforementioned rates, government shall make payment for the deficit after being authorized by the Regulator. The Company has no right to participate in managing and operating that fund and hence the Company is unable to disclose the classification of plan asset fair value in accordance with IAS 19 paragraph 142. The composition of fair value of plan assets as of December 31, 2024 and 2023 is given in the Annual Labor Retirement Fund Utilization Report announced by the government.

(d) The principal actuarial assumptions used were as follows:

	For the year ended December 31, 2024	For the year ended December 31, 2023
Discount rate	1.55%~6.03%	1.30%~6.69%
Future salary increases	2.00%~5.50%	2.00%~6.50%

Assumptions regarding future mortality experience are set based on actuarial advice in accordance with published statistics and experience in each territory.

Because the main actuarial assumption changed, the present value of defined benefit obligation is affected. The analysis was as follows:

	Discount rate		Future salary increases	
	Increase	Decrease	Increase	Decrease
	0.25%	0.25%	0.25%	0.25%
<u>December 31, 2024</u>				
Effect on present value of defined benefit obligation	(\$ 142,310)	\$ 148,644	\$ 149,692	(\$ 142,580)

December 31, 2023

Effect on present value of defined benefit obligation	(\$ 155,616)	\$ 162,128	\$ 162,521	(\$ 155,859)
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The sensitivity analysis above is based on one assumption which changed while the other conditions remain unchanged. In practice, more than one assumption may change all at once.

The method of analysing sensitivity and the method of calculating net pension liability in the balance sheet are the same.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous period.

- (e) Expected contributions to the defined benefit pension plans of the Group for the year ending December 31, 2025 amount to \$236,428.
- (f) As of December 31, 2024, the weighted average duration of the retirement plan is 5 to 24 years. The analysis of timing of the future pension payment was as follows:

Within 1 year	\$ 279,977
1-2 year(s)	251,569
2-5 years	946,898
Over 5 years	16,613,920
	\$ 18,092,364

- B. Effective July 1, 2005, the Company and its domestic subsidiaries have established a defined contribution pension plan (the “New Plan”) under the Labor Pension Act (the “Act”), covering all regular employees with R.O.C. nationality. Under the New Plan, the Company and its domestic subsidiaries contribute monthly an amount based on 6% of the employees’ monthly salaries and wages to the employees’ individual pension accounts at the Bureau of Labor Insurance. The benefits accrued are paid monthly or in lump sum upon termination of employment.

The Company’s mainland China subsidiaries have a defined contribution plan. Monthly contributions to an independent fund administered by the government in accordance with the pension regulations in the People’s Republic of China (PRC) are based on certain percentage of employees’ monthly salaries and wages. The contribution percentage for the years ended December 31, 2024 and 2023 were 14% ~ 20%. Other than the monthly contributions, the Group has no further obligations.

The pension costs under the defined contribution pension plans of the Group for the years ended December 31, 2024 and 2023 were \$1,121,618 and \$1,115,900, respectively.

(21) Other non-current liabilities

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
Guarantee deposit received	\$ 4,585,071	\$ 4,568,936
Provision for decommissioning liability	854,423	777,152
Others	499,608	498,944
	<u>\$ 5,939,102</u>	<u>\$ 5,845,032</u>

(22) Share capital

As of December 31, 2024, the Company's authorized capital was \$10,500,000, consisting of 1,050,000 thousand shares of ordinary stock, and the paid-in capital was \$10,396,223 with a par value of \$10 (in dollars) per share. All proceeds from shares issued have been collected. The number of the Company's outstanding ordinary shares was both 1,039,622,255 as of December 31, 2024 and January 1, 2024.

(23) Capital surplus

In accordance with the Company Act of the Republic of China, any capital surplus arising from paid-in capital in excess of the par value on issuance of common stocks and donations can be used to cover accumulated deficit or to issue new stocks or cash to shareholders in proportion to their share ownership, provided that the Company has no accumulated deficit. Further, the Securities and Exchange Law of the Republic of China requires that the amount of capital surplus to be capitalized, as above, should not exceed 10% of paid-in capital each year. Capital surplus should not be used to cover accumulated deficit unless the legal reserve is insufficient.

(24) Retained earnings

- A. Under the Company's Articles of Incorporation, the current year's earnings, if any, must first be used to pay all taxes and offset prior years' operating losses, then 10% of the remaining amount is to be set aside as a legal reserve. The Company may then set aside or reserve a certain amount as special reverse according to the relevant regulations. The appropriation of the remaining earnings and prior years' unappropriated retained earnings should be proposed by the Board of Directors and voted on by the shareholders at the shareholders' meeting. The dividends and bonus to be distributed to shareholders may be 50%~100% of the total distributable amount, and 50%~100% of dividends are to be distributed as cash dividends, and the remaining undistributed amount to be set aside as unappropriated retained earnings.
- B. Except for covering accumulated deficit or issuing new stocks or cash to shareholders in proportion to their share ownership, the legal reserve shall not be used for any other purpose. The use of the legal reserve for the issuance of stocks or cash to shareholders in proportion to their share ownership is permitted, provided that the distribution of the reserve is limited to the portion in excess of 25% of the Company's paid-in capital.
- C. In accordance with the regulations, the Company shall set aside a special reserve for the debit balance on other equity items at the balance sheet date before distributing earnings. When the debit balance on other equity items is reversed subsequently, the reversed amount should be included in the distributable earnings.

D. The appropriations for 2023 and 2022 were resolved by the shareholders on May 30, 2024 and May 30, 2023, respectively, as follows:

	2023		2022	
	Amount	Dividends per share (in dollars)	Amount	Dividends per share (in dollars)
Legal reserve	\$ 1,062,348		\$ 978,415	
Reversal of special reserve	( 54,625)		( 1,866,890)	
Cash dividends - Retained earnings	9,356,600	\$ 9.00	9,356,600	\$ 9.00

E. The appropriations for 2024 as resolved by the Board of Directors on February 26, 2025 is as follows:

	2024	
	Amount	Dividends per share (in dollars)
Legal reserve	\$ 1,185,130	
Cash dividends - Retained earnings	9,356,600	\$ 9.00

(25) Other equity items

	2024		
	Financial statements translation differences of foreign operations	Unrealized gains (losses) from financial assets measured at fair value through other comprehensive income	Total
At January 1	(\$ 649,458)	\$ 710,937	\$ 61,479
Revaluation and transfer			
– Group	-	262,718	262,718
– Associates	-	5,067	5,067
Revaluation-tax	- (	3,079) (	3,079)
Currency translation differences:			
– Group	1,679,162	-	1,679,162
– Associates	( 6,146)	- (	6,146)
At December 31	<u>1,023,558</u>	<u>\$ 975,643</u>	<u>\$ 1,999,201</u>

	2023		
	Financial statements translation differences of foreign operations	Unrealized gains (losses) from financial assets measured at fair value through other comprehensive income	Total
At January 1	(\$ 590,018)	\$ 535,393	(\$ 54,625)
Revaluation and transfer			
– Group	-	171,930	171,930
– Associates	-	5,565	5,565
Revaluation-tax	- (	1,951) (	1,951)
Currency translation differences:			
– Group	( 63,312)	- ( 63,312)	
– Associates	3,872	-	3,872
At December 31	(\$ 649,458)	\$ 710,937	\$ 61,479

#### (26) Operating revenue

	For the year ended December 31, 2024	For the year ended December 31, 2023
Revenue from contracts with customers	\$ 337,932,397	\$ 317,041,854

##### A. Disaggregation of revenue from contracts with customers

The Group operates a chain of retail stores and derives revenue from the transfer of goods and services overtime and at a point in time. The operating revenue is categorized based on operating departments provided in Note 14(3) and goods or services recognition timing as follows:

For the year ended December 31, 2024	Convenience stores	Retail business group	Logistics business group	Others	Total
Timing of revenue recognition					
– At a point in time	\$ 207,550,116	\$ 86,532,949	\$ 279,649	\$ 24,701,382	\$ 319,064,096
– Over time	1,122,172	14,910,339	2,468,269	367,521	18,868,301
	<u>\$ 208,672,288</u>	<u>\$ 101,443,288</u>	<u>\$ 2,747,918</u>	<u>\$ 25,068,903</u>	<u>\$ 337,932,397</u>
For the year ended December 31, 2023	Convenience stores	Retail business group	Logistics business group	Others	Total
Timing of revenue recognition					
– At a point in time	\$ 194,751,771	\$ 78,766,591	\$ 7,938	\$ 24,955,118	\$ 298,481,418
– Over time	1,014,296	14,359,131	2,419,775	767,234	18,560,436
	<u>\$ 195,766,067</u>	<u>\$ 93,125,722</u>	<u>\$ 2,427,713</u>	<u>\$ 25,722,352</u>	<u>\$ 317,041,854</u>

**B. Contract liabilities**

(a) The Group has recognized the following revenue-related contract liabilities:

	December 31, 2024	December 31, 2023	January 1, 2023
Contract liabilities – advance receipts of gift certificates and gift payments	\$ 5,703,729	\$ 4,903,459	\$ 4,598,978
Contract liabilities – customer loyalty programs	1,408,822	1,368,438	1,223,582
Contract liabilities – members' deposits	1,001,293	936,791	888,700
Contract liabilities – franchise fee	570,412	497,445	441,384
Contract liabilities – others	374,954	283,945	285,592
	<u>\$ 9,059,210</u>	<u>\$ 7,990,078</u>	<u>\$ 7,438,236</u>

(b) Revenues recognized that were included in the contract liabilities balance at the beginning amounted to \$5,256,123 and \$5,129,196 for the years ended December 31, 2024 and 2023, respectively.

**(27) Expenses by nature**

	For the year ended December 31, 2024	For the year ended December 31, 2023
Net cost of goods sold	\$ 198,795,172	\$ 187,147,380
Employee benefit expenses	32,089,920	30,263,215
Incentive bonuses for franchisees	27,437,085	26,076,335
Depreciation and amortization	24,822,684	23,598,251
Utilities expenses	7,128,518	6,162,853
Operating lease payments	1,808,178	1,397,849
Other costs and expenses	<u>31,878,105</u>	<u>28,645,495</u>
Total operating costs and operating expenses	<u>\$ 323,959,662</u>	<u>\$ 303,291,378</u>

**(28) Employee benefit expense**

	For the year ended December 31, 2024	For the year ended December 31, 2023
Wages and salaries	\$ 26,166,589	\$ 24,678,392
Labor and health insurance fees	2,540,984	2,472,176
Pension costs	1,240,174	1,227,772
Other personnel expenses	<u>2,142,173</u>	<u>1,884,875</u>
	<u>\$ 32,089,920</u>	<u>\$ 30,263,215</u>

- A. According to the Articles of Incorporation of the Company, a ratio of distributable profit of the current year, after covering accumulated losses, shall be distributed as employees' compensation and directors' remuneration. The ratio shall not be lower than 2% for employees' compensation and shall not be higher than 2% for directors' remuneration.
- B. For the years ended December 31, 2024 and 2023, employees' compensation was accrued at \$598,087 and \$579,158, respectively; while directors' and supervisors' remuneration was accrued at \$199,819 and \$193,495, respectively.

The employees' compensation and directors' remuneration were estimated and accrued based on 4.37% and 1.46%, respectively, of distributable profit of the current year for the year ended December 31, 2024. Employees' compensation and directors' remuneration resolved by the Board of Directors were \$598,087 and \$199,819, respectively, and the employees' compensation will be distributed in the form of cash.

Employees' compensation and directors' remuneration for 2023 as resolved by the Board of Directors were in agreement with those amounts recognized in the 2023 financial statements and the employees' compensation distributed in the form of cash.

Information about employees' compensation and directors' remuneration of the Company as resolved by the Board of Directors will be posted in the 'Market Observation Post System' at the website of the Taiwan Stock Exchange.

(29) Interest income

	For the year ended December 31, 2024	For the year ended December 31, 2023
Interest income	\$ 1,544,709	\$ 1,265,481
Interest income from financial assets measured at amortized cost	209,853	304,024
	<u><u>\$ 1,754,562</u></u>	<u><u>\$ 1,569,505</u></u>

(30) Other income

	For the year ended December 31, 2024	For the year ended December 31, 2023
Grants income	\$ 983,873	\$ 926,046
Rental revenue	349,396	295,580
Dividend income	102,587	53,884
Others	<u><u>1,336,285</u></u>	<u><u>1,096,572</u></u>
	<u><u>\$ 2,772,141</u></u>	<u><u>\$ 2,372,082</u></u>

(31) Other gains and losses

	For the year ended December 31, 2024	For the year ended December 31, 2023
Gain on disposal of subsidiary	\$ 292,954	\$ -
Gain from lease modification	90,919	102,182
Gain (loss) on disposal of investment property	1,835 (	365)
Loss on disposal of property, plant and equipment	( 42,594) (	62,045)
Depreciation of investment property	( 162,687) (	158,562)
Other gains and losses	<u><u>( 29,918) (</u></u>	<u><u>38,875)</u></u>
	<u><u>\$ 150,509</u></u>	<u><u>(\$ 157,665)</u></u>

(32) Finance costs

	For the year ended December 31, 2024	For the year ended December 31, 2023
Interest expense on lease liabilities	\$ 1,195,825	\$ 1,061,317
Financial expense, others	424,882	318,257
	<u><u>\$ 1,620,707</u></u>	<u><u>\$ 1,379,574</u></u>

(33) Income tax

A. Income tax expense

(a) Components of income tax expense:

	For the year ended December 31, 2024	For the year ended December 31, 2023
Current tax:		
Current tax on profit for the year	\$ 4,611,200	\$ 3,611,357
Tax on undistributed surplus earnings	44,119	83,617
Over provision of prior year's income tax	(48,629)	(88,541)
Total current tax	<u>4,606,690</u>	<u>3,606,433</u>
Deferred tax:		
Origination and reversal of temporary differences	(986,542)	89,795
Income tax expense	<u>\$ 3,620,148</u>	<u>\$ 3,696,228</u>

(b) The income tax charge relating to the components of other comprehensive income is as follows:

	For the year ended December 31, 2024	For the year ended December 31, 2023
Remeasurement of defined benefit obligations	\$ 80,486	(\$ 5,714)
Changes in fair value of financial assets at fair value through other comprehensive income	<u>3,079</u>	<u>1,951</u>
	<u>\$ 83,565</u>	<u>(\$ 3,763)</u>

B. Reconciliation between income tax expense and accounting profit

	For the year ended December 31, 2024	For the year ended December 31, 2023
Tax calculated based on profit before tax and statutory tax rate	\$ 4,833,818	\$ 4,303,068
Expenses disallowed by tax regulation	(1,206,057)	(598,408)
Tax on undistributed surplus earnings	44,119	83,617
Over provision of prior year's income tax	(48,629)	(88,541)
Effect from investment tax credits	(3,103)	(3,508)
Income tax expense	<u>\$ 3,620,148</u>	<u>\$ 3,696,228</u>

The difference between the Group's accounting income and taxable income in 2024 and 2023 was mainly due to the dividend income, investment tax credits and the operating loss of subsidiaries.

C. Amounts of deferred tax assets or liabilities as a result of temporary differences and tax losses are as follows:

	2024				
	January 1	Recognized in profit of loss	Recognized in other comprehensive income	Disposal of subsidiary	December 31
<b>Deferred tax assets</b>					
Allowance for doubtful accounts	\$ 33,233	(\$ 1,650)	\$ -	\$ -	\$ 31,583
Unrealized sales allowance	7,850	( 233)	-	-	7,617
Loss on inventory market value	43,361	( 2,632)	-	-	40,729
Unrealized expenses	2,214,369	383,922	- ( 259,922)	2,338,369	
Book-tax difference of pension	134,343	( 4,168)	-	-	130,175
Remeasurements of the defined benefit plan	617,139	- ( 80,486)	-	536,653	
Others	250,458	28,990	- ( 25,951)	253,497	
	<u>3,300,753</u>	<u>404,229</u>	<u>( 80,486)</u>	<u>( 285,873)</u>	<u>3,338,623</u>
<b>Deferred tax liabilities</b>					
Unrealized gain	( 2,634,938)	( 186,126)	( 3,079)	263,520	( 2,560,623)
Foreign investment income	( 3,705,139)	768,439	-	-	( 2,936,700)
	<u>( 6,340,077)</u>	<u>582,313</u>	<u>( 3,079)</u>	<u>263,520</u>	<u>( 5,497,323)</u>
	<u>(\$3,039,324)</u>	<u>\$ 986,542</u>	<u>(\$ 83,565)</u>	<u>(\$ 22,353)</u>	<u>(\$2,158,700)</u>
	2023				
	January 1	Recognized in profit of loss	Recognized in other comprehensive income	December 31	
<b>Deferred tax assets</b>					
Allowance for doubtful accounts	\$ 28,851	\$ 4,382	\$ -	\$ 33,233	
Unrealized sales allowance	7,322	528	-	7,850	
Loss on inventory market value decline	36,062	7,299	-	43,361	
Unrealized expenses	903,616	1,310,753	-	2,214,369	
Book-tax difference of pension	138,423	( 4,080)	-	134,343	
Remeasurements of the defined benefit plan	611,425	-	5,714	617,139	
Others	240,609	9,849	-	250,458	
	<u>1,966,308</u>	<u>1,328,731</u>	<u>5,714</u>	<u>3,300,753</u>	
<b>Deferred tax liabilities</b>					
Unrealized gain	( 1,347,387)	( 1,285,600)	( 1,951)	( 2,634,938)	
Foreign investment income	( 3,572,213)	( 132,926)	-	( 3,705,139)	
	<u>( 4,919,600)</u>	<u>( 1,418,526)</u>	<u>( 1,951)</u>	<u>( 6,340,077)</u>	
	<u>(\$2,953,292)</u>	<u>(\$ 89,795)</u>	<u>\$ 3,763</u>	<u>(\$ 3,039,324)</u>	

D. Expiration dates of unused taxable loss and amounts of unrecognized deferred tax assets are as follows:

December 31, 2024					
Year incurred	Amount filed / assessed	Unused amount	Unrecognized deferred tax assets	Usable until	
2015~2024	\$ 2,858,474	\$ 2,858,474	\$ 2,858,474	2025~2034	
December 31, 2023					
Year incurred	Amount filed / assessed	Unused amount	Unrecognized deferred tax assets	Usable until	
2014~2023	\$ 2,662,021	\$ 2,662,021	\$ 2,662,021	2024~2033	

E. The amounts of deductible temporary differences that were not recognized as deferred tax assets are as follows:

	December 31, 2024	December 31, 2023
Deductible temporary differences	\$ 89,129	\$ 37,918

F. The Company's income tax returns through 2020 have been assessed and approved by the Tax Authority.

G. The Group is within the scope of the Pillar Two model rules issued by the Organization for Economic Co-operation and Development. As of December 31, 2024, the Pillar two rule has been enacted in some place of incorporation, such as Japan etc., and is expected to take effect in future years. Therefore, the Group does not have any relevant current income tax exposure.

(34) Earnings per share

	For the year ended December 31, 2024		
	Amount after tax	Weighted average number of ordinary shares outstanding (shares in thousands)	Earnings per share (in dollars)
<u>Basic earnings per share</u>			
Profit attributable to ordinary shareholders of the parent	\$ 11,538,923	1,039,622	\$ 11.10
<u>Diluted earnings per share</u>			
Profit attributable to ordinary shareholders of the parent	\$ 11,538,923	1,039,622	
Assumed conversion of all dilutive potential ordinary shares			
Employees' compensation	-	2,631	
Shareholders of parent plus assumed conversion of all dilutive potential ordinary shares	\$ 11,538,923	1,042,253	\$ 11.07

	For the year ended December 31, 2023		
	Amount after tax	Weighted average number of ordinary shares outstanding (shares in thousands)	Earnings per share (in dollars)
<b>Basic earnings per share</b>			
Profit attributable to ordinary shareholders of the parent	\$ 10,613,914	1,039,622	\$ 10.21
<b>Diluted earnings per share</b>			
Profit attributable to ordinary shareholders of the parent	\$ 10,613,914	1,039,622	
Assumed conversion of all dilutive potential ordinary shares			
Employees' compensation	-	2,457	
Shareholders of parent plus assumed conversion of all dilutive potential ordinary shares	\$ 10,613,914	1,042,079	\$ 10.19

**(35) Supplemental cash flow information**

A. Investing activities with partial cash payments

	For the year ended December 31, 2024	For the year ended December 31, 2023
Purchase of property, plant and equipment	\$ 15,136,910	\$ 11,551,675
Add: Opening balance of payable on equipment	1,737,924	2,750,519
Less: Ending balance of payable on equipment	( 2,248,682)	( 1,737,924)
Capitalization of interest	25,957	1,377
Cash paid during the year	\$ 14,652,109	\$ 12,565,647

B. In April, 2024, the Group sold 55% of equity interest of its subsidiary, Shan Dong President Yinzu Commercial Limited, to a non-related party. Please refer to Note 4,(3)B.(d). The equity transfer was completed in April, 2024. The following table summarizes the consideration received for this transaction:

	April 22, 2024
Cash and cash equivalents	\$ 22,673
Other current assets	382,566
Other non-current assets	1,441,511
Other current liabilities	( 1,140,103)
Other non-current liabilities	( 1,060,750)
Non-controlling interest	164,464
Carrying amount of disposed subsidiary	( 189,639)
Gain on disposal of subsidiary	292,954
Translation differences of foreign operations from disposal of subsidiary	3,030
Effect of foreign exchange rate changes of foreign operations	5,132
Consideration received from disposal of subsidiary	111,477
Cash and cash equivalents of disposed subsidiary	( 22,673)
Proceeds from disposal of subsidiary	\$ 88,804

(36) Changes in liabilities from financing activities

	2024							
	Short-term notes and borrowings	Dividend bills payable	Long-term payable	Lease borrowings	Liabilities	Guarantee deposits received	Other non-current liabilities	Total liabilities from financing activities
At January 1	\$ 9,798,343	\$ 3,497,090	\$ -	\$ 6,351,627	\$ 92,666,123	\$ 4,568,936	\$ 1,276,096	\$ 118,158,215
Changes in cash flow from financing activities	( 3,313,896)	( 1,398,949)	( 12,066,225)	8,331,072	( 14,832,900)	10,246	664	( 23,269,988)
Interest paid (Note)	-	-	-	-	( 1,195,825)	-	-	( 1,195,825)
Impact of changes in foreign exchange rate	8,085	-	-	-	248,600	-	-	256,685
Changes in other non-cash items	-	-	<u>12,066,225</u>	<u>46,813</u>	<u>18,770,634</u>	<u>5,889</u>	<u>77,271</u>	<u>30,966,832</u>
At December 31	<u>\$ 6,492,532</u>	<u>\$ 2,098,141</u>	<u>\$ -</u>	<u>\$ 14,729,512</u>	<u>\$ 95,656,632</u>	<u>\$ 4,585,071</u>	<u>\$ 1,354,031</u>	<u>\$ 124,915,919</u>
	2023							
	Short-term notes and borrowings	Dividend bills payable	Long-term payable	Lease borrowings	Liabilities	Guarantee deposits received	Other non-current liabilities	Total liabilities from financing activities
At January 1	\$ 9,250,522	\$ -	\$ -	\$ 492,617	\$ 88,833,011	\$ 4,326,458	\$ 1,179,724	\$ 104,082,332
Changes in cash flow from financing activities	547,821	3,497,090	( 10,590,115)	5,745,829	( 14,415,894)	242,016	26,981	( 14,946,272)
Interest paid (Note)	-	-	-	-	( 1,061,317)	-	-	( 1,061,317)
Impact of changes in foreign exchange rate	-	-	-	130	( 43,051)	462	-	( 42,459)
Changes in other non-cash items	-	-	<u>10,590,115</u>	<u>113,051</u>	<u>19,353,374</u>	<u>-</u>	<u>69,391</u>	<u>30,125,931</u>
At December 31	<u>\$ 9,798,343</u>	<u>\$ 3,497,090</u>	<u>\$ -</u>	<u>\$ 6,351,627</u>	<u>\$ 92,666,123</u>	<u>\$ 4,568,936</u>	<u>\$ 1,276,096</u>	<u>\$ 118,158,215</u>

Note: Presented in cash flows from operating activities.

## 7. RELATED PARTY TRANSACTIONS

### (1) Parent and ultimate controlling party

The Company's parent company and the Group's ultimate parent company is Uni-President Enterprises Corp. which holds a 45.4% equity interest in the Company as of December 31, 2024.

### (2) Names of related parties and relationship

Names of related parties	Relationship with the Group
Uni-President Enterprises Corp.	Ultimate parent company
Mister Donut Taiwan Co.,Ltd	Investee of the Company accounted for using the equity method
President Technology Corp.	"
Uni-President Organics Corp.	Subsidiary of ultimate parent company
President Fair Development Corp.	"
Uni-President Development Corp.	"
Presco Netmarketing Inc.	"
Tait Marketing & Distribution Co., Ltd.	"
President Packaging Industrial Corp.	"
President Tokyo Corp.	"
Tone Sang Construction Corp.	"
Presicarre Corp.	"
President Natural Industrial Corp.	"
Uni-President Express Corp.	"
Kai Ya Food Co., Ltd.	Sub-subsidiary of ultimate parent company
Tung Ang Enterprises Corp.	"
Lien Bo Corp.	"
Zhongshan President Enterprises Co., Ltd.	"
Qingdao President Feed & Livestock Co., Ltd.	"
President (Kunshan) Trading Co., Ltd	"
Shanghai Songjiang President Enterprises Co., Ltd.	"
Uni-President (Philippines) Corp.	"
Woongjin Food Co., Ltd.	"
Uni-President Shanghai Managment Consulting Co., Ltd.	"
Zhenzhou President Enterprises Co., Ltd.	"
President Property Corp.	"
Jinan President Enterprises Co., Ltd.	"
Kuang Chuan Dairy Co., Ltd.	Investee of ultimate parent company accounted for using the equity method
Wei Lih Food Industrial Co., Ltd.	"
Prince Housing Development Corp.	"
Cheng-shi Construction Co., Ltd.	"
Ta Chen Construction & Engineering Corp.	"
President Securities Corp.	"
Master Channels Corp.	"

Names of related parties	Relationship with the Group
Tong Zhan Co., Ltd.	Investees of subsidiaries of ultimate parent company accounted for using the equity method
Koasa Yamako Corp.	The Company is a director of Koasa Yamako Corp.
Kao Chuan Investment Co., Ltd.	Director of ultimate parent company

**(3) Significant related party transactions and balances**

**A. Operating revenue**

	For the year ended December 31, 2024	For the year ended December 31, 2023
<b>Sales of goods</b>		
Ultimate parent company	\$ 698,847	\$ 659,163
Associates	104,590	187,262
Sister companies	991,993	502,727
Other related parties	44,064	58,101
<b>Sales of services</b>		
Ultimate parent company	18,719	23,266
Associates	15,409	92,555
Sister companies	203,505	36,286
Other related parties	4,255	5,681
	<b>\$ 2,081,382</b>	<b>\$ 1,565,041</b>

Goods are sold based on the price lists in force and terms that would be available to third parties.

**B. Purchases**

	For the year ended December 31, 2024	For the year ended December 31, 2023
Ultimate parent company	\$ 21,990,901	\$ 20,256,330
Associates	189,511	643,666
Sister companies	9,421,082	7,669,499
Other related parties	2,766,349	2,536,328
	<b>\$ 34,367,843</b>	<b>\$ 31,105,823</b>

Goods and services are purchased from related parties on normal commercial terms and conditions.

**C. Receivables from related parties**

	December 31, 2024	December 31, 2023
<b>Accounts receivable</b>		
Ultimate parent company	\$ 424,079	\$ 366,755
Associates	11,987	80,651
Sister companies	365,363	122,415
Other related parties	13,496	6,850
	<b>\$ 814,925</b>	<b>\$ 576,671</b>

Receivables from related parties arise mainly from sales transactions. Receivables are unsecured in nature and are non-interest bearing. There are no provisions for receivables from related parties.

**D. Payables to related parties**

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
<b>Notes payable and accounts payable</b>		
Ultimate parent company	\$ 2,511,047	\$ 2,297,506
Associates	67,721	218,837
Sister companies	1,017,732	945,606
Other related parties	401,119	444,861
	<u>\$ 3,997,619</u>	<u>\$ 3,906,810</u>

Payables to related parties arise mainly from purchase transactions. Payables bear no interest.

**E. Leasing arrangements – lessee**

(a) The Group holds various lease agreements with related parties based on the market price.  
The leases were paid on a monthly basis.

(b) Acquisition of right-of-use assets

	<u>For the year ended December 31, 2024</u>	<u>For the year ended December 31, 2023</u>
Ultimate parent company	\$ 90,570	\$ 7,016
Sister companies	198,659	20,009
Other related parties	70,997	191,349
	<u>\$ 360,226</u>	<u>\$ 218,374</u>

(c) Lease expenses

	<u>For the year ended December 31, 2024</u>	<u>For the year ended December 31, 2023</u>
Ultimate parent company	\$ 10,796	\$ 7,827
Associates	2,579	66,115
Sister companies	95,023	34,531
Other related parties	1,292	2,420
	<u>\$ 109,690</u>	<u>\$ 110,893</u>

(d) Lease liabilities

	<u>December 31, 2024</u>	<u>December 31, 2023</u>
Ultimate parent company	\$ 83,696	\$ 71,552
Associates	-	2,500,150
Sister companies	2,384,128	147,445
Other related parties	501,922	567,597
	<u>\$ 2,969,746</u>	<u>\$ 3,286,744</u>

**F. Property transactions**

Acquisition of assets

	Accounts	For the year ended December 31, 2024	For the year ended December 31, 2023
President Technology Corp.	Intangible assets	\$ 69,873	\$ 116,711
Sister companies	"	140	2,436
Ultimate parent company	Property, plant and equipment	22,620	18,550
Associates	"	35,594	182
Sister companies	"	95,206	56,140
Other related parties	"	296,398	81,336
		<u>\$ 519,831</u>	<u>\$ 275,355</u>

**G. Refundable deposits**

	December 31, 2024	December 31, 2023
Ultimate parent company	\$ 1,260	\$ 1,760
Associates	-	67,472
Sister companies	178,103	101,152
Other related parties	32,571	30,353
	<u>\$ 211,934</u>	<u>\$ 200,737</u>

**H. Loans to related parties**

Loans from related parties:

(a) Outstanding balance

President Fair Development Corp.  
Qingdao President Feed & Livestock Co., Ltd.  
Zhongshan President Enterprises Co., Ltd.

	December 31, 2024	December 31, 2023
	\$ 300,000	\$ -
	134,736	-
	67,373	-
	<u>\$ 502,109</u>	<u>\$ -</u>

(b) Interest expense

Sister companies

	For the year ended December 31, 2024	For the year ended December 31, 2023
	<u>\$ 9,256</u>	<u>\$ -</u>

**(4) Key management compensation**

Short-term employee benefits

	For the year ended December 31, 2024	For the year ended December 31, 2023
	<u>\$ 622,484</u>	<u>\$ 644,945</u>

## 8. PLEDGED ASSETS

The Group's assets pledged as collateral are as follows:

Pledged assets	Book value		Purpose
	December 31, 2024	December 31, 2023	
Land	\$ 90,032	\$ 218,675	Guarantee facilities and performance guarantee
Buildings	4,456	16,897	Guarantee facilities and performance guarantee
Transportation equipment	683,905	726,612	Long-term borrowings
Investment property	56,476	56,581	Performance guarantee
Pledged time deposits			
(Recognized as "Other non-current assets - guarantee deposits paid")	100,783	115,488	Performance guarantee
	\$ 935,652	\$ 1,134,253	

## 9. SIGNIFICANT CONTINGENT LIABILITIES AND UNRECOGNIZED CONTRACT COMMITMENTS

As of December 31, 2024 and 2023, the remaining balance due for construction in progress and prepayments for equipment was \$2,120,194 and \$1,900,990, respectively.

## 10. SIGNIFICANT DISASTER LOSS

None.

## 11. SIGNIFICANT EVENTS AFTER THE BALANCE SHEET DATE

- (1) The Group signed a construction contract with the non-related party on February 24, 2025. Transaction amount was \$ 1,983,000.
- (2) The Company was authorized by the Board of Directors on February 26, 2025 to procure the real estate located at No.153~163, Shitan Rd., Neihu Dist. from a non-related party. The total transaction price was \$ 4,300,000.

## 12. OTHERS

### (1) Capital management

The Group's objectives in this area are to retain the confidence of investors and the market, to fund future capital expenditures and stable dividend flows for ordinary shares, and to maintain the most appropriate capital structure to maximize the equity interest of shareholders.

(2) Financial instruments

A. Financial instruments by category

	December 31, 2024	December 31, 2023
<b><u>Financial assets</u></b>		
Financial assets at fair value through profit or loss		
Financial assets mandatorily measured at fair value through profit or loss	<u>\$ 1,648,068</u>	<u>\$ 1,028,746</u>
Financial assets at fair value through other comprehensive income		
Designation of equity instrument	<u>\$ 1,282,129</u>	<u>\$ 1,019,411</u>
Financial assets at amortized cost		
Cash and cash equivalents	<u>\$ 51,267,712</u>	<u>\$ 48,929,582</u>
Financial assets at amortized cost	<u>181,334</u>	<u>6,978,609</u>
Accounts receivable, net	<u>7,577,551</u>	<u>7,340,609</u>
Other receivables	<u>3,579,574</u>	<u>2,929,500</u>
Other current assets (Note)	<u>2,064,456</u>	<u>1,952,318</u>
Guarantee deposits paid	<u>3,912,638</u>	<u>3,542,358</u>
Other non-current assets (Note)	<u>-</u>	<u>13,839</u>
	<u><u>\$ 68,583,265</u></u>	<u><u>\$ 71,686,815</u></u>
<b><u>Financial liabilities</u></b>		
Financial liabilities at amortized cost		
Short-term borrowings	<u>\$ 6,492,532</u>	<u>\$ 9,798,343</u>
Short-term notes and bills payable	<u>2,098,141</u>	<u>3,497,090</u>
Notes payable	<u>1,047,100</u>	<u>2,204,719</u>
Accounts payable (including related parties)	<u>34,131,554</u>	<u>32,072,086</u>
Other payables	<u>33,714,982</u>	<u>33,134,376</u>
Long-term borrowings (including current portion)	<u>14,890,375</u>	<u>6,558,526</u>
Guarantee deposits received	<u>4,585,071</u>	<u>4,568,936</u>
	<u><u>\$ 96,959,755</u></u>	<u><u>\$ 91,834,076</u></u>
Lease liabilities	<u><u>\$ 95,656,632</u></u>	<u><u>\$ 92,666,123</u></u>

Note: The Group's trust account for advance receipts of gift certificates and deposits.

B. Risk management policies

- (a) The Group's risk management and hedging policies mainly focus on hedging business risk. The Group also establishes hedge positions when trading derivative financial instruments. The choice of instruments should hedge risks relating to interest expense, assets or liabilities arising from business operations.
- (b) For managing derivative instruments, the treasury department is responsible for managing trading positions of derivative instruments and assesses market values periodically. If transactions and gains (losses) are unusual, the treasury will respond accordingly and report to the Board of Directors immediately.
- (c) There is no related transaction with derivative financial instruments that are used to hedge certain exchange rate risk.

**C. Significant financial risks and degrees of financial risks**

(a) Market risk

Foreign exchange risk

- I. The Group operates internationally and is exposed to foreign exchange risk arising from of the Company and its subsidiaries used in various functional currency, the transactions primarily with respect to the USD and RMB. Exchange risk arises from future commercial transactions and recognized assets and liabilities.
- II. Management has set up a policy to require group companies to manage their foreign exchange risk against their functional currencies.
- III. The Company's and certain subsidiaries' functional currency is the New Taiwan dollar (NTD), and for other certain subsidiaries, the functional currency is the Renminbi (RMB). The details of assets and liabilities denominated in foreign currencies whose values would be materially affected by exchange rate fluctuations are as follows:

	December 31, 2024			December 31, 2023		
	Foreign currency amount (In thousands)	Exchange rate	Book value (NTD)	Foreign currency amount (In thousands)	Exchange rate	Book value (NTD)
<u>Financial assets</u>						
<u>Monetary items</u>						
USD : NTD	\$ 4,793	32.7850	\$ 157,139	\$ 9,177	30.7050	\$ 281,780
RMB : NTD	2,668	4.4915	\$ 11,983	1,677	4.3246	7,252
JPY : NTD	1,597,350	0.2099	\$ 335,284	38,525	0.2172	8,368
HKD : NTD	402	4.2202	\$ 1,697	685	3.9307	2,693
EUR : NTD	485	34.1400	\$ 16,558	772	33.9800	26,233
Non-monetary items						
JPY : NTD	\$ 1,113,600	0.2099	\$ 233,745	\$ 1,005,300	0.2172	\$ 218,351
<u>Financial liabilities</u>						
<u>Monetary items</u>						
USD : NTD	\$ 5,328	32.7850	\$ 174,678	\$ 4,945	30.7050	\$ 151,836
RMB : NTD	425	4.4915	1,909	1,299	4.3246	5,618
JPY : NTD	241,499	0.2099	50,691	45,397	0.2172	9,860

- IV. Total exchange gain or loss, including realized and unrealized from significant foreign exchange variations on monetary items held by the Group amounted to (\$34,747) and \$25,057 for the years ended December 31, 2024 and 2023, respectively.

- V. Analysis of foreign currency market risk arising from significant foreign exchange variation:

Foreign exchange risk with respect to USD primarily arises from the exchange gain or loss resulting from foreign currency translation of cash and cash equivalents, accounts receivable and accounts payable denominated in USD. If the NTD:USD exchange rate appreciates/depreciates by 5% with all other factors remaining constant, the Group's profit for the years ended December 31, 2024 and 2023 would increase/decrease by \$877 and \$6,497, respectively. Foreign exchange risk with respect to JPY primarily arises from the exchange gain or loss resulting from foreign currency translation of cash, financial assets at fair value through other comprehensive income – non-current and accounts payable denominated in JPY. If the NTD:JPY exchange rate appreciates/depreciates by 5%, with all other factors remaining constant, the Group's comprehensive income for the years ended December 31, 2024 and 2023 would increase/decrease by \$25,917 and \$10,843, respectively.

### Price risk

- I. The Group's equity securities, which are exposed to price risk, are the held financial assets at fair value through profit or loss and financial assets at fair value through other comprehensive income. To manage its price risk arising from investments in equity securities, the Group diversifies its portfolio. Diversification of the portfolio is done in accordance with the limits set by the Group.
- II. The Group's investments in equity securities comprise shares and open-ended funds issued by the domestic companies. The prices of equity securities would change due to change of the future value of investee companies. If the prices of these equity securities increase/decrease by 5%, and open-ended funds increase/decrease by 0.25%, with all other variables held constant, the post-tax profit for the years ended December 31, 2024 and 2023 would have increased/decreased by \$8,180 and \$6,632, respectively, as a result of gains/losses on equity securities and open-ended funds classified as at fair value through profit or loss. Other components of equity would have increased/decreased by \$64,106 and \$50,971, respectively, as a result of other comprehensive income classified as equity investment at fair value through other comprehensive income.

### Cash flows and fair value interest rate risk

- I. The Group's interest rate risk arises from short-term borrowings and long-term borrowings. Borrowings issued at variable rates expose the Group to cash flow interest rate risk, which are partially offset by cash and cash equivalents held at variable rates. Borrowings issued at fixed rates expose the Group to fair value interest rate risk. During the years ended December 31, 2024 and 2023, the Group's borrowings at variable rate were mainly denominated in New Taiwan dollars and Philippine Peso.
- II. If the borrowing interest rate had increased/decreased by 0.25% with all other variables held constant, profit, net of tax for the years ended December 31, 2024 and 2023 would have decreased/increased by \$37,226 and \$16,396, respectively. The main factor is that changes in interest expense result in floating-rate borrowings.

### (b) Credit risk

- I. Credit risk refers to the risk of financial loss to the Group arising from default by the clients or counterparties of financial instruments on the contract obligations. The main factor is that counterparties could not repay in full of the contract cash flows of the accounts receivable based on the agreed terms.
- II. The Group manages their credit risk taking into consideration the entire group's concern. For banks and financial institutions, only independently rated parties with a minimum rating of 'A' are accepted.
- III. The Group adopts management of credit risk, whereby the default occurs when the contract payments are past due over 90 days.
- IV. The Group assesses whether there has been a significant increase in credit risk on that instrument since initial recognition if the contract payments were past due over 30 days based on the terms.
- V. The Group operates a chain of retail stores, thus the ratio of accounts receivable to total asset is low and the probability that accounts receivable cannot be received is low. For accounts receivable from other transactions, the Group manages individually and follows

up regularly. The Group classifies customers' accounts receivable in accordance with credit rating of customer. The Group applies the simplified approach to estimate expected credit loss to assess the default possibility of accounts receivable. Movements in relation to the group applying the simplified approach to provide loss allowance for accounts receivable are as follows:

	2024	2023
	Accounts receivable	Accounts receivable
At January 1	\$ 118,569	\$ 78,848
Provision for impairment	22,832	36,661
Reversal of impairment loss to other revenue	12	( 818)
Write-offs	( 2,749)	( 2,525)
Effect of foreign exchange	( 20,252)	6,403
Disposal of subsidiary	( 440)	-
At December 31	<u>\$ 117,972</u>	<u>\$ 118,569</u>

VI. The Group has no written-off financial assets that are still under recourse procedures on December 31, 2024 and 2023.

(c) Liquidity risk

- I. Cash flow forecasting is performed by the operating entities of the Group and aggregated by the Group's finance department. It monitors rolling forecasts of liquidity requirements to ensure the Group has sufficient cash to meet operational needs, while maintaining sufficient headroom on its undrawn committed borrowing facilities, at all times, so that the Group does not breach borrowing limits or covenants on any of its borrowing facilities. Such forecasting takes into consideration the Group's debt financing plans, covenant compliance, and compliance with internal balance sheet ratio targets.
- II. The Group invests surplus cash in interest bearing current accounts, time deposits, money market fund and marketable securities, and chooses instruments with appropriate maturities or sufficient liquidity to provide sufficient headroom as determined by the aforementioned forecasting. The Group held money market funds of \$1,562,588 and \$943,266 as at December 31, 2024 and 2023, respectively, which are expected to readily generate cash inflows for the purpose of managing liquidity risk.
- III. The Group has undrawn borrowing facilities of \$38,014,461 and \$35,011,259 as of December 31, 2024 and 2023, respectively.
- IV. The table below analyses the Group's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date for non-derivative financial liabilities. Except for notes payable, accounts payable and other payables, whose contractual undiscounted cash flows are approximate to book value, maturing within one year, and except for guarantee deposit received, maturing above three years, the amounts disclosed in the table are the contractual undiscounted cash flows.

Non-derivative financial liabilities:

December 31, 2024	Less than	Between	Between	Over 3 years
	1 year	1 and 2 years	2 and 3 years	
Short-term borrowings	\$ 6,516,587	\$ -	\$ -	\$ -
Short-term notes and bills payable	2,100,000	-	-	-
Lease liabilities	17,405,408	15,418,453	14,189,100	54,834,044
Long-term borrowings (including current portion)	403,815	3,564,609	9,814,650	1,471,856

Non-derivative financial liabilities:

December 31, 2023	Less than	Between	Between	Over 3 years
	1 year	1 and 2 years	2 and 3 years	
Short-term borrowings	\$ 9,826,645	\$ -	\$ -	\$ -
Short-term notes and bills payable	3,500,000	-	-	-
Lease liabilities	15,436,962	15,245,175	12,826,064	54,043,410
Long-term borrowings (including current portion)	316,952	2,169,309	3,702,503	543,597

V. The Group neither expected the timing of occurrence of the cash flows estimated through the maturity date analysis will be significantly earlier, nor expect the actual cash flow amount will be significantly different.

(3) Fair value information

A. The different levels of the inputs used in valuation techniques to measure the fair value of financial and non-financial instruments are defined as follows:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. A market is regarded as active where a market in which transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis. The fair value of the Group's investment in listed stocks, beneficiary certificates and on-the-run Taiwan central government bonds is included in Level 1.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Unobservable inputs for the asset or liability. The fair value of the Group's investment in equity investments without an active market is included in Level 3.

B. Fair value information of the Group's investment property at cost is provided in Note 6(11).

C. Financial instruments not measured at fair value

(a) Except for those listed in the table below, the carrying amounts of cash and cash equivalents, financial assets at amortized cost, accounts receivable, other receivables, short-term borrowings, short term notes and bills payable, notes payable, accounts payable, other payables and long-term borrowings are approximate to their fair values.

	December 31, 2024			
	Fair value			
	Book value	Level 1	Level 2	Level 3
<b>Financial assets:</b>				
Guarantee deposits paid	\$ 3,912,638	\$ _____ -	\$ _____ -	\$ 3,804,980
<b>Financial liabilities:</b>				
Guarantee deposits received	\$ 4,585,071	\$ _____ -	\$ _____ -	\$ 4,410,938

	December 31, 2023			
	Fair value			
	Book value	Level 1	Level 2	Level 3
<b>Financial assets:</b>				
Guarantee deposits paid	\$ 3,542,358	\$ _____ -	\$ _____ -	\$ 3,453,047
<b>Financial liabilities:</b>				
Guarantee deposits received	\$ 4,568,936	\$ _____ -	\$ _____ -	\$ 4,421,332

(b) Guarantee deposits paid/received are measured at fair value, which is calculated based on the discounted future cash flows.

D. The related information for financial and non-financial instruments measured at fair value by level on the basis of the nature, characteristics and risks of the assets and liabilities is as follows:

(a) Classification according to the nature of assets and liabilities, relevant information is as follows:

December 31, 2024	Level 1	Level 2	Level 3	Total
<b>Assets</b>				
<b>Recurring fair value measurements</b>				
Financial assets at fair value				
through profit or loss				
Beneficiary certificates	\$ 1,562,588	\$ _____ -	\$ _____ -	\$ 1,562,588
Equity securities	_____ -	_____ -	85,480	85,480
Subtotal	1,562,588	_____ -	85,480	1,648,068
Financial assets at fair value				
through other comprehensive income				
Equity securities	1,277,781	_____ -	4,348	1,282,129
	\$ 2,840,369	_____ -	\$ 89,828	\$ 2,930,197

<u>December 31, 2023</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Assets				
<u>Recurring fair value measurements</u>				
Financial assets at fair value				
through profit or loss				
Beneficiary certificates	\$ 943,266	\$ -	\$ -	\$ 943,266
Equity securities	<u>-</u>	<u>-</u>	<u>85,480</u>	<u>85,480</u>
Subtotal	<u>943,266</u>	<u>-</u>	<u>85,480</u>	<u>1,028,746</u>
Financial assets at fair value				
through other comprehensive income				
Equity securities	1,015,063	<u>-</u>	4,348	1,019,411
	<u>\$ 1,958,329</u>	<u>\$ -</u>	<u>\$ 89,828</u>	<u>\$ 2,048,157</u>

(b) The methods and assumptions the Group used to measure fair value are as follows:

I. The instruments the Group used market quoted prices as their fair values (that is, Level 1) are listed below by characteristics:

	<u>Listed shares</u>	<u>Open-ended fund</u>	<u>Government bond</u>
Market quoted price	Closing price	Net asset value	Closing price

II. Except for financial instruments with active markets, the fair value of other financial instruments is measured using valuation techniques or by reference to counterparty quotes. The fair value of financial instruments measured using valuation techniques can be referred to current fair value of instruments with similar terms and characteristics in substance, by discounted cash flow method or other valuation methods, including calculations by applying models using market information available at the consolidated balance sheet date.

E. For the years ended December 31, 2024 and 2023, there was no transfer between Level 1 and Level 2.

F. For the years ended December 31, 2024 and 2023, there was no significant transfer in or out of Level 3.

G. The Group is in charge of valuation procedures for fair value measurements being categorized within Level 3, which is to verify the independent fair value of financial instruments. Such assessments are to ensure the valuation results are reasonable by applying independent information to compare the results to current market conditions, confirming the information resources are independent, reliable and in line with other resources, and represented as the exercisable price, and frequently making any other necessary adjustments to the fair value. Investment property is assessed by independent appraisers or based on recent closing prices of similar property in the neighboring area.

H. The qualitative information on significant unobservable inputs and sensitivity analysis of changes in significant unobservable inputs to valuation model used in Level 3 fair value measurement are provided below:

	Fair value at December 31, 2024	Valuation technique	Significant unobservable input	Range (weighted average)	Relationship of inputs to fair value
<b>Non-derivative equity instrument:</b>					
Unlisted shares	\$ 89,828	Market comparable companies	Price to book ratio multiplier	2.28	The higher the multiplier, the higher the fair value
		Net asset value	Net asset value	-	The higher the net asset value, the higher the fair value
	Fair value at December 31, 2023	Valuation technique	Significant unobservable input	Range (weighted average)	Relationship of inputs to fair value
<b>Non-derivative equity instrument:</b>					
Unlisted shares	\$ 89,828	Market comparable companies	Price to book ratio multiplier	2.47	The higher the multiplier, the higher the fair value
		Net asset value	Net asset value	-	The higher the net asset value, the higher the fair value

I. The Group has carefully assessed the valuation models and assumptions used to measure fair value. However, the use of different valuation models or assumptions may result in different measurements. If valuation assumptions from financial assets and liabilities categorized within Level 3 had increased or decreased by 1%, net income or other comprehensive income would not have been significantly impacted for the years ended December 31, 2024 and 2023.

### 13. SUPPLEMENTARY DISCLOSURE

#### (1) Significant transactions information

- A. Loans to others: Please refer to Table 1.
- B. Provision of endorsements and guarantees to others: None.
- C. Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures): Please refer to Table 2.
- D. Acquisition or sale of the same security with the accumulated cost reaching \$300 million or 20% of the Company's paid-in capital: Please refer to Table 3.
- E. Acquisition of real estate reaching \$300 million or 20% of paid-in capital or more: Please refer to Table 4.
- F. Disposal of real estate reaching \$300 million or 20% of paid-in capital or more: None.
- G. Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to Table 5.
- H. Receivables from related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to Table 6.
- I. Trading in derivative instruments undertaken during the reporting periods: None.

J. Significant inter-company transactions during the reporting periods: Please refer to Table 7.

(2) Information on investees

Names, locations and other information of investee companies (not including investees in Mainland China): Please refer to Table 8.

(3) Information on investments in Mainland China

A. Basic information: Please refer to Table 9.

B. Significant transactions, either directly or indirectly through a third area, with investee companies in the Mainland Area: None.

(4) Major shareholders information

List of shareholders holding more than 5% (inclusive) of shares: Please refer to Table 10.

## 14. SEGMENT INFORMATION

(1) General information

Management has determined the reportable operating segments based on reports reviewed by the chief operating decision-maker and used to make strategic decisions.

There was no material change in the basis for formation of entities and division of segments in the Group or in the measurement basis for segment information during this period.

The chief operating decision-maker considers the business from industry and geographic perspectives. By industry, the Group focuses on convenience stores, retail business groups, logistics business groups and others. Geographically, the Group focuses on Taiwan and mainland China where most of its business premises are located. As the operation of convenience stores in Taiwan is the focus of the Group, it is classified as a single operating segment. The whole of mainland China is considered the same operating segment.

The revenue of the Group's reportable segments is derived from the operations of convenience stores, retail business group and logistics business group. Other operating segments include a restaurant-related business group, supporting business group and China business. The supporting business group mainly provides services relating to the Group's business, such as system maintenance and development and food manufacturing and supply.

(2) Measurement of segment information

The chief operating decision-maker evaluates the performance of the operating segments based on operating revenue and profit before income tax, which are the basis for measuring performance.

**(3) Segment information**

The segment information provided to the chief operating decision-maker for the reportable segments is as follows:

	Year ended December 31, 2024					
	Convenience stores	Retail business group	Logistics business group	Other operating segments	Adjustment and elimination	Total
External revenue (net)	\$ 208,672,288	\$ 101,443,288	\$ 2,747,918	\$ 25,068,903	\$ -	\$ 337,932,397
Internal department revenue	2,032,728	3,549,889	19,127,177	12,096,216	(36,806,010)	-
Total segment revenue	\$ 210,705,016	\$ 104,993,177	\$ 21,875,095	\$ 37,165,119	(\$ 36,806,010)	\$ 337,932,397
Segment income	\$ 12,888,301	\$ 5,706,285	\$ 1,483,135	\$ 3,474,062	(\$ 6,190,196)	\$ 17,361,587
Depreciation and amortization	(\$ 13,831,633)	(\$ 6,012,582)	(\$ 1,588,909)	(\$ 3,283,372)	(\$ 106,188)	(\$ 24,822,684)
Gain (loss) on investments accounted for using equity method	\$ 5,030,631	(\$ 45,043)	\$ 128,207	\$ 1,178,471	(\$ 5,959,919)	\$ 332,347
Income tax expense	(\$ 1,349,378)	(\$ 1,373,818)	(\$ 298,430)	(\$ 637,355)	\$ 38,833	(\$ 3,620,148)
Interest income	\$ 100,012	\$ 201,621	\$ 41,175	\$ 1,412,487	(\$ 733)	\$ 1,754,562
Interest expense	(\$ 794,151)	(\$ 603,802)	(\$ 61,328)	(\$ 171,604)	\$ 10,178	(\$ 1,620,707)
	Year ended December 31, 2023					
	Convenience stores	Retail business group	Logistics business group	Other operating segments	Adjustment and elimination	Total
External revenue (net)	\$ 195,766,067	\$ 93,125,722	\$ 2,427,713	\$ 25,722,352	\$ -	\$ 317,041,854
Internal department revenue	1,897,782	3,647,248	18,286,915	11,299,287	(35,131,232)	-
Total segment revenue	\$ 197,663,849	\$ 96,772,970	\$ 20,714,628	\$ 37,021,639	(\$ 35,131,232)	\$ 317,041,854
Segment income	\$ 12,480,398	\$ 5,326,215	\$ 1,435,662	\$ 3,203,548	(\$ 6,088,464)	\$ 16,357,359
Depreciation and amortization	(\$ 13,074,605)	(\$ 5,472,220)	(\$ 1,474,415)	(\$ 3,448,317)	(\$ 128,694)	(\$ 23,598,251)
Gain (loss) on investments accounted for using equity method	\$ 4,748,744	(\$ 80,558)	\$ 141,890	\$ 1,299,788	(\$ 5,907,329)	\$ 202,535
Income tax expense	(\$ 1,866,484)	(\$ 1,263,641)	(\$ 270,467)	(\$ 334,469)	\$ 38,833	(\$ 3,696,228)
Interest income	\$ 91,102	\$ 273,411	\$ 26,697	\$ 1,178,839	(\$ 544)	\$ 1,569,505
Interest expense	(\$ 589,416)	(\$ 558,179)	(\$ 49,725)	(\$ 188,106)	\$ 5,852	(\$ 1,379,574)

(4) Reconciliation of segment income

Revenue from external customers and segment income (loss) reported to the Chief Operating Decision-Maker are measured using the same method as for revenue and profit before tax in the financial statements. Thus, no reconciliation is needed.

(5) Information on products and services

Revenue from external customers is mainly from retail services and services provided. Details of revenue is as follows:

	For the year ended December 31, 2024	For the year ended December 31, 2023
Convenience stores(including foreign subsidiary)	\$ 263,368,554	\$ 243,818,739
Sales of daily items	25,455,568	26,062,033
Delivery service	13,443,501	12,889,849
Restaurants	17,262,868	16,678,949
Gas station	10,504,761	10,142,894
Logistics service	2,747,918	2,427,713
Others	5,149,227	5,021,677
	<u>\$ 337,932,397</u>	<u>\$ 317,041,854</u>

(6) Geographical information

As of and for the years ended December 31, 2024 and 2023, the information on geographic area is as follows:

	2024		2023	
	Non-current		Non-current	
	Revenue	assets	Revenue	assets
Taiwan	\$ 281,427,347	\$ 145,104,394	\$ 264,631,621	\$ 132,614,420
Others	<u>56,505,050</u>	<u>13,241,601</u>	<u>52,410,233</u>	<u>11,789,701</u>
	<u>\$ 337,932,397</u>	<u>\$ 158,345,995</u>	<u>\$ 317,041,854</u>	<u>\$ 144,404,121</u>

(7) Major customer information

No customers constituted more than 10% of the Group's total revenue for the years ended December 31, 2024 and 2023.

## PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES

## Loans to others

For the year ended December 31, 2024

Table 1

Expressed in thousands of NTD  
(Except as otherwise indicated)

Number	Creditor	Borrower	General ledger account	Is a related party	Maximum outstanding balance during the year ended December 31, 2024	Balance at December 31, 2024	Actual amount drawn down	Interest rate	Nature of loan	Amount of transactions with the borrower	Reason for short-term financing	Allowance for doubtful accounts	Collateral		Limit on loans granted to a single party	Ceiling on total loans granted	Footnote
													Item	Value			
1	President Pharmaceutical Corp.	President Being Corp.	Other receivables	Y	\$ 48,000	\$ 48,000	\$ 48,000	1.57%-1.77%	Short-term financing	\$ -	Additional operating capital	\$ -	None	\$ -	\$ 309,104	\$ 309,104	Note 1
2	Shanghai President Logistic Co., Ltd.	President Chain Store (Zhejiang) Ltd.	Other receivables	Y	45,436	44,915	-	-	Short-term financing	-	Purchase of equipment, Additional operating capital	-	None	-	246,572	246,572	Note 1
3	President Chain Store (Taizhou) Ltd.	President Chain Store (Zhejiang) Ltd.	Other receivables	Y	45,436	44,915	-	-	Short-term financing	-	Purchase of equipment, Additional operating capital	-	None	-	195,876	195,876	Note 1
4	President Chain Store (Shanghai) Ltd.	President Chain Store (Zhejiang) Ltd.	Other receivables	Y	45,436	44,915	-	-	Short-term financing	-	Purchase of equipment, Additional operating capital	-	None	-	50,000	332,953	Note 2

Note1: The maximum amount for total loan and the maximum amount of individual enterprise are 40% of its net worth.

Note2: The maximum amount for total loan is 40% of its net worth.

The maximum amount for individual loan is \$50,000 or 10% of its net worth of recent financial statement which is less. If the creditor is subsidiaries owned 100% directly or indirectly by parent company owns 100% of the company, the maximum borrowing amount is \$50,000.

**PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES**  
 Holding of marketable securities at the end of the period (not including subsidiaries, associates and joint ventures)  
 December 31, 2024

Table 2

Expressed in thousands of NTD  
 (Except as otherwise indicated)

Securities held by	Type and name of securities	Relationship with the securities issuer	General ledger account	As of December 31, 2024				
				Number of shares	Book value	Ownership (%)	Fair value	Footnote
<b>Stock:</b>								
President Chain Store Corp.	President Investment Trust Corp.	Director of President Investment Trust Corp.	Financial assets at fair value through profit or loss – non-current	2,667,600	\$ 45,298	7.60	\$ 45,298	
President Chain Store Corp.	Career Consulting Co. Ltd.	None	"	837,753	14,461	5.37	14,461	
President Chain Store Corp.	Kaohsiung Rapid Transit Corp.	"	"	2,572,127	25,721	0.92	25,721	
Mech-President Corp.	Yamay International Development Corp.	"	"	9	-	-	-	
President Chain Store Corp.	President Securities Corp.	Investee of Uni-President Enterprises Corp. under the equity method	Financial assets at fair value through other comprehensive income – non-current	40,545,111	1,044,036	2.79	1,044,036	
President Chain Store Corp.	Duskin Co., Ltd.	None	"	300,000	233,745	0.64	233,745	
President Chain Store Corp.	Koasa Yamako Corp.	Director of Koasa Yamako Corp.	"	650,000	4,348	10.00	4,348	
<b>Beneficiary certificates:</b>								
Books.com. Co., Ltd.	UPAMC James Bond Money Market Fund	None	Financial assets at fair value through profit or loss – current	9,962,412	\$ 173,275	-	\$ 173,275	
Uni-President Department Store Corp.	UPAMC James Bond Money Market Fund	"	"	7,294,413	126,871	-	126,871	
Uni-President Department Store Corp.	Jih Sun Money Market Fund	"	"	6,464	100	-	100	
Uni-President Department Store Corp.	Taishin 1699 Money Market Fund	"	"	3,850,187	54,471	-	54,471	
Uni-President Department Store Corp.	SinoPac TWD Money Market Fund	"	"	659,709	9,570	-	9,570	
President Pharmaceutical Corp.	Taishin 1699 Money Market Fund	"	"	5,622,433	79,543	-	79,543	
Q-ware Systems & Services Corp.	Taishin 1699 Money Market Fund	"	"	3,534,193	50,000	-	50,000	
Q-ware Systems & Services Corp.	UPAMC James Bond Money Market Fund	"	"	31,622,099	550,000	-	550,000	
President Collect Service Corp.	UPAMC James Bond Money Market Fund	"	"	2,501,929	43,516	-	43,516	
President Collect Service Corp.	Taishin 1699 Money Market Fund	"	"	10,031,965	141,927	-	141,927	
President Information Corp.	Taishin 1699 Money Market Fund	"	"	5,654,709	80,000	-	80,000	
President Information Corp.	FSITC Taiwan Money Market Fund	"	"	8,249,120	131,712	-	131,712	
President Information Corp.	UPAMC James Bond Money Market Fund	"	"	6,991,534	121,603	-	121,603	

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES  
Acquisition or sale of the same security with the accumulated cost reaching \$300 million or 20% of the Company's paid-in capital  
For the year ended December 31, 2024

Table 3

Expressed in thousands of NTD  
(Except as otherwise indicated)

Investor	Type and name of securities	General ledger account	Relationship with the investor	Balance as at January 1, 2024		Addition		Disposal			Other increase (decrease)		Balance as at December 31, 2024		
				Counterparty	Number of shares	Amount	Number of shares	Amount	Number of shares	Selling price	Book value	Gain (loss) on disposal	Number of shares	Amount	
Uni-President Department Store Corp.	Beneficiary certificates: Jih Sun Money Market Fund	Note 1	Not applicable	Not applicable	-	\$ -	25,081,317	\$ 383,809	25,074,853	\$ 383,856	\$ 383,709	\$ 147	-	\$ -	6,464 \$ 100
Uni-President Department Store Corp.	SinoPac TWD Money Market Fund	"	"	"	-	\$ -	41,423,756	\$ 594,686	40,764,047	\$ 585,345	\$ 585,116	\$ 229	-	-	659,709 9,570
Uni-President Department Store Corp.	Taishin 1699 Money Market Fund	"	"	"	14,761,021	\$ 205,806	182,865,262	\$ 2,568,273	193,776,096	\$ 2,722,095	\$ 2,719,594	\$ 2,501	-	( 14)	3,850,187 54,471
Uni-President Department Store Corp.	UPAMC James Bond Money Market Fund	"	"	"	-	\$ -	78,048,700	1,351,738	70,754,287	\$ 1,226,075	\$ 1,224,894	\$ 1,181	-	27	7,294,413 126,871
Books.com. Co., Ltd.	CTBC Hua Win Money Market Fund	"	"	"	3,625,367	\$ 41,022	87,995,879	\$ 998,000	91,621,246	\$ 1,039,987	\$ 1,039,000	\$ 987	-	( 22)	-
Books.com. Co., Ltd.	Union Money Market Fund	"	"	"	4,937,072	\$ 67,021	35,700,083	\$ 486,000	40,637,155	\$ 553,547	\$ 553,000	\$ 547	-	( 21)	-
Books.com. Co., Ltd.	Yuanta Wan Tai Money Market Fund	"	"	"	-	\$ -	30,435,710	\$ 476,000	30,435,710	\$ 476,473	\$ 476,000	\$ 473	-	-	-
Books.com. Co., Ltd.	UPAMC James Bond Money Market Fund	"	"	"	-	\$ -	112,638,092	\$ 1,952,000	102,675,680	\$ 1,780,824	\$ 1,778,792	\$ 2,032	-	67	9,962,412 173,275
Q-ware Systems & Services Corp.	Mega Diamond Money Market Fund	"	"	"	17,054,925	\$ 220,000	9,291,881	\$ 120,000	26,346,806	\$ 340,316	\$ 340,000	\$ 316	-	-	-
Q-ware Systems & Services Corp.	Taishin 1699 Money Market Fund	"	"	"	7,172,315	\$ 100,000	115,820,126	\$ 1,626,000	119,458,248	\$ 1,683,293	\$ 1,676,000	\$ 7,293	-	-	3,534,193 50,000
Q-ware Systems & Services Corp.	Jih Sun Money Market Fund	"	"	"	-	\$ -	32,698,691	\$ 500,000	32,698,691	\$ 500,265	\$ 500,000	\$ 265	-	-	-
Q-ware Systems & Services Corp.	UPAMC James Bond Money Market Fund	"	"	"	-	\$ -	31,622,099	\$ 550,000	-	-	-	-	-	31,622,099 550,000	
President Information Corp.	UPAMC James Bond Money Market Fund	"	"	"	-	\$ -	47,817,000	\$ 825,703	40,825,466	\$ 705,405	\$ 704,100	\$ 1,305	-	-	6,991,534 121,603
President Information Corp.	FSITC Taiwan Money Market Fund	"	"	"	-	\$ -	23,858,620	\$ 380,212	15,609,500	\$ 248,984	\$ 248,500	\$ 484	-	-	8,249,120 131,712
President Drugstore Business Corp.	Fubon Chi-Hsiang Money Market Fund	"	"	"	-	\$ -	26,663,401	\$ 433,000	26,663,401	\$ 433,176	\$ 433,000	\$ 176	-	-	-
President Pharmaceutical Corp.	Taishin 1699 Money Market Fund	"	"	"	3,874,915	\$ 54,026	32,825,139	\$ 461,300	31,077,621	\$ 436,475	\$ 435,812	\$ 663	-	29	5,622,433 79,543
President Pharmaceutical Corp.	Jih Sun Money Market Fund	"	"	"	-	\$ -	19,554,926	\$ 300,200	19,554,926	\$ 300,335	\$ 300,200	\$ 135	-	-	-
Stock:															
President Chain Store Corp.	Connection Labs Ltd.	Note 2	Issuance of common stock for cash	Parent company to subsidiary	21,722,779	(\$ 165,649)	40,000,000	\$ 400,000	-	\$ -	\$ -	\$ -	( 21,722,778)	(\$ 199,896)	40,000,001 \$ 34,455
President Chain Store (BVI) Holdings Ltd.	President Chain Store (Hong Kong) Holdings Limited	"	"	"	-	2,962,717	-	896,670	-	-	-	-	( 300,904)	-	3,558,483
President Chain Store (Hong Kong) Holdings Limited	President Chain Store (Shanghai) Ltd.	"	"	"	-	145,154	-	898,306	-	-	-	-	( 211,070)	-	832,390
President Chain Store (Hong Kong) Holdings Limited	President Chain Store (Zhejiang) Ltd.	"	"	"	-	( 34,739)	-	586,711	-	-	-	-	( 194,731)	-	357,241

Note 1: The security was recognized as "Financial assets at fair value through profit or loss--current".

Note 2: The security was recognized as "Investments accounted for using equity method".

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES  
Acquisition of real estate reaching \$300 million or 20% of paid-in capital or more  
For the year ended December 31, 2024

Table 4

Expressed in thousands of NTD  
(Except as otherwise indicated)

Name of acquiring company	Name of property	Date of acquisition	Trade amount	Status of payment of proceeds	Name of the counter-party	Relationship	The last transfer data of counter-party					Basis for price determination	Reason for acquisition	Other terms
							Owner	Relationship	Transfer Day	Amount				
President Chain Store Corp.	Taoyuan Aerotropolis Industry Area	July 28, 2022	\$ 6,000,000	100% of price was paid	Taoyuan City Government and Civil Aeronautics Administration	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Based on the market conditions. (Note 1)	Based on the comprehensive planning of the company	Not applicable	
President Chain Store Corp.	Taoyuan Aerotropolis Industry Area base H	May 2, 2023	10,982,550	2% of price was paid	Uni-President Express Corp. etc.	Note 2	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	As a logistics park for the Group	Not applicable	
President Chain Store Corp.	Mandated construction on rented land in Mingde Section, Tucheng Dist., New Taipei City	August 1, 2023	733,237	32% of price was paid	Uni-President Enterprises Corp. and CHENG-SHI CONSTRUCTION CO., LTD. etc.	Note 3	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Based on the comprehensive planning of the company	Not applicable	
President Chain Store Corp.	Mandated construction on own land in Biliu Section, Beitun Dist., Taichung City	December 13, 2022	340,920	22% of price was paid	Uni-President Enterprises Corp. and YIH-DAR ENGINEERING CO., LTD. etc	Note 4	Not applicable	Not applicable	Not applicable	Not applicable	Not applicable	Based on the comprehensive planning of the company	Not applicable	

Note 1: Public tendering land from Taoyuan City Government and Civil Aeronautics Administration.

Note 2: Uni-President Express Corp., the counter-party, is the subsidiary of ultimate parent company.

Note 3: Uni-President Enterprises Corp., the counter-party, is the ultimate parent company and CHENG-SHI CONSTRUCTION CO., LTD., the counter-party, is subsidiary of investee of ultimate parent company accounted for using the equity method.

Note 4: Uni-President Enterprises Corp., the counter-party, is the ultimate parent company and YIH-DAR ENGINEERING CO., LTD., the counter-party, is a non related party.

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES  
Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more  
For the year ended December 31, 2024

Table 5

Expressed in thousands of NTD  
(Except as otherwise indicated)

Purchaser/seller	Counterparty	Relationship with the counterparty	Transaction					Differences in transaction terms compared to third party transactions		Notes/accounts receivable (payable)		
			Purchases (sales)		Amount	Percentage of total purchases (sales)	Credit term	Unit price	Credit term	Balance	Percentage of total notes/accounts receivable (payable)	Footnote
			Purchases	\$								
President Chain Store Corp.	Uni-President Enterprises Corp.	Ultimate parent company	Purchases	\$	20,818,179	15	Net 30–40 days from the end of the month when invoice is issued	No significant differences	No significant differences	\$ 1,844,821) (	9)	
	Uni-President Superior Commissary Corp.	Subsidiary	"		5,700,352	4	Net 30–45 days from the end of the month when invoice is issued	"	"	( 510,847) (	2)	
	Tung Ang Enterprises Corp.	Sister company	"		2,820,401	2	Net 30 days from the end of the month when invoice is issued	"	"	( 208,708) (	1)	
	21 Century Co., Ltd.	Subsidiary	"		1,256,515	1	Net 30–60 days from the end of the month when invoice is issued	"	"	( 230,105) (	1)	
	Kai Ya Food Co., Ltd.	Sister company	"		1,093,191	1	Net 40 days from the end of the month when invoice is issued	"	"	( 174,091) (	1)	
	Lien Bo Corp.	"	"		885,720	1	Net 10–54 days from the end of the month when invoice is issued	"	"	( 114,546) (	1)	
	Q-ware Systems & Services Corp.	Subsidiary	"		736,384	1	Net 40 days from the end of the month when invoice is issued	"	"	( 127,591) (	1)	
	Tait Marketing & Distribution Co., Ltd.	Sister company	"		714,298	1	Net 20–70 days from the end of the month when invoice is issued	"	"	( 84,422)	-	
	President Transnet Corp.	Subsidiary	"		680,852	-	Net 60 days from the end of the month when invoice is issued	"	"	( 112,189) (	1)	
	Kuang Chuan Dairy Co., Ltd.	Other related party	"		633,586	-	Net 30–65 days from the end of the month when invoice is issued	"	"	( 142,258) (	1)	
	President Packaging Industrial Corp.	Sister company	"		629,053	-	Net 15–60 days from the end of the month when invoice is issued	"	"	( 108,315) (	1)	
	President Pharmaceutical Corp.	Subsidiary	"		484,138	-	Net 60–70 days from the end of the month when invoice is issued	"	"	( 140,539) (	1)	
	Wei Lih Food Industrial Co., Ltd.	Other related party	"		330,835	-	Net 30–60 days from the end of the month when invoice is issued	"	"	( 39,262)	-	
	Uni-President Oven Bakery Corp.	Subsidiary	"		122,707	-	Net 40–60 days from the end of the month when invoice is issued	"	"	( 18,532)	-	
	Mister Donut Taiwan Co., Ltd.	Joint Venture	"		118,661	-	Net 55–60 days from the end of the month when invoice is issued	"	"	( 20,632)	-	
Capital Marketing Consultant Corp.	President Chain Store Corp.	Parent company	Service revenue	(	314,805) (	70	Net 45–65 days from the end of the month when invoice is issued	"	"	33,761	59	
Chieh Shun Logistics International Corp.	President Transnet Corp.	Subsidiary of President Chain Store Corp.	Delivery revenue	(	700,355) (	29	Net 40 days from the end of the month when invoice is issued	"	"	100,211	40	
	President Logistics International Corp.	Parent company	"	(	1,649,044) (	68	Net 20 days from the end of the month when invoice is issued	"	"	142,982	57	
President Transnet Corp.	Chieh Shun Logistics International Corp.	Subsidiary of President Chain Store Corp.	Service cost		700,355	6	Net 40 days from the end of the month when invoice is issued	"	"	( 100,211) (	5)	
	President Chain Store Corp.	Parent company	Sales revenue	(	680,852) (	68	Net 60 days from the end of the month when invoice is issued	"	"	112,189	5	
	President Collect Service Corp.	Subsidiary of President Chain Store Corp.	Service revenue	(	280,683) (	2	Net 30 days from the end of the month when invoice is issued	"	"	36,717	2	
	President Tokyo Corp.	Other related party	Service cost		172,758	1	Net 45 days from the end of the month when invoice is issued	"	"	( 37,255) (	2)	
	Mech-President Corp.	Subsidiary of President Chain Store Corp.	"		181,437	2	Net 45 days from the end of the month when invoice is issued	"	"	( 15,447) (	1)	

Purchaser/seller	Counterparty	Relationship with the counterparty	Transaction					Differences in transaction terms compared to third party transactions		Notes/accounts receivable (payable)		
			Percentage of total purchases (sales)			Credit term	Unit price	Credit term	Balance	Percentage of total notes/accounts receivable (payable)		Footnote
			Purchases (sales)	\$	Amount					(sales)	(	
Uni-Wonder Corp.	Uni-President Enterprises Corp.	Ultimate parent company	Purchases	\$	615,178	10) Net 30 days from the end of the month when invoice is issued	No significant differences	No significant differences	(\$ 68,229) (	9)		
	Tong Zhan Corporation Ltd.	Other related party	"		1,348,436	21) Net 25 days from the end of the month when invoice is issued						20)
	Retail Support International Corp.	Subsidiary of President Chain Store Corp.	"		328,195	5) Net 29 days from the end of the month when invoice is issued						4)
	Kai Ya Food Co., Ltd.	Other related party	"		157,391	2) Net 30 days from the end of the month when invoice is issued						3)
President Information Corp.	President Chain Store Corp.	Parent company	Service revenue	(	1,495,255) (	66) Net 30 days from the end of the month when invoice is issued	"	"	253,821	69		
	Uni-Wonder Corp.	Subsidiary of President Chain Store Corp.	"	(	114,481) (	5) Net 45 days from the end of the month when invoice is issued						5)
President Logistics International Corp.	Chieh Shun Logistics International Corp.	Subsidiary	Service cost		1,649,044	38) Net 20 days from the end of the month when invoice is issued	"	"	142,982) (	40)		
	Retail Support International Corp.	Parent company	Delivery revenue	(	1,163,455) (	26) Net 20 days from the end of the month when invoice is issued						24)
	Uni-President Cold-Chain Corp.	Subsidiary of President Chain Store Corp.	"	(	1,610,006) (	35) Net 20 days from the end of the month when invoice is issued						33)
	Wisdom Distribution Service Corp.	"	"	(	1,429,012) (	31) Net 20 days from the end of the month when invoice is issued						35)
	Retail Support Taiwan Corp.	"	"	(	102,463) (	2) Net 20 days from the end of the month when invoice is issued						2)
Retail Support International Corp.	President Logistics International Corp.	Subsidiary	Service cost		1,163,455	48) Net 20 days from the end of the month when invoice is issued	"	"	111,673) (	45)		
	Uni-Wonder Corp.	Subsidiary of President Chain Store Corp.	Delivery revenue	(	328,195) (	8) Net 29 days from the end of the month when invoice is issued						9)
	Retail Support Taiwan Corp.	Subsidiary	Service cost		370,625	15) Net 15–20 days from the end of the month when invoice is issued						9)
Uni-President Cold-Chain Corp.	President Logistics International Corp.	Subsidiary of President Chain Store Corp.	"		1,610,006	36) Net 20 days from the end of the month when invoice is issued	"	"	154,456) (	2)		
	President Chain Store Corp.	Parent company	Delivery revenue	(	794,713) (	63) Net 30 days from the end of the month when invoice is issued						1)
	Uni-President Enterprises Corp.	Ultimate parent company	"	(	156,218) (	12) Net 30 days from the end of the month when invoice is issued						-
Wisdom Distribution Service Corp.	President Logistics International Corp.	Subsidiary of President Chain Store Corp.	Service cost		1,429,012	41) Net 20 days from the end of the month when invoice is issued	"	"	165,044) (	37)		
	Books.com, Co., Ltd.	"	Service revenue	(	222,399) (	4) Net 30–45 days from the end of the month when invoice is issued						46)
	Presco Netmarketing, Inc.	Other related party	Delivery revenue	(	130,022) (	2) Net 30 days from the end of the month when invoice is issued						21)
Q-ware Systems & Services Corp.	President Chain Store Corp.	Parent company	Service revenue	(	736,384) (	26) Net 40 days from the end of the month when invoice is issued	"	"	127,591	40		
President Drugstore Business Corp.	President Pharmaceutical Corp.	Subsidiary of President Chain Store Corp.	Purchases		635,796	4) Net 70 days from the end of the month when invoice is issued						-
	Uni-President Enterprises Corp.	Ultimate parent company	"		117,866	1) Net 30–60 days from the end of the month when invoice is issued	"	"	6,871)	-		
President Pharmaceutical Corp.	President Drugstore Business Corp.	Subsidiary of President Chain Store Corp.	Sales revenue	(	635,796) (	30) Net 70 days from the end of the month when invoice is issued						1)
	President Chain Store Corp.	Parent company	"	(	484,138) (	23) Net 60–70 days from the end of the month when invoice is issued						28)
Uni-President Superior Commissary Corp.	President Chain Store Corp.	"	"	(	5,700,352) (	96) Net 30–45 days from the end of the month when invoice is issued	"	"	510,847	91)		
	Uni-President Enterprises Corp.	Ultimate parent company	Purchases		312,958	7) Net 45–60 days from the end of the month when invoice is issued						7)
	Koasa Yamako Corp.	Other related party	"		334,391	8) Net 60 days from the end of the month when invoice is issued						6)
	21 Century Co., Ltd.	Subsidiary of President Chain Store Corp.	Sales revenue	(	158,456) (	3) Net 60 days from the end of the month when invoice is issued						6)
21 Century Co., Ltd.	President Chain Store Corp.	Parent company	Sales revenue	(	1,256,515) (	50) Net 30–60 days from the end of the month when invoice is issued	"	"	230,105	68)		
	Uni-President Superior Commissary Corp.	Subsidiary of President Chain Store Corp.	Purchases		158,456	9) Net 60 days from the end of the month when invoice is issued						11)

Purchaser/seller	Counterparty	Relationship with the counterparty	Transaction				Differences in transaction terms compared to third party transactions		Notes/accounts receivable (payable)		
			Percentage of total purchases (sales)				Unit price	Credit term	Balance	Percentage of total notes/accounts receivable (payable)	Footnote
			Purchases (sales)	Amount	Credit term	Unit price	Credit term	Balance	Percentage of total notes/accounts receivable (payable)	Footnote	
Duskin Serve Taiwan Co., Ltd.	President Chain Store Corp.	Parent company	Service revenue	(\$ 385,616) (	21) Net 15–60 days from the end of the month when invoice is issued	No significant differences	No significant differences	\$ 67,935	28		
Retail Support Taiwan Corp.	Retail Support International Corp.	Subsidiary of President Chain Store Corp.	Delivery revenue	( 370,625) (	86) Net 15–20 days from the end of the month when invoice is issued	"	"	22,090	73		
	President Logistics International Corp.		Service cost	102,463	34) Net 20 days from the end of the month when invoice is issued	"	"	( 9,496) (	15)		
President Collect Service Corp.	President Transnet Corp.	"	"	280,683	86) Net 30 days from the end of the month when invoice is issued	"	"	( 36,717) (	100)		
Uni-President Oven Bakery Corp.	President Chain Store Corp.	Parent company	Sales revenue	( 122,707) (	35) Net 40–60 days from the end of the month when invoice is issued	"	"	18,532	66		
President Chain Store (Shanghai) Ltd.	President (Kunshan) Trading Co., Ltd.	Other related party	Purchases	138,581	9) Net 45 days from the end of the month when invoice is issued	"	"	( 10,879) (	4)		
	Shanghai President Logistic Co., Ltd.		Service cost	169,377	11) Net 58 days from the end of the month when invoice is issued	"	"	( 30,301) (	12)		
Shanghai President Logistic Co., Ltd.	President Chain Store (Shanghai) Ltd.	"	Delivery revenue	( 169,377) (	72) Net 58 days from the end of the month when invoice is issued	"	"	30,301	49		
Philippine Seven Corp.	Uni-President (Philippines) Corp.	Other related party	Purchases	182,191	1) Net 30–35 days from the end of the month when invoice is issued	"	"	( 50,571) (	1)		
President(Shanghai) Health Product Trading Co., Ltd.	President (Kunshan) Trading Co., Ltd.	"	Sales revenue	( 100,538) (	61) Net 10–40 days from the end of the month when invoice is issued	"	"	4,083	32		

**PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES**  
 Receivables from related parties reaching \$100 million or 20% of paid-in capital or more  
 December 31, 2024

Table 6

Expressed in thousands of NTD  
 (Except as otherwise indicated)

Creditor	Counterparty	Relationship with the counterparty	Receivable from related parties			Overdue receivables		Amount collected subsequent to the balance sheet date	Allowance for doubtful accounts
			General ledger account	Balance as of December 31, 2024	Turnover rate	Amount	Action taken		
President Information Corp.	President Chain Store Corp.	Parent company	Accounts receivable	\$ 253,821	5.47	\$ -	None	\$ 4,513	\$ -
Uni-President Superior Commissary Corp.	President Chain Store Corp.	"	Accounts receivable	510,847	11.56	-	"	-	-
Q-ware Systems & Services Corp.	President Chain Store Corp.	"	Accounts receivable	127,591	5.36	-	"	39,691	-
President Pharmaceutical Corp.	President Chain Store Corp.	"	Accounts receivable	140,539	3.66	-	"	38,377	-
21 Century Co., Ltd.	President Chain Store Corp.	"	Accounts receivable	230,105	5.74	-	"	7,014	-
President Transnet Corp.	President Chain Store Corp.	"	Accounts receivable	112,189	7.39	-	"	-	-
President Logistics International Corp.	Wisdom Distribution Service Corp.	Subsidiary of President Chain Store Corp.	Accounts receivable	165,044	8.61	-	"	-	-
President Logistics International Corp.	Uni-President Cold-Chain Corp.		Accounts receivable	154,456	10.50	-	"	-	-
President Logistics International Corp.	Retail Support International Corp.		Accounts receivable	111,673	11.12	-	"	-	-
Chieh Shun Logistics International Corp.	President Logistics International Corp.		Accounts receivable	142,982	11.69	-	"	-	-
Chieh Shun Logistics International Corp.	President Transnet Corp.		Accounts receivable	100,211	5.48	-	"	-	-
President Chain Store Corp.	Uni-President Enterprises Corp.	Ultimate parent company	Other receivable	197,578	-	-	"	49,800	-
President Chain Store Corp.	ICASH Corp.	Subsidiary of President Chain Store Corp.	Other receivable	157,325	-	-	"	76,236	-

## PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES

Significant inter-company transactions during the reporting periods

For the year ended December 31, 2024

Table 7

Expressed in thousands of NTD  
(Except as otherwise indicated)

Number	Company name	Counterparty	Relationship	General ledger account	Amount	Transaction		Percentage of consolidated total operating revenues or total assets
						Transaction terms		
1	President Chain Store Corp.	Uni-President Enterprises Corp.	Subsidiary to parent company	Other receivable	\$ 197,578	-		0.07
1	President Chain Store Corp.	ICASH Corp.	Parent company to subsidiary	Other receivable	157,325	-		0.06
2	Uni-President Cold-Chain Corp.	President Chain Store Corp.	Subsidiary to parent company	Delivery revenue	( 794,713)	Net 30 days from the end of the month when invoice is issued		0.24
2	Uni-President Cold-Chain Corp.	Uni-President Enterprises Corp.	Subsidiary to parent company	Delivery revenue	( 156,218)	Net 30 days from the end of the month when invoice is issued		0.05
3	Capital Marketing Consultant Corp.	President Chain Store Corp.	Subsidiary to parent company	Service revenue	( 314,805)	Net 45~65 days from the end of the month when invoice is issued		0.09
4	President Information Corp.	President Chain Store Corp.	Subsidiary to parent company	Service revenue	( 1,495,255)	Net 30 days from the end of the month when invoice is issued		0.44
4	President Information Corp.	President Chain Store Corp.	Subsidiary to parent company	Accounts receivable	253,821	Net 30 days from the end of the month when invoice is issued		0.09
4	President Information Corp.	Uni-Wonder Corp.	Subsidiary to subsidiary	Service revenue	( 114,481)	Net 45 days from the end of the month when invoice is issued		0.03
5	Q-ware Systems & Services Corp.	President Chain Store Corp.	Subsidiary to parent company	Service revenue	( 736,384)	Net 40 days from the end of the month when invoice is issued		0.22
5	Q-ware Systems & Services Corp.	President Chain Store Corp.	Subsidiary to parent company	Accounts receivable	127,591	Net 40 days from the end of the month when invoice is issued		0.05
6	Uni-President Superior Commissary Corp.	President Chain Store Corp.	Subsidiary to parent company	Sales revenue	( 5,700,352)	Net 30~45 days from the end of the month when invoice is issued		1.69
6	Uni-President Superior Commissary Corp.	President Chain Store Corp.	Subsidiary to parent company	Accounts receivable	510,847	Net 30~45 days from the end of the month when invoice is issued		0.19
6	Uni-President Superior Commissary Corp.	21 Century Co., Ltd.	Subsidiary to subsidiary	Sales revenue	( 158,456)	Net 60 days from the end of the month when invoice is issued		0.05
7	President Pharmaceutical Corp.	President Drugstore Business Corp.	Subsidiary to subsidiary	Sales revenue	( 635,796)	Net 70 days from the end of the month when invoice is issued		0.19
7	President Pharmaceutical Corp.	President Chain Store Corp.	Subsidiary to parent company	Sales revenue	( 484,138)	Net 60~70 days from the end of the month when invoice is issued		0.14
7	President Pharmaceutical Corp.	President Chain Store Corp.	Subsidiary to parent company	Accounts receivable	140,539	Net 60~70 days from the end of the month when invoice is issued		0.05
8	President Transnet Corp.	President Chain Store Corp.	Subsidiary to parent company	Accounts receivable	112,189	Net 60 days from the end of the month when invoice is issued		0.04
8	President Transnet Corp.	President Chain Store Corp.	Subsidiary to parent company	Sales revenue	( 680,852)	Net 60 days from the end of the month when invoice is issued		0.20
8	President Transnet Corp.	President Collect Service Corp.	Subsidiary to subsidiary	Service revenue	( 280,683)	Net 30 days from the end of the month when invoice is issued		0.08
9	Chieh Shun Logistics International Corp.	President Logistics International Corp.	Subsidiary to subsidiary	Delivery revenue	( 1,649,044)	Net 20 days from the end of the month when invoice is issued		0.49
9	Chieh Shun Logistics International Corp.	President Logistics International Corp.	Subsidiary to subsidiary	Accounts receivable	142,982	Net 20 days from the end of the month when invoice is issued		0.05
9	Chieh Shun Logistics International Corp.	President Transnet Corp.	Subsidiary to subsidiary	Delivery revenue	( 700,355)	Net 40 days from the end of the month when invoice is issued		0.21
9	Chieh Shun Logistics International Corp.	President Transnet Corp.	Subsidiary to subsidiary	Accounts receivable	\$ 100,211	Net 40 days from the end of the month when invoice is issued		0.04

## PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES

Significant inter-company transactions during the reporting periods

For the year ended December 31, 2024

Table 7

Expressed in thousands of NTD  
(Except as otherwise indicated)

Number	Company name	Counterparty	Relationship	General ledger account	Transaction			Percentage of consolidated total operating revenues or total assets
					Amount	Transaction terms		
10	President Logistics International Corp.	Retail Support International Corp.	Subsidiary to subsidiary	Delivery revenue (	1,163,455)	Net 20 days from the end of the month when invoice is issued		0.34
10	President Logistics International Corp.	Retail Support International Corp.	Subsidiary to subsidiary	Accounts receivable	111,673	Net 20 days from the end of the month when invoice is issued		0.04
10	President Logistics International Corp.	Uni-President Cold-Chain Corp.	Subsidiary to subsidiary	Delivery revenue (	1,610,006)	Net 20 days from the end of the month when invoice is issued		0.48
10	President Logistics International Corp.	Uni-President Cold-Chain Corp.	Subsidiary to subsidiary	Accounts receivable	154,456	Net 20 days from the end of the month when invoice is issued		0.06
10	President Logistics International Corp.	Wisdom Distribution Service Corp.	Subsidiary to subsidiary	Delivery revenue (	1,429,012)	Net 20 days from the end of the month when invoice is issued		0.42
10	President Logistics International Corp.	Wisdom Distribution Service Corp.	Subsidiary to subsidiary	Accounts receivable	165,044	Net 20 days from the end of the month when invoice is issued		0.06
10	President Logistics International Corp.	Retail Support Taiwan Corp.	Subsidiary to subsidiary	Delivery revenue (	102,463)	Net 20 days from the end of the month when invoice is issued		0.03
11	Duskin Serve Taiwan Co., Ltd.	President Chain Store Corp.	Subsidiary to parent company	Service revenue (	385,616)	Net 15~60 days from the end of the month when invoice is issued		0.11
12	21 Century Co., Ltd.	President Chain Store Corp.	Subsidiary to parent company	Sales revenue (	1,256,515)	Net 30~60 days from the end of the month when invoice is issued		0.37
12	21 Century Co., Ltd.	President Chain Store Corp.	Subsidiary to parent company	Accounts receivable	230,105	Net 30~60 days from the end of the month when invoice is issued		0.09
13	Wisdom Distribution Service Corp.	Books.com. Co., Ltd.	Subsidiary to subsidiary	Service revenue (	222,399)	Net 30~45 days from the end of the month when invoice is issued		0.07
14	Retail Support Taiwan Corp.	Retail Support International Corp.	Subsidiary to subsidiary	Delivery revenue (	370,625)	Net 15~20 days from the end of the month when invoice is issued		0.11
15	Shanghai President Logistic Co., Ltd.	President Chain Store (Shanghai) Ltd.	Subsidiary to subsidiary	Delivery revenue (	169,377)	Net 58 days from the end of the month when invoice is issued		0.05
16	Retail Support International Corp.	Uni-Wonder Corp.	Subsidiary to subsidiary	Delivery revenue (	328,195)	Net 29 days from the end of the month when invoice is issued		0.10
17	Uni-President Oven Bakery Corp.	President Chain Store Corp.	Subsidiary to parent company	Sales revenue (	122,707)	Net 40~60 days from the end of the month when invoice is issued		0.04

Note: Transaction among the company and subsidiaries with amount over one hundred million, only one side of the transactions are disclosed.

**PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES**  
 Names, locations and other information of investee companies (not including investees in Mainland China)  
 For the year ended December 31, 2024

Table 8

Expressed in thousands of NTD  
 (Except as otherwise indicated)

Investor	Investee	Location	Main business activities	Initial investment amount		Shares held as at December 31, 2024			Investment income (loss)			
				Balance as at December 31, 2024	Balance as at December 31, 2023	Number of shares	Ownership (%)	Book value	Net profit (loss) of the investee for the year ended December 31, 2024	Investment income (loss) recognized by the Company for the year ended December 31, 2024	Footnote	
President Chain Store Corp.	President Chain Store (BVI) Holdings Ltd.	British Virgin Islands	Professional investment	\$ 6,712,138	\$ 6,712,138	171,589,586	100.00	\$ 30,493,767	\$ 1,749,378	\$ 1,749,378	Subsidiary	
President Chain Store Corp.	President Drugstore Business Corp.	Taiwan	Sales of cosmetics, medicines and daily items	288,559	288,559	78,520,000	100.00	2,646,726	465,577	465,578	Subsidiary	
President Chain Store Corp.	President Transnet Corp.	Taiwan	Delivery service	711,576	711,576	103,496,399	70.00	2,403,537	1,165,754	816,028	Subsidiary	
President Chain Store Corp.	Mech-President Corp.	Taiwan	Gas station, installment and maintenance of elevators	904,475	904,475	55,858,815	80.87	830,241	171,567	138,749	Subsidiary	
President Chain Store Corp.	President Pharmaceutical Corp.	Taiwan	Sales of various health care products, cosmetics, and pharmaceuticals	330,216	330,216	22,121,962	73.74	728,633	144,873	106,829	Subsidiary	
President Chain Store Corp.	Uni-President Department Store Corp.	Taiwan	Department stores	840,000	840,000	27,999,999	70.00	673,906	209,220	146,454	Subsidiary	
President Chain Store Corp.	Uni-President Superior Commissary Corp.	Taiwan	Fresh food manufacture	520,141	520,141	48,519,890	90.00	668,858	96,224	86,602	Subsidiary	
President Chain Store Corp.	Uni-President Cold-Chain Corp.	Taiwan	Low-temperature logistics and warehousing	237,437	237,437	42,934,976	60.00	1,596,385	478,231	286,938	Subsidiary	
President Chain Store Corp.	President Information Corp.	Taiwan	Enterprise information management and consultancy	320,741	320,741	25,714,475	86.00	579,832	124,884	107,400	Subsidiary	
President Chain Store Corp.	Q-ware Systems & Services Corp.	Taiwan	Information software services	332,482	332,482	24,382,921	86.76	445,066	144,561	125,706	Subsidiary	
President Chain Store Corp.	Wisdom Distribution Service Corp.	Taiwan	Logistics and storage of publication and e-commerce	50,000	50,000	73,100,000	100.00	1,648,454	376,056	376,056	Subsidiary	
President Chain Store Corp.	Books.com. Co., Ltd.	Taiwan	Retail business without shop	100,400	100,400	9,999,999	50.03	272,581	61,274	30,654	Subsidiary	
President Chain Store Corp.	President Lanyang Art Corporation	Taiwan	Art and cultural exhibition	20,000	20,000	2,000,000	100.00	25,012	155	154	Subsidiary	
President Chain Store Corp.	Duskin Serve Taiwan Co., Ltd.	Taiwan	Cleaning instruments leasing and selling	102,000	102,000	10,199,999	51.00	248,402	230,478	117,543	Subsidiary	
President Chain Store Corp.	ICASH Corp.	Taiwan	Electronic ticketing and electronic payment	900,000	700,000	70,000,000	100.00	510,207 (	62,311 (	62,312	Subsidiary	
President Chain Store Corp.	Uni-President Development Corp.	Taiwan	Construction, development and operation of an MRT station	720,000	720,000	72,000,000	20.00	783,677	179,326	35,865	Note	
President Chain Store Corp.	Uni-Wonder Corp.	Taiwan	Coffee chain store	3,286,206	3,286,206	21,382,674	60.00	4,738,417	672,242	310,149	Subsidiary	
President Chain Store Corp.	Retail Support International Corp.	Taiwan	Room-temperature logistics and warehousing	91,414	91,414	6,429,999	25.00	236,667	213,963	53,491	Subsidiary	
President Chain Store Corp.	Presicarre Corp.	Taiwan	Hypermarket and supermarket	12,554,991	12,554,991	223,343,556	30.00	9,994,908	570,173	116,861	Note	
President Chain Store Corp.	President Fair Development Corp.	Taiwan	Operation of shopping mall, department store, international trade, etc.	3,191,700	3,191,700	190,000,000	19.00	2,399,345	666,589	126,652	Note	
President Chain Store Corp.	President International Development Corp.	Taiwan	Professional investment	500,000	500,000	44,100,000	3.33	503,315	607,364	18,748	Note	
President Chain Store Corp.	Tung Ho Development Corp.	Taiwan	Management of entertainment business	861,696	861,696	9,965,000	6.23	44,369 (	98,620 (	6,144	Note	
President Chain Store Corp.	Ren-Hui Investment Corp.	Taiwan	Professional investment	637,231	637,231	6,500,000	100.00	61,359	69,256	65,969	Subsidiary	
President Chain Store Corp.	Capital Marketing Consultant Corp.	Taiwan	Enterprise management consultancy	9,506	9,506	2,500,000	100.00	126,543	62,119	62,119	Subsidiary	
President Chain Store Corp.	PCSC (China) Drugstore Limited	British Virgin Islands	Professional investment	277,805	277,805	8,746,008	92.20	81,473	6,113	5,636	Subsidiary	
President Chain Store Corp.	President Chain Store Corporation Insurance Brokers Co., Ltd.	Taiwan	Insurance brokers	213,000	213,000	1,500,000	100.00	39,699	20,948	20,949	Subsidiary	
President Chain Store Corp.	Cold Stone Creamery Taiwan Ltd.	Taiwan	Sales of ice cream	170,000	170,000	12,244,390	100.00	43,312 (	7,206 (	7,208	Subsidiary	

Investor	Investee	Location	Main business activities	Balance as at December 31, 2024		Balance as at December 31, 2023		Number of shares	Ownership (%)	Book value	Net profit (loss) of the investee for the year ended December 31, 2024		Investment income (loss) recognized by the Company for the year ended December 31, 2024	Footnote
				\$	170,000	\$	170,000				(\$)	353,091	(\$)	
President Chain Store Corp.	President Being Corp.	Taiwan	Sports and entertainment business	\$	170,000	\$	170,000	1,500,000	100.00	(\$)	353,091	(\$)	118,071	Subsidiary
President Chain Store Corp.	21 Century Co., Ltd.	Taiwan	Operation of chain restaurants		160,680		160,680	10,000,000	100.00		189,909		1,402	Subsidiary
President Chain Store Corp.	President Chain Store Tokyo Marketing Corp.	Japan	Trade and enterprise management consultancy		35,648		35,648	9,800	100.00		105,599		15,587	Subsidiary
President Chain Store Corp.	Uni-President Oven Bakery Corp.	Taiwan	Bread and pastry retailer		681,300		681,300	29,000,000	100.00	(	130,846	(	78,861	Subsidiary
President Chain Store Corp.	President Collect Service Corp.	Taiwan	Collection agent		10,500		10,500	1,049,999	70.00		96,479		107,514	75,260 Subsidiary
President Chain Store Corp.	Mister Donut Taiwan Co., Ltd.	Taiwan	Bakery retailer		200,000		200,000	7,500,049	50.00		121,687		54,607	27,303 Note
President Chain Store Corp.	Uni-President Organics Corp.	Taiwan	Health care products and organic food		47,190		47,190	1,833,333	36.67		47,230		27,176	9,995 Note
President Chain Store Corp.	President Technology Corp.	Taiwan	Software development and telephone customer service		7,500		7,500	750,000	15.00		25,096		20,426	3,067 Note
President Chain Store Corp.	Connection Labs Ltd.	Taiwan	Other software and internet-related		602,963		202,963	40,000,001	100.00	(	34,455	(	199,896	Subsidiary
Capital Marketing Consultant Corp.	Uni-Capital Marketing Consultant Holding Co., Ltd.	British Virgin Islands	Professional investment		14,868		14,868	463,907	100.00	(	13,432	(	802	Subsidiary of a subsidiary
Capital Marketing Consultant Corp.	Uni-Sogood Marketing Consultant Philippines Corp.	Philippines	Enterprise management consultancy		28,367		22,632	50,000,000	100.00		30,633		6,926	6,926 Subsidiary of a subsidiary
Mech-President Corp.	Tong Ching Corporation	Taiwan	Gas station		9,600		9,600	960,000	60.00		19,533		9,454	5,672 Subsidiary of a subsidiary
President Chain Store (Hong Kong) Holdings Limited	PCSC (China) Drugstore Limited	British Virgin Islands	Professional investment		24,261		24,261	740,000	7.80		6,893		6,113	477 Subsidiary of a subsidiary
President Chain Store (BVI) Holdings Ltd.	President Chain Store (Labuan) Holdings Ltd.	Malaysia	Professional investment		2,346,075		2,346,075	71,559,390	100.00		3,127,380		825,044	825,044 Subsidiary of a subsidiary
President Chain Store (BVI) Holdings Ltd.	President Chain Store (Hong Kong) Holdings Limited	Hong Kong	Professional investment		6,003,160		5,106,490	161,953,354	100.00	(	3,558,483	(	228,879	271,596 Subsidiary of a subsidiary
President Chain Store (Labuan) Holdings Ltd.	Philippine Seven Corp.	Philippines	Convenience store		2,345,156		2,345,156	836,935,294	55.32		2,890,291		2,135,285	1,187,865 Subsidiary of a subsidiary
President Logistics International Corp.	Chieh Shun Logistics International Corp.	Taiwan	Trucking		180,000		180,000	26,670,000	100.00		337,686		25,059	25,059 Subsidiary of a subsidiary
President Pharmaceutical Corp.	President Pharmaceutical (Hong Kong) Holdings Limited	Hong Kong	Sales of various health care products, cosmetics, and pharmaceuticals		394,432		394,432	12,911,833	100.00	(	123,625	(	26,870	26,870 Subsidiary of a subsidiary
Ren-Hui Investment Corp.	Books.com. Co., Ltd.	Taiwan	Retail business without shop		-		-	1		-	-	-	61,274	- Subsidiary of a subsidiary
Ren-Hui Investment Corp.	Uni-President Department Store Corp.	Taiwan	Department stores		-		-	1		-	-	-	209,220	- Subsidiary of a subsidiary
Ren-Hui Investment Corp.	Mech-President Corp.	Taiwan	Gas station, installment and maintenance of elevators		-		-	1		-	-	-	171,567	- Subsidiary of a subsidiary
Ren-Hui Investment Corp.	President Information Corp.	Taiwan	Enterprise information management and consultancy		-		-	1		-	-	-	124,884	- Subsidiary of a subsidiary
Ren-Hui Investment Corp.	President Transnet Corp.	Taiwan	Delivery service		-		-	1		-	-	-	1,165,754	- Subsidiary of a subsidiary
Ren-Hui Investment Corp.	Q-ware Systems & Services Corp.	Taiwan	Information software services		-		-	1		-	-	-	144,561	- Subsidiary of a subsidiary
Ren-Hui Investment Corp.	Duskin Serve Taiwan Co., Ltd.	Taiwan	Cleaning instruments leasing and selling		-		-	1		-	-	-	230,478	- Subsidiary of a subsidiary
Ren-Hui Investment Corp.	President Pharmaceutical Corp.	Taiwan	Sales of various health care products, cosmetics, and pharmaceuticals		-		-	1		-	-	-	144,873	- Subsidiary of a subsidiary
Ren-Hui Investment Corp.	Mister Donut Taiwan Co., Ltd.	Taiwan	Bakery retailer		-		-	1		-	-	-	54,607	- Note
Ren-Hui Investment Corp.	Uni-President Superior Commissary Corp.	Taiwan	Fresh food manufacture		-		-	1		-	-	-	96,224	- Subsidiary of a subsidiary
Ren-Hui Investment Corp.	Uni-President Cold-Chain Corp.	Taiwan	Low-temperature logistics and warehousing		-		-	1		-	-	-	478,231	- Subsidiary of a subsidiary
Ren-Hui Investment Corp.	Retail Support International Corp.	Taiwan	Room-temperature logistics and warehousing		-		-	1		-	-	-	213,963	- Subsidiary of a subsidiary

Initial investment amount Shares held as at December 31, 2024

Investor	Investee	Location	Main business activities	Balance as at December 31, 2024		Balance as at December 31, 2023		Number of shares	Ownership (%)	Book value	Net profit (loss) of the investee for the year ended December 31, 2024		Investment income (loss) recognized by the Company for the year ended December 31, 2024		Footnote	
				\$	-	\$	-				\$	-	\$	-		
Ren-Hui Investment Corp.	President Collect Service Corp.	Taiwan	Collection agent	\$	-	\$	-	1	-	\$	-	\$	107,514	\$	-	Subsidiary of a subsidiary
Ren-Hui Investment Corp.	Ren Hui Holding Co., Ltd.	British Virgin Islands	Professional investment	60,374		60,374		2,000,000	100.00	40,964		73,799		73,799		Subsidiary of a subsidiary
Retail Support International Corp.	Retail Support Taiwan Corp.	Taiwan	Room-temperature logistics and warehousing	15,300		15,300		2,871,300	51.00	65,997		46,537		23,734		Subsidiary of a subsidiary
Retail Support International Corp.	President Logistics International Corp.	Taiwan	Trucking	44,975		44,975		9,481,500	49.00	203,589		103,169		50,553		Subsidiary of a subsidiary
Retail Support Taiwan Corp.	President Logistics International Corp.	Taiwan	Trucking	5,425		5,425		1,161,000	6.00	24,929		103,169		6,190		Subsidiary of a subsidiary
Uni-President Cold-Chain Corp.	President Logistics International Corp.	Taiwan	Trucking	23,850		23,850		4,837,500	25.00	103,872		103,169		25,792		Subsidiary of a subsidiary
Uni-President Cold-Chain Corp.	Uni-President Logistics (BVI) Holdings Limited	British Virgin Islands	Professional investment	87,994		87,994		2,990	100.00	85,487	(	23,756	(	23,756		Subsidiary of a subsidiary
Wisdom Distribution Service Corp.	President Logistics International Corp.	Taiwan	Trucking	18,850		18,850		3,870,000	20.00	83,097		103,169		20,634		Subsidiary of a subsidiary
Philippine Seven Corp.	Convenience Distribution Inc.	Philippines	Logistic, warehousing and retail	25,506		25,506		12,500,000	100.00	25,506		15,423		-		Subsidiary of a subsidiary
Philippine Seven Corp.	Store Sites Holding, Inc.	Philippines	Professional investment	27,626		27,626		40,000	100.00	27,626		1,397		-		Subsidiary of a subsidiary

Note: The investee was recognized using equity method by the company.

PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES

Information on investments in Mainland China

For the year ended December 31, 2024

Table 9

Expressed in thousands of NTD  
(Except as otherwise indicated)

Investee in Mainland China	Main business activities	Paid-in capital	Investment method	Amount remitted from Taiwan to Mainland China/ Amount remitted back to Taiwan for the year ended December 31, 2024		Accumulated amount of remittance from Taiwan to Mainland China as of December 31, 2024	Remitted to Mainland China	Remitted back to Taiwan	Accumulated amount of remittance from Taiwan to Mainland China as of December 31, 2024	Net profit/(loss) of investee for the year ended December 31, 2024	Ownership held by the Company (direct or indirect)	Investment income (loss) recognized by the Company for the year ended December 31, 2024		Book value of investments in December 31, 2024	Accumulated amount of investment income remitted back to Taiwan as of December 31, 2024	Footnote
				Accumulated amount of remittance from Taiwan to Mainland China as of January 1, 2024	Remitted to Taiwan							100.00	(\$)			
				308,746	-							308,746	5,958	100.00	(\$)	
President Cosmed Chain Store (Shen Zhen) Co., Ltd.	Wholesale of merchandise	\$ 449,153	Note 1	\$ 308,746	\$ -	\$ 308,746	\$ 5,958	\$ -	\$ 6,221	\$ 88,440	\$ -	-	-	-	-	Note 2
President Chain Store (Shanghai) Ltd.	Covenience Store	4,042,377	Note 1	3,144,071	893,306	-	4,042,377	(211,076)	100.00	(211,070)	832,390	-	-	-	-	Note 2
Shanghai President Logistic Co., Ltd.	Logistics and warehousing	65,570	Note 1	65,570	-	-	65,570	(81,078)	100.00	(81,075)	616,439	-	-	-	-	Note 2
Shan Dong President Yinzuo Commercial Limited	Supermarkets	265,840	Note 1	130,507	-	-	130,507	(73,570)	-	(40,463)	-	-	-	-	8,320	Note 2
President (Shanghai) Health Product Trading Company Ltd.	Sales of various health care products, cosmetics, and pharmaceuticals	400,452	Note 1	400,452	-	-	400,452	(23,845)	73.74	(17,584)	76,417	-	-	-	61,193	Note 2
Zhejiang Uni-Champion Logistics Development Co., Ltd.	Logistics and warehousing	179,661	Note 1	181,286	-	-	181,286	(47,261)	80.00	(37,809)	137,391	-	-	-	27,944	Note 2
President Chain Store (Taizhou) Ltd.	Logistics and warehousing	269,492	Note 1	269,492	-	-	269,492	(12,333)	100.00	(12,332)	489,701	-	-	-	-	Note 2
President Logistic ShanDong Co., Ltd.	Logistics and warehousing	224,577	Note 1	224,577	-	-	224,577	(22,709)	100.00	(22,709)	219,308	-	-	-	-	Note 2
President Chain Store (Zhejiang) Ltd.	Covenience Store	1,529,932	Note 1	943,221	586,711	-	1,529,932	(194,736)	100.00	(194,731)	357,241	-	-	-	-	Note 2
Beauty Wonder (Zhejiang) Trading CO.,	Sales of cosmetics and daily items	269,492	Note 1	269,492	-	-	269,492	(38,242)	100.00	(38,241)	16,588	-	-	-	-	Note 2
Uni-Capital Marketing Consultant Corp.	Enterprise management consultancy	13,475	Note 1	13,475	-	-	13,475	(708)	100.00	(708)	11,975	-	-	-	-	Note 2

Note 1: Indirect investment in PRC through the existing company located in the third area.

Note 2: The financial statements were reviewed by the CPA of parent company in Taiwan.

Company name	Accumulated amount of remittance from Taiwan to Mainland China as of December 31, 2024	Investment amount approved by the Investment Commission of the Ministry of Economic Affairs (MOEA)		Ceiling on investments in Mainland China imposed by the Investment Commission of MOEA
		Ministry of Economic Affairs (MOEA)	of MOEA	
President Chain Store Corp.	\$ 5,053,415	\$ 12,537,219	\$ 31,212,395	
President Pharmaceutical Corp.	400,452	400,452	463,657	
Capital Marketing Consultant Corp.	13,475	13,475	80,000	
Uni-President Cold-Chain Corp.	97,287	97,287	1,584,061	
Ren-Hui Investment Corp.	56,498	56,498	80,000	

## PRESIDENT CHAIN STORE CORP. AND SUBSIDIARIES

List of shareholders holding more than 5% (inclusive) of shares

December 31, 2024

Table 10

Shareholder name	Number of shares	Shares held as at December 31,2024	
		Ownership (%)	
Uni-President Enterprises Corp.	471,996,430	45.40	

Note : The above information is provided by the Taiwan Depository &amp; Clearing Corp.